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US ARMY ENVIRONMENTAL COMMAND

FY12 PROGRAM MANAGEMENT PLAN

**ACTIVE SITES
ENVIRONMENTAL RESTORATION PROGRAM
&
IMCOM COMPLIANCE-RELATED
CLEANUP PROGRAM**

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EXECUTIVE SUMMARY

This Program Management Plan (PMP) was developed to implement the objectives outlined in the 7 July 2011 update of the Army Environmental Cleanup Strategic Plan (AECSP) for FY2012-2013 which was based on the Army's Environmental Cleanup Strategy (AECS) as well as the revised program goals established by the Office of the Under Secretary of Defense (OUSD) by memorandum dated 18 July 2011. The AECS established common objectives for ensuring consistency and accountability across the Army's Cleanup Program and the Cleanup Strategic Plan identified specific objectives, targets, success indicators, reporting mechanisms, and management review processes for each of the Cleanup Program areas identified in the AECS.

This PMP is a continuation of the US Army Environmental Command's (USAEC) annual planning effort for managing the Army's Active Sites Cleanup Program (comprised of the Installation Restoration Program (IRP) and Military Munitions Response Program (MMRP)), at active/operating and excess Army installations, the Compliance-related Cleanup (CC) Program at Installation Management Command installations, and the Operational Range Assessment Program (ORAP). This Plan also includes, as an appendix, USAEC's support to the BRAC Cleanup Program areas of the Strategic Plan. Since this is a living document that will be updated annually, only FY12 actions are discussed in detail, with a brief summary of actions for FY13 and beyond.

This PMP also documents the Approved FY12 Annual Work Plans, Appendix E (Active Sites Cleanup (ER,A)) and Appendix M (IMCOM Compliance-related Cleanup (OMA)).

As Program Manager for the Army's Defense Environmental Restoration Program at active installations and for the IMCOM Compliance-related Cleanup Program, it is agreed that this Command's best efforts will be put forward to accomplish the planned FY12 actions identified in the Plan. Success will require all involved in this program to implement this approach for achieving program progress as outlined in this plan. The USAEC will also provide its best efforts to support the BRAC Cleanup Program.



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30 Mar 2012
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USAEC PROGRAM MANAGEMENT PLAN

Active Environmental Restoration Program

Introduction

Purpose and Scope of the Program. This PMP addresses the annual planning effort for managing the Army's Active Sites Cleanup Program (comprised of the Installation Restoration Program (IRP) and Military Munitions Response Program (MMRP) at active and Non-BRAC Excess installations), at active/operating and excess Army installations, the Compliance-related Cleanup (CC) Program at Installation Management Command installations, and the Operational Range Assessment Program (ORAP). The Army's active IRP is a comprehensive program to identify, investigate and clean up contamination at active/ operating and non-BRAC excess Army installations. Eligible sites include those contaminated by past defense activities that require response under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) as amended by the Superfund Amendments and Reauthorization Act (SARA), and certain corrective actions required by the Resource Conservation Recovery Act (RCRA). The Army's MMRP was established in September 2001 to address responses to unexploded ordnance (UXO), discarded military munitions (DMM) and munitions constituents (MC) contamination at other than operational range locations. Eligible cleanup activities at Army IRP and MMRP installations are the same as those defined in the Defense Environmental Restoration Program (DERP) Management Guidance as revised by the 29 Dec 08 DERP eligibility memorandum. The IMCOM CC program addresses closure and post closure actions associated with permitted waste facilities on CONUS installations and cleanup of sites on OCONUS installations. The ORAP assesses the potential for releases from operational ranges across the Army and identifies releases that may have to be addressed under DERP or compliance-related cleanup.

Background.

Active Sites Cleanup Program. The DERP was formally established by Congress in 1986 and is codified at Title 10 United States Code (USC) 2701 – 2710. The program provides for the cleanup of Department of Defense (DOD) sites. 10 USC 2701 authorizes the Secretary of Defense to carry out the DERP at facilities under the jurisdiction of the Secretary. The Office of the Deputy Under Secretary of Defense for Installations, and Environment (ODUSD (I&E)) establishes program goals and provides program management oversight. ODUSD (I&E) establishes DERP goals for the Services' restoration programs in the Financial Management Regulation (FMR) and implementation guidance and procedures to achieve those goals are provided in the DERP Management Guidance. The Army, Navy, Air Force, and Defense Agencies program, budget and manage individual transfer accounts. The Army transfer account is known as Environmental Restoration, Army (ER,A). The Army's restoration program under the DERP at active/operating Army installations is the Active IRP and the MMRP.

IMCOM Compliance-related Cleanup Program. The CC program was established to address contaminant releases that are not eligible for DERP funding and includes closure and post-closure care requirements for permitted waste management units on CONUS installations, releases at OCONUS installations, and conduct of response actions identified through the ORAP. Compliance Cleanup requirements are programmed under the ENVR MDEP using Operations and Maintenance (OMA) funds.

Operational Range Assessment Program. The ORAP was established to assess the potential for range operations to cause the release of contaminants off-range that may pose a risk to

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human health and the environment and thus a regulatory risk to continued range operations. ORAP requirements are programmed under the ENVR MDEP using OMA funds. Releases identified under ORAP are addressed either under DERP or compliance-related cleanup.

Program Implementation

The US Army Environmental Command (USAEC) is the Program Manager for the Army's Active Sites Cleanup program, the IMCOM CC program, and the ORAP (excluding Army National Guard ranges). The USAEC provides input to the active installation ER,A and IMCOM Compliance Cleanup budgets, compiles obligation plans and contract plans, and tracks obligation of funds, assists installations with project execution, and reports on progress through the Office of the Assistant Chief of Staff for Installation Management (OACSIM) to the Deputy Assistant Secretary of the Army for Environment, Safety and Occupational Health (DASA(ESOH)) for input to the ODUSD(IE&E) Environmental Management Reviews (EMRs). The USAEC also executes Army-wide guidance, develops implementing procedures, and coordinates program activities within the IMCOM and other Army Commands supported by the DERP efforts. The USAEC oversees the execution of the DERP at active/operating and excess installations and has assigned Environmental Restoration Managers (ERMs) to serve as the technical environmental link to installation or garrison environmental offices. The ERMs are responsible for assisting with and monitoring the execution of the Army DERP for assigned installations. The ERM assists the installation with the prioritization of Army DERP requirements, monitors project execution for obligation and reporting, and provides technical and financial guidance and support to assigned installations.

The Garrison Commander, or other designated authority when there is no Garrison Commander, is responsible for executing the installation's environmental programs, including the IRP, MMRP, CC, and ORAP. The Garrison Commander is responsible for tasking the installation's Cleanup executors, coordinating regulatory and community involvement, and for ensuring compliance with DOD policies, to include explosive safety policies, and applicable federal and state laws and regulations. The Remedial Project Manager (RPM) is the installation coordinator of the restoration activities among the Army, the US Environmental Protection Agency (USEPA), state agencies, and the local community. The RPM position is assigned to the Garrison Commander and has overall responsibility for Cleanup execution at the installation. The Cleanup executor conducts remedial responses (identification, investigation, and cleanup of contamination) at active installations at the direction of the RPM.

To ensure consistency in the manner in which the Army's Cleanup is implemented to meet the FMR goals, several databases, documents, and reports play key roles in the process. The Installation Action Plan (IAP), Army Environmental Database – Restoration (AEDB-R), and Army Environmental Database – Compliance Cleanup (AEDB-CC) are the key tools for building and managing the cleanup program. Each must be internally coordinated to ensure overall consistency within the Army's Cleanup Program.

Installation Action Plan (IAP) - The key planning document in the management and execution of the Cleanup Program is the IAP. The IAP outlines the total multi-year integrated, coordinated approach to achieving an installation's cleanup goals. The plan is used by the USAEC, IMCOM, National Guard Bureau (NGB), Army Materiel Command (AMC), and other Army commands, and installations to monitor requirements, schedules, and budgets. For each site within the AEDB-R and AEDB-CC, the IAP documents cleanup requirements, the rationale for the technical approach, and corresponding financial requirements. Prior year funding and supportable cost estimates, through the

entire remedial process, are included. The IAP contains cleanup history, current AEDB-R and –CC status, contaminants of concern, response actions taken, past milestones, future response actions, and exit strategies. Each installation receiving ER,A or OMA (CC) funds is required to prepare an IAP annually with input from key stakeholders (i.e., regulatory agencies and Restoration Advisory Board (DERP only)) to ensure buy-in to the plan. The USAEC facilitates Validation Meetings/Conference Calls for the Active and Non-BRAC Excess installations to coordinate the update with the installation cleanup team to ensure all parties (including the regulatory agencies) are involved in the planning efforts. Installations are encouraged to meet with their executor and regulatory counterparts to update the IAP and associated AEDB-R and AEDB-CC data prior to the Validation Meetings/Conference Calls to ensure stakeholder buy-in.

Army Environmental Database – Restoration (AEDB-R) - The AEDB-R is the database of record for all Active and Non-BRAC Excess cleanup sites included in the DERP. The AEDB-R provides an automated, internet-based application to manage, track, and query data on activities conducted under the Army DERP. The AEDB-R holds all documentation required to support the cost estimates to ensure the Army's ER,A liabilities are auditable. The AEDB-R data are used to meet planning and upward reporting requirements and are a source of information for the following:

- Defense Environmental Programs Annual Report to Congress
- Army's Environmental Restoration Financial Liability Statement
- Program Objective Memorandum (POM)
- President's budget/Budget Estimate Submission (BES)
- OACSIM and DoD Environmental Management Reviews
- DoD Measures of Merit
- Installation Action Plans
- Quarterly Program Reviews

Army Environmental Database – Compliance Cleanup (AEDB-CC) - The AEDB-CC is the database of record for all Active and Excess cleanup sites included in the CC Program. The AEDB-CC provides an automated, internet-based application to manage, track, and query data on activities conducted under the Army Compliance Cleanup Program. The AEDB-CC holds all documentation required to support the cost estimates to ensure the Army's CC liabilities are auditable. The AEDB-CC data are used to meet planning and upward reporting requirements and are a source of information for the following:

- Army's Environmental Restoration Financial Liability Statement
- Program Objective Memorandum (POM)
- President's budget/Budget Estimate Submission (BES)
- CC Obligation Plans
- OACSIM and DoD Environmental Management Reviews
- DoD Measures of Merit
- Installation Action Plans
- Quarterly Program Reviews

As discussed in the Management Review section below, the AEDB-R and -CC data and IAPs serve as the baseline for the installation reviews, both internal and external. The USAEC uses the AEDB-R and –CC data to establish the planned objectives (installation and site Response Complete (RC) plans) for each fiscal year and conducts periodic reviews of installation progress towards those objectives. The USAEC also uses the data to project IRP, MMRP, and CC

progress against OSD Goals of achieving RC for 90% of all IRP/MMRP sites by 2018 and 95% by 2021, maximizing achievement of RIP/RC at CC sites, and determining the long-term requirements that follow. Figure 1 shows the projected IRP/MMRP RC schedule currently projected by AEDB-R data overlay with cost projections for Remedial Action Operations and Long Term Management (RAO/LTM) that will continue.

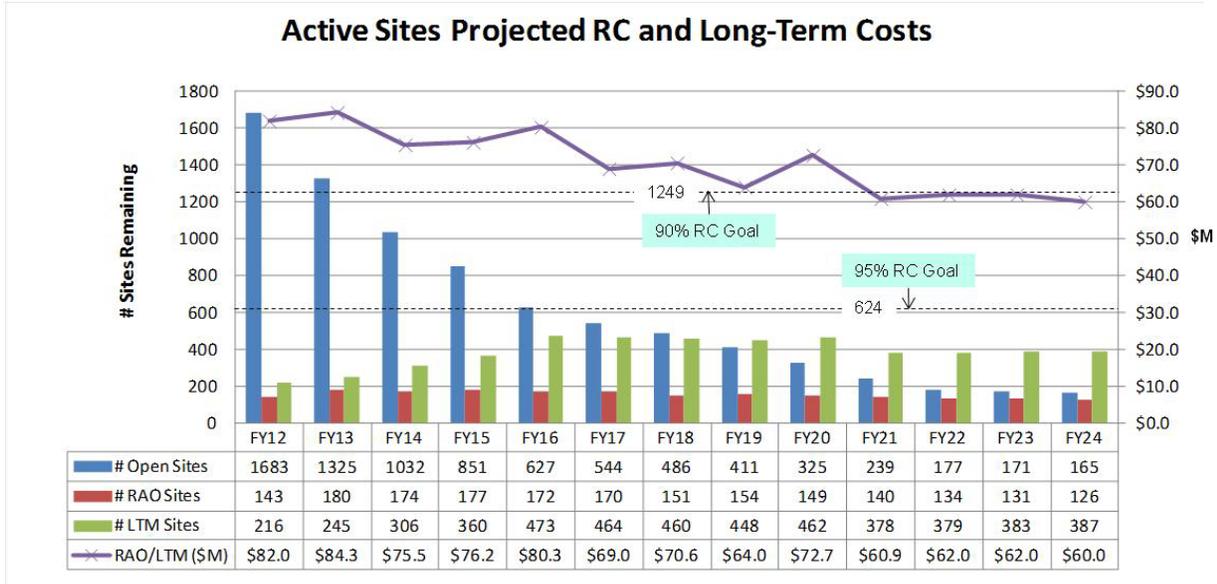


FIGURE 1 – Projected Response Complete and Long-Term Liabilities (Fall 2011 Data Call --- 12481 Total Sites)

Figure 2 shows the current RC status of IRP and MMRP sites, indicating 87% at RC. Current RC projections indicate that the FY18 and FY21 goals will be met.

FIGURE 2 – Current IRP/MMRP Site Response Complete Status (Key: x/x = #Open Installations/# Open Stes)

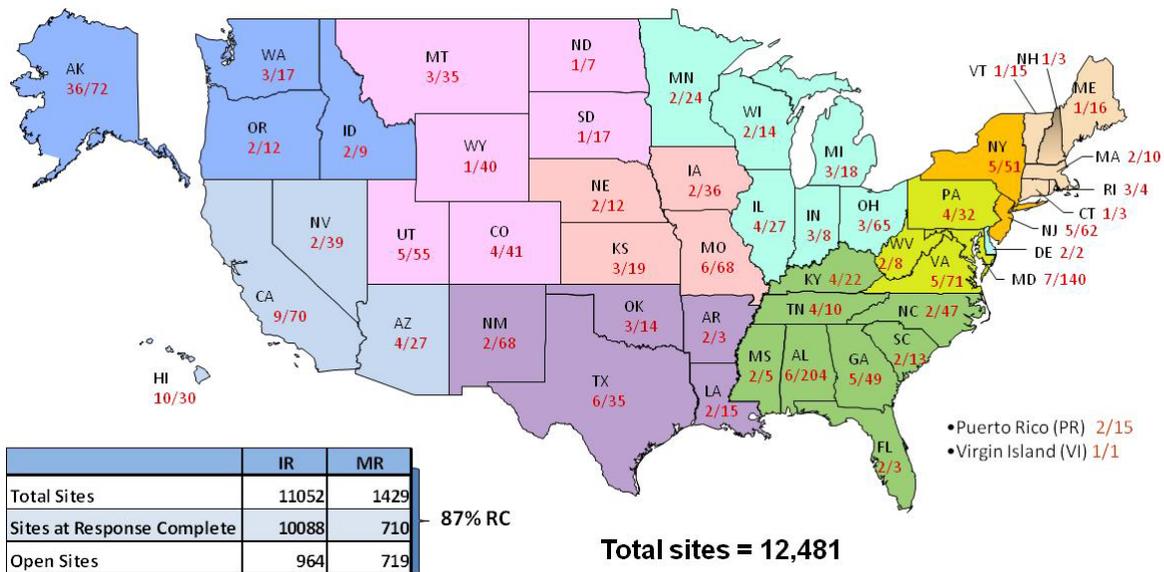


Figure 3 shows the project response complete schedule for IMCOM CC sites. USAEC is conducting Program Strategy Reviews at all installations with open IRP sites to determine the soundness of planning and to identify issues that may result in delays. We are now focusing on resolving identified issues that threaten to delay final RIP/RC actions at those installations. Known issues include continued regulatory delays and the EPA’s recent emphasis on groundwater restoration, even absent risk, threaten to delay decision documents and cleanup actions. By actively managing the program execution, the USAEC makes adjustments to address delays and ensure continued progress toward long-term RC objectives. Focus on initiatives such as performance-based acquisition and installation buyouts provides savings and frees resources to be applied to those installations that present the most difficult technical and regulatory challenges to achieving the completion goals. Frequent reviews and technical assistance are applied to these installations to ensure continued progress.

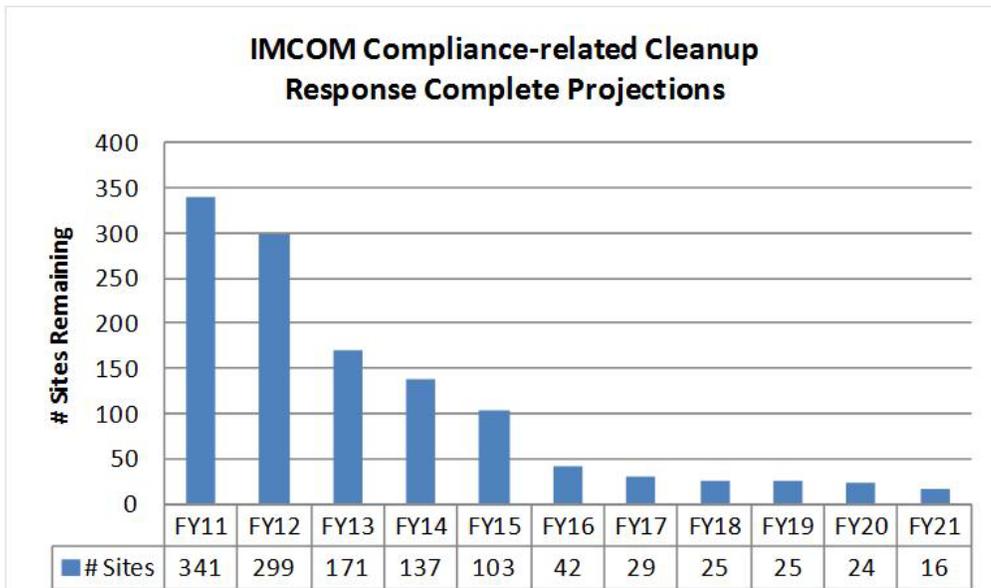
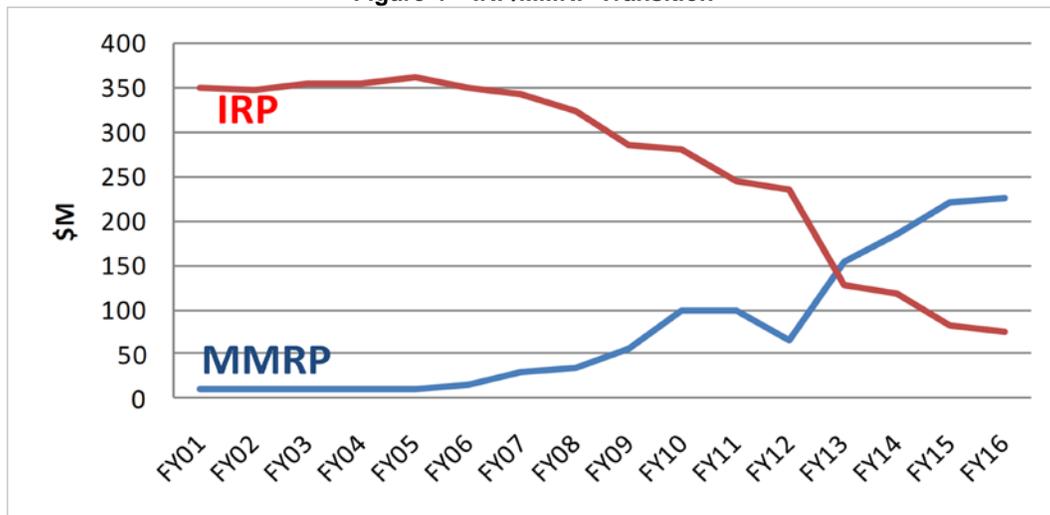


FIGURE 3 – Projected Response Complete for IMCOM CC Sites`

IRP/MMRP Transition. One of the drivers for completion of the IRP is the need to fund the MMRP. Environmental Restoration, Army (ER,A) funds are used to meet the requirements of both the IRP and the MMRP. Recently, DoD established goals for both IRP and MMRP to achieve RC at 90% of all sites by 2018 and 95% of all sites by 2021. Figure 4 shows the planned ramp-down of IRP funding as objectives are achieved and the planned ramp-up of the MMRP to meet RIP/RC objectives. Based on the current projections, the MMRP requirements are lower than originally projected as a result of the refinement of the requirements during the SI phase. Approximately 3.2 million acres of former range areas were investigated under the SI effort. Of that acreage, approximately 902 thousand acres will require ER,A funding for post-SI investigation and/or response action. That 72% decrease in area of concern has significantly reduced the costs originally projected for remedial investigations and response actions. However, until Remedial Investigations are complete and firm priorities, schedules, and response objectives are established, the out-year MMRP requirements will remain in flux.

Figure 4 – IRP/MMRP Transition



Program Management Approach. As discussed above, the USAEC actively manages the execution of IRP, MMRP, IMCOM CC, and ORAP efforts to ensure sound planning and effective execution of the program to meet the short-term and long-term objectives. In addition to the continual involvement of the USAEC ERMs in the project teams, periodic progress reviews, and technical assistance provided to the installations, the USAEC has implemented several initiatives to ensure continued progress and cost-effectiveness.

Performance-Based Acquisition (PBA) - The USAEC is entering the ninth full year of implementation of the PBA effort, following the pilot efforts conducted in FY03. To date, 165 PBAs have been awarded for a total value of approximately \$1,159M covering 179 installations and approximately 2,030 sites. Resulting cost savings using the performance-based approach over traditional contracting for environmental remediation services are estimated at \$812M compared to program estimates. In FY11, the Cleanup Program obligated 32% (\$112M) of the \$344.6M ER,A budget on new and existing PBAs, falling short of the 50% goal but extending the reach of PBA with 32 new awards. Compliance-related Cleanup PBA goals are being pursued in CONUS by including CC efforts as contract line items in larger ER,A contracts in order to take advantage of the economy of scale savings.

Installation Action Plan Meetings - Initiated under FORSCOM, IAP Workshops became a key component to the Active Sites IRP/MMRP planning efforts. The Workshops promoted effective communication between the Army, regulatory agencies, and other stakeholders on key issues such as program objectives, schedules, budgets, path forward, and exit strategies. They also served a critical role in the collection of supporting documentation needed to ensure the Army's cleanup liability estimates are fully supported and auditable. During FY11, USAEC continued implementing and integrated the IAP/AEDB/CTC development processes for IRP and MMRP programs, which provided more efficient collection of data, improved consistency and completeness of cost and non-cost data, and provided more assistance to the installations in meeting the requirements to provide adequate supporting documentation for environmental liabilities reporting. The process includes onsite meetings, as needed, to assist the installations in data collection and cost estimating. The process builds on the implementation of the IAP Tool which generates the IAP from the AEDB database to ensure consistency between the installation

action plan and the database of record. **While USAEC no longer coordinates formal IAP workshops, USAEC encourages installations to continue conducting them to ensure stakeholder involvement in planning.** As a follow-on to the FY11 Program Strategy Reviews, USAEC will emphasize the need for regular meetings of the installation cleanup team (installation RPM, regulatory agency representatives, USAEC ERM, and supporting Corps of Engineers representative) to review schedules, cleanup approach, and contracting strategy to keep the program on track.

Remedial Action Operations/Long-Term Management Optimization - The Army recognizes that many sites will require a long-term commitment of resources through operations to meet cleanup goals and through long-term management and monitoring. Optimization of remedial action-operation (RAO) and long-term management (LTM) has been the focus of technical assistance efforts, Groundwater Treatment Systems Reviews, Five-Year Reviews, and PBAs over the past several years. Future initiatives will expand the use of PBAs employing price incentives, regional contracting vehicles, and assessment of cleanup actions for the incorporation of green/sustainable technologies to reduce the Army's carbon footprint. We plan to tap into the results of the ongoing ACSIM Green & Sustainable Remediation Study which will evaluate potential green technologies/approaches for the MMRP program. Also, Five-Year Reviews will be enhanced to provide more emphasis on RAO/LTM optimization and ramp-down/exit strategy development.

Five-Year Review Improvement – In order to provide consistency and independent and cost-effective review, in FY09 the USAEC began partnering with the Omaha District HTRW Center of Expertise (CX) to conduct the majority of the Five-Year Reviews required at Active and Excess installations. Based on a Lean Six Sigma analysis, the Five-Year Review effort was overhauled to include more emphasis on optimization of remedies and long term management. This is the first in a number of actions aimed at synchronizing the Five-Year Review effort with RAO/LTM optimization and to establish a follow-up mechanism to ensure recommendations are implemented. In FY12, that partnership will continue and will expand to include analysis of cleanup actions to determine potential for inclusion of green technologies (e.g., renewable energy sources and less energy-intensive, passive remedies) to reduce the Army's carbon footprint.

Program Resources. Requirements for the Actives Sites, Compliance-related Cleanup, and Operational Range Assessment programs are resourced within the ENVR MDEP in order to ensure consistency and cross-program planning.

ENVR (ER,A) - The ER,A program continues to be fully funded, however, the funding level was reduced starting in FY11 to reflect the ramp down of the IRP and lower than expected MMRP requirements. The new proposed program funding level begins a steady ramp-down from \$346M to \$250M from FY11 through the FY14-18 POM. The current projection of requirements versus budget is summarized in Table 1.

ER,A REQUIREMENTS (\$K)										
	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
FY11 PresBud	\$444,993	\$475,093	\$469,744	\$478,898						
FY12-17 POM	\$350,494	\$332,489	\$374,847	\$376,053	\$346,554	\$255,783				
TOTAL REQUIREMENTS	\$344,663	\$356,488	\$362,795	\$332,631	\$339,380	\$295,326	\$235,251	\$194,147	\$115,586	\$104,179
- PROJECT REQUIREMENTS	\$298,250	\$310,932	\$317,966	\$289,324	\$296,024	\$252,234	\$191,762	\$164,147	\$95,586	\$84,179
- PROGRAM MANAGEMENT	\$46,413	\$45,556	\$44,828	\$43,307	\$43,356	\$43,092	\$43,489	\$30,000	\$20,000	\$20,000

Table 1. ER,A Requirements

The primary reason is the declining requirements associated with ER,A-eligible MMRP investigations and cleanup. Approximately 3.2 million acres of former range areas have been investigated under the SI effort. Of that acreage, only approximately 902 thousand acres require post-SI investigation and/or response action. That 72% decrease in area of concern has significantly reduced the costs projected for remedial investigation and potential response actions. However, until all RIs are complete and firm priorities, schedules, and response objectives are established, the out-year MMRP requirements will remain in flux.

ENVR (OMA-CC) - CC requirements are programmed under the ENVR MDEP, but because CC is OMA-funded, the program is subject to the same cuts as any other OMA-funded program. Typically, IMCOM's CC budget is between \$20M and \$25M. The current POM projections for CC are provided in Table 2.

IMCOM ENVR (OMA-CC) REQUIREMENTS									
	2012	2013	2014	2015	2016	2017	2018	2019	Out Years
EUROPE	\$10,991	\$12,603	\$12,597	\$12,126	\$11,734	\$3,135	\$3,817	\$4,148	\$15,438
PACIFIC	\$2,617	\$6,968	\$6,398	\$10,534	\$11,081	\$11,213	\$12,208	\$7,543	\$30,679
ATLANTIC	\$4,543	\$575	\$21,298	\$52,445	\$3,168	\$10,868	\$9,658	\$13,514	\$5,592
CENTRAL	\$1,298	\$1,837	\$8,127	\$3,549	\$893	\$1,244	\$897	\$1,422	\$7,375
TOTAL	\$19,449	\$21,983	\$48,420	\$78,654	\$26,876	\$26,460	\$26,580	\$26,627	\$59,084

Table 2. IMCOM CC(OMA) Requirements

ENVR (OMA-ORAP) - ORAP requirements are also programmed under the ENVR MDEP with OMA funds. The final 6 Phase II assessments will be contracted in FY12, leaving only periodic review requirements for the out-years. Any identified off-range releases will be addressed under either the Active Sites (ENVR(ER,A)) or Compliance Cleanup (ENVR(OMA)) Program.

Acquisition Strategy

The Cleanup Program is executed by the installations with support from their Corps districts using a variety of contract mechanisms and in-house expertise. Since FY03, the USAEC has championed the use of performance-based acquisition (PBA) as a means to improve cost and schedule performance without compromising the effectiveness of cleanup and protectiveness of human health and the environment, building on successful PBA pilots at Fort Gordon and Fort Leavenworth. The PBAs have been awarded on the ACSIM Indefinite Delivery / Indefinite Quantity (D/IQ) contract, currently administered by the Fort Sam Houston Mission Contracting Office, and through a number of contract vehicles held by the Corps Districts. To date, 165 PBAs have been awarded for a total value of approximately \$1,159M covering 179 installations and approximately 2,030 sites. Resulting cost savings using a performance-based approach over traditional contracting for environmental remediation services are estimated at \$812M compared to program estimates (Figure 5). In FY11, the Cleanup Program obligated 32% (\$112M) of the \$344.6M ER,A budget on new and existing PBAs, falling short of the 50% goal but extending the reach of PBA with 32 new awards. Compliance-related Cleanup PBA goals are being pursued in CONUS by including CC efforts as contract line items in larger ER,A contracts in order to take advantage of the economy of scale savings.

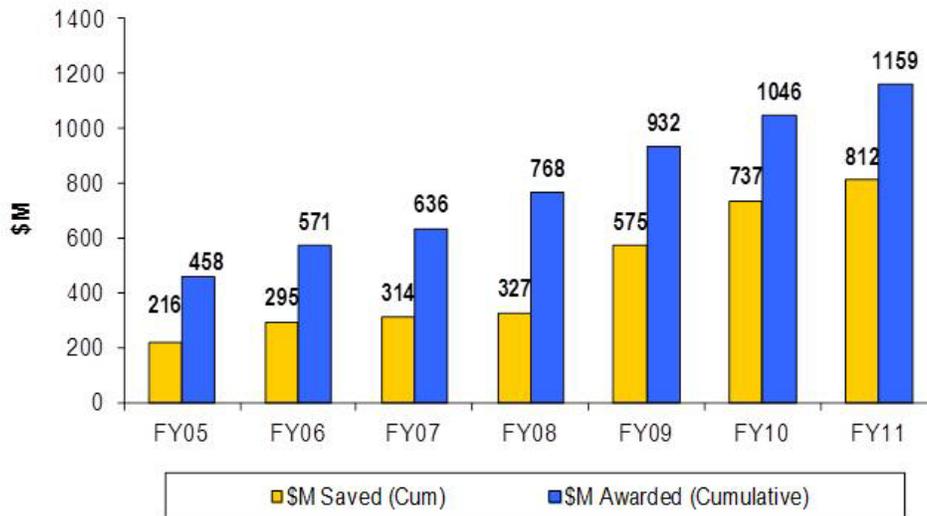


Figure 5. Performance-based Acquisition Award & Savings

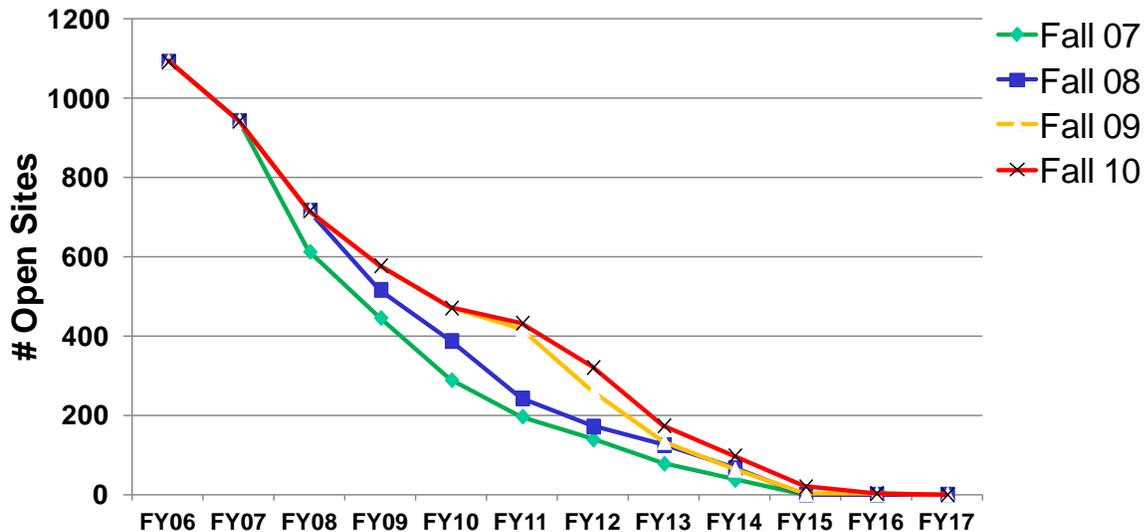
Reporting Mechanisms

The AEDB-R is the database of record for the Army's Active IRP and MMRP and AEDB-CC is the database of record for the Army's CC program. The AEDB-R and -CC contain site level detail by phase of cleanup (studies, design, construction, operations and long-term management) for contaminated sites being addressed by the Army. In addition, the database contains cost and other information for each site. The AEDB-R and -CC are managed by USAEC and are updated semi-annually by the installations. The AEDB-R is used for upward reporting to the Knowledge-Based Corporate Reporting System (KBCRS), the restoration management information system used by OSD to support development of the Defense Environmental Programs Annual Report to Congress. The AEDB-R and -CC are also used by the Army to support cleanup program planning, implementation, and reporting and for semiannual management reviews and to prepare responses to program inquiries and other data calls.

The AEDB-R and -CC, in conjunction with the IAP, provide the basis for managing program progress. Within the IRP (both original IR and newly eligible CR sites), MMRP, and CC program, the key measurement indicators of program progress are site completion (either RIP or RC). In addition, for the IR program, installation completion (i.e., all sites on the installation have achieved RIP or RC) has been a key measurement indicator. **With the establishment of new Active Sites program goals of achieving RC at 90% of all sites by 2018 and at 95% of all sites by 2021, this PMP will include an assessment of the program based on the previous RIP/RC goals and will base future performance on the new RC goals.** In FY11, the Army achieved 116 site RIP/RCs (IR, MR, and CR) out of the planned 197 sites for a completion rate of 59%. Of the 116 sites, 97 achieved RC. A total of 47 IR sites, 62 CR sites and 7 MR sites achieved RIP/RC compared to a plan of 106, 60, and 31, respectively. Figure 6 illustrates the continuing schedule delays observed in the IRP program over the past few years with RIP/RC dates repeatedly extended. As the cleanup program addresses the remaining 5% of the IRP sites, reaching agreement with regulatory agencies on final actions is becoming a challenge; the most

difficult of which are groundwater actions. The remaining MMRP sites, with the exception of Army National Guard Non Defense Non Operational Defense Sites (NDNODS), are in the remedial investigation phase. Cleanup decisions for MMRP sites are expected to involve lengthy negotiations over appropriate cleanup levels.

Figure 6 – IRP RIP/RC Trends



As discussed in Target A2.1, 358 sites are planned for RC in FY12 (152 IR sites; 206 MR sites). Site RCs for FY12 are projected directly from the AEDB-R Fall 11 data call. Appendix C provides a list of the FY12 sites with projected RC completion dates. A leading indicator of program progress is achievement of phase completions. A total of 998 phase completions are projected to be achieved in FY12 (442 IR phases; 556 MR phases) (Appendix D). IMCOM Compliance-related Cleanup is projected to achieve 125 site RIP/RCs and 194 phase completions in FY12.

The USAEC aggressively manages the Active Installation Cleanup Program through continual participation of assigned USAEC ERMs on the installation project teams, internal management reviews (see below), and through direct assistance to the installations to resolve issues and to help implement centrally managed initiatives such as performance-based acquisition and preparation of IAPs. During FY11, Program Strategy Reviews (PSRs) were conducted at installations that have not yet achieved final IRP RIP/RC in order to evaluate the soundness of technical, programmatic, and contractual planning to meet the previous program goal of achieving final RIP/RC by FY14 and to identify issues that must be resolved in order to support site completion. These evaluations provided a qualitative review of key elements that support the execution of remedial activities at the reviewed installations. During the PSRs, two questions were addressed: 1) will IRP site/installations meet the IRP FY14 goal and, 2) is there a way forward to meet the IRP FY14 goals. The PSR out-briefs to the installations discussed the results, path forward and schedule for implementation. Of the 34 installations evaluated, 25 installations are on track to meet IRP FY14 goals. Eight installations are not expected to achieve the IRP FY14 goal. Thirteen installations are pending reviews. With the shift in OSD emphasis to achieving RC through establishment of new goals, the program will shift focus toward RC. With 87% of all IR and MR sites current at RC, both the 90% RC goal of FY2018 and the 95% RC goal of FY2021 are expected to be met.

The Defense Finance and Accounting System (DFAS) serves as the record of both obligations and disbursements over the life of the ER,A funds. Quarterly reports are generated and

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reconciled against internal accounting records to ensure obligations are timely and accurately recorded. To minimize the lag time between funds issuance and recording of obligations in DFAS, USAEC requires installations or their executors to provide proof of negotiated amounts on all contract-funding requests. Quarterly disbursement reports are also scrutinized to ensure that obligated funds are disbursed in accordance with prescribed expenditure rates to ensure past requirements do not become future bills. The USAEC reviews all funds requests submitted by the installations to determine whether they can be paid with prior year funds (e.g., cost growths, cost adjustments, cost overruns) to ensure that available prior year funds are obligated and disbursed to the fullest extent possible. Quarterly obligation and annual disbursement targets for ER,A and OMA (CC) are summarized in Target A5.1 and B5.1, respectively. Program delays resulting from various factors (e.g., regulatory review, dispute resolution, contractor performance, technical complexity) required de-obligation of unliquidated contract funds and rescoping of contracts during FY10 and FY11.

Management Review

The OSD has established semi-annual ESOH management reviews where the Army is required to provide information as of the end of the fiscal year and in mid-year to report progress in meeting objectives and targets. DUSD(I&E) is typically the senior reviewer. The OACSIM and DASA(ESOH) perform management reviews of each program area semi-annually. The October/November review typically reviews prior year execution and accomplishment of targets and success indicators. The mid-year review in April/May is typically a brief assessment of execution to date and a forward look to future requirements and resource issues.

As the Army prepares to brief DUSD(I&E), cleanup progress is briefed through OACSIM to the Deputy Assistant Secretary of the Army for Environment, Safety, and Occupational Health. Program specific issues are addressed in the review, as well as Army-specific objectives and targets addressed in the Army environmental cleanup strategic plan. Outcomes from the management review are considered and necessary adjustments are made for continual improvement of the environmental cleanup strategy, the environmental cleanup strategic plan, and the annual Active Sites Environmental Restoration PMP.

The USAEC Cleanup and Munitions Response Division (CMRD) is structured to provide oversight at the installation level. USAEC ERMs are assigned to multiple installations to participate on the cleanup project teams to provide guidance and oversight to the cleanup programs. With the BRAC relocation to Fort Sam Houston, CMRD restructured in order to prepare for the ramp down of the Cleanup Program and to better align with the EPA regions. Two CMRD Branches are organized in an East/West division of responsibility. The East Oversight Branch manages cleanup in EPA Regions 1 through 4 as well as Compliance Cleanup efforts in Europe. The West Oversight Branch manages cleanup in EPA Regions 5 through 10 and Compliance Cleanup efforts in Japan and Korea. This structure as established to provide consistency and continuity of actions within the various USEPA regions. In addition a Memorandum of Agreement was established between USAEC and the National Guard Bureau Environmental Division to provide for NGB execution of ER,A-funded efforts on NGB installations under the oversight of USAEC. CMRD proactively manages the Active IRP and MMRP through periodic and systematic review of installation progress against measurement indicators, as discussed above. As the foundation for progress toward site and installation completion, the USAEC ERM and installation project team regularly review progress toward projected phase completions. Cleanup and Munitions Response Division continually stresses the importance of progress toward site and installation RIP/RCs with

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installations and actively works with the installations to resolve issues that may potentially delay completion and to identify sites and installations for possible acceleration.

Internal USAEC management reviews include monthly contract plan reviews with the branches and NGB Environmental Office to assess progress on current year execution, quarterly reviews of program progress with the branches and NGB Environmental Office, and quarterly Performance Management Reviews with OACSIM ISE and DASA (ESOH) representatives. USAEC routinely invites the OACSIM technical representative for the Active Cleanup Program and Army Command representatives to the quarterly division reviews to further enhance coordination and alert the Army leadership on any major Army-wide issues. All of these reviews focus on the key measurement indicators of site and installation RIP/RC as well as on specific program initiatives such as performance-based acquisition. The USAEC also prepares and submits quarterly summaries of program progress to OACSIM and the Army Commands covering the key program metrics (i.e., site and installation RIP/RC, phase completions, and performance-based acquisition).

As discussed above, in FY11, USAEC conducted Program Strategy Reviews at installations that have not yet achieved final IRP RIP/RC in order to evaluate the soundness of technical, programmatic, and contractual planning to meet the previous program goal of achieving final RIP/RC by FY14 and to identify issues that must be resolved in order to support site completion. These evaluations provided a qualitative review of key elements that support the execution of remedial activities at the reviewed installations. Future efforts will focus on the newly establish OSD goals of achieving RC at 90% of all IR and MR sites by the end of FY18 and at 95% of all sites by the end of FY21.

Army Environmental Cleanup Strategy and Army Environmental Cleanup Strategic Plan

The Army Environmental Cleanup Strategy identifies the vision for Army environmental cleanup as: *The Army will be a national leader in cleaning up contaminated land to protect human health and the environment as an integral part of its mission.* The Strategy provides a roadmap to guide the Army in attaining its environmental cleanup vision, and identifies nine overarching objectives for the cleanup program. The Strategy also identifies seven program areas, one of which is Active Installation Cleanup Program and their mission. The mission for Army active installation cleanup is to perform appropriate, cost-effective cleanup so that the property is safe for installation use and to protect human health and the environment.

The Army Environmental Cleanup Strategic Plan (AECSP) identifies a framework for implementing the Strategy by identifying specific objectives, targets, success indicators, reporting mechanisms, and management review processes for each of the nine objectives in the Strategy, and for each of the seven program areas. The ACSIM issued an updated AECSP in July 2011 for FY2012 through 2013, which provides objectives and performance measures for each of the Army Environmental Programs. This Program Management Plan identifies the responsibilities, deliverables, and timeframes for implementing the Army Environmental Cleanup Strategy and Strategic Plan for the IRP and MMRP and provides:

- A detailed description for the actions that will be taken to implement a task or program;
- The resources that are responsible for the implementation of that action; and
- The expected time frame for the implementation of each action.

Presented below is the USAEC's Program Management Plan for the IRP, MMRP, IMCOM Compliance Cleanup, and support to other cleanup programs (Appendices A-B). Appendices C and D contain projected site Response Completions and Phase Completions for FY12, respectively. Appendices E and F contain the FY12 ER,A Active Sites Work Plan Summary and FY12 Installation Budgets. Appendix G provides the Out-year ER,A Planning Forecast. Appendix H provides a list of 5-Year Reviews Planned for FY12, Appendix I provides a list of installations due to solicit for public Restoration Advisory Board (RAB) interest, and Appendix J provides a list of sites suspected of containing Chemical Warfare Material (CWM). Also presented below is the USAEC's Program Management Plan for the IMCOM Compliance Cleanup Program. Appendices K and L provide projected site remedy-in-place/response complete projections for FY12, respectively. Appendix M contains the FY12 IMCOM Compliance-related Cleanup Program Work Plan Summary and Appendix N provides the Out-year CC Planning Forecast. An acronym key is found in Appendix O

Conclusion

The Active Sites Environmental Restoration Program continues to progress toward completion of the IRP sites in accordance with the new OSD goals of achieving response complete at 90% of all sites by 2018 and at 95% of all sites by 2021, although regulatory issues related to groundwater restoration, land use controls, MMRP cleanup objectives, and document reviews threaten to extend cleanup schedules. Through the PBA initiative and active management and oversight, the Army is reducing the projected costs for reaching cleanup goals and is locking in the schedules to reach RIP/RC. Cost-to-complete reductions, including reductions in project costs over the POM years, are allowing re-allocation of ER,A funds to sites originally budgeted later in the program

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and to newly eligible cleanup sites. In addition, the Army is ahead of schedule on initiating the RI phase of the MMRP. Application of PBA to the MMRP SI efforts, and lessons learned from the initial SI contracts have positioned the Army to efficiently conduct the MMRP RI/FS efforts. As the Army shifts focus to MMRP execution, the focus of the IRP will shift to reducing the long term IRP and MMRP operations and management. RAO and LTM of the IRP sites following final site RIP/RC have an associated cost-to-complete currently estimated at over \$1.28B. Optimization efforts for both the RAO and LTM are now being integrated into the various IRP and MMRP management and technical reviews to ensure long-term cost-effectiveness. In addition, the Army's RAO/LTM Optimization effort will explore the potential for incorporating green technologies (both less energy-intensive remedies and renewable energy sources) into ongoing remedial action operations.

The IMCOM Compliance-related Cleanup Program continues to make progress executing the Army's Environmental Cleanup Strategy and Strategic Plan with a commitment to achieve mission objectives and while protecting human health and the environment. This Compliance-related Cleanup PMP provides a framework for the execution of appropriate and cost-effective cleanup while meeting the ASA IE&E's goal to bring all Army cleanup programs into alignment for consistency and accountability.

ARMY IRP AND MMRP PROGRAM MANAGEMENT PLAN

Objective A1. Ensure prompt action to address imminent and substantial threats to human health, safety, and the environment.

Target

A1.1 Protect workers, the public, and the environment as hazards are identified.

Success Indicators

A1.1.1 Appropriate notification(s) made to command, regulators and public in accordance with established plans; conduct required 5-Year Reviews; implement interim actions as needed.

FY12 Actions

- Prioritize cleanup actions in support of construction on IRP and MMRP sites.
- Follow the guidelines for the DA clean-up strategy and implement the DA clean-up strategic plan.
- Ensure all actions are protective of human health and environment.
- Ensure all appropriate actions are reviewed by US Army Public Health Command (USAPHC) (formerly Center for Health Promotion and Preventive Medicine (CHPPM)).
- Program for USAPHC to conduct public health assessments and consultations as needed.

FY13 and Beyond Actions

- Ensure all actions are protective of human health and environment.
- Ensure all appropriate actions are reviewed by USAPHC.
- Program for USAPHC to conduct public health assessments and consultations as needed.

Objective A2. Conduct appropriate, cost effective efforts to identify, evaluate, and conduct response actions to address contamination resulting from past DoD activities. Maintain relevant cleanup information in a permanent document repository. NOTE: Due to the timing of 18 Jul 11 memorandum from OSD, Subject: New Goals for the Defense Environmental Restoration Program (DERP) which was too late to be incorporated into the Army Environmental Cleanup Strategic Plan for FY12-13, this PMP deviates from the AECSP by tracking the new Response Complete goals from OSD. Targets A2.1 and A2.2, below, have been modified to address the current OSD goals.

Target

A2.1 Ensure management activities are in place and meet annual planned activities for IRP, as quickly as resources allow, to achieve RC at 90% of all 12,481 Active IRP and MMRP sites by FY2018 and at 95% of all IRP and MMRP sites by 2021.

Success Indicators

A2.1.1 Percent of sites achieving RC by 30 Sep of each fiscal year based on projections from the previous fall data call:

- 90% or greater = GREEN
- 80-89% = AMBER
- <80% = RED

A2.1.2 Sites projected to miss the 2021 target will be reviewed and evaluated for management alternatives during semi-annual management reviews.

A2.1.3 Percentage of phases completed by 30 Sep of each fiscal year based on projections from the previous fall data call.

- 90% or greater = GREEN
- 80-89% = AMBER
- <80% = RED

A2.1.4 Complete CERCLA Site Inspections for baseline of 413 ARNG Munitions Response Sites by Sep 2012

- 90% or greater = GREEN
- 80-89% = AMBER
- <80% = RED

Actions

FY11 Status: To date, 10,798 of 12,481 sites have achieved RC (86.5%). 97 sites achieved RC in FY11.

FY12 Actions

- During the Fall 11 AEDB-R review, require USAEC Environmental Restoration Managers to validate FY12 site RC and phase projections.
- USAEC Restoration Managers will conduct periodic program reviews with the installation project teams as a follow-up to the FY11 Program Strategy Reviews to focus on the program schedule and issues that may impede the schedule.
- Work with the installations to proactively address issues that threaten to delay site and phase completions (998 phase completions projected for FY12).
- List projections in individual performance standards and hold managers accountable.
- Conduct quarterly program reviews to monitor installation progress.
- Review data for opportunities to accelerate site RC.
- Coordinate FY12 projections with IMCOM HQ, IMCOM Regions, and Army commands to ensure projections are contained within TAPES objectives of installation RPMs.
- Coordinate FY12 projections with USACE supporting Districts to ensure executing project managers are held accountable for accomplishment.
- Conduct CTC/AEDB-R update process to provide real-time data entry to improve reporting accuracy and consistency.
- Apply performance based contracting to drive completions.
- Achieve 358 site RCs at IRP and MMRP sites which equates to a cumulative site RC of 11,156 at the end of FY12.
- Achieve 998 phase completions in FY12.

FY13 and Beyond Actions

- Continuation of FY12 actions.

NOTE: Target 2.2 of the AECSP for FY12-13 is incorporated into Target 2.1 in order to reflect plans against the current OSD goals of RC at 90% and 95% of all Active DERP sites by the end of 2018 and 2021, respectively.

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Target

A2.3 Populate and maintain a permanent document repository for cleanup information, regardless of funding source, so that cleanup information can be retrieved at any date in the future.

Success Indicators

A2.3.1 Comprehensive, up to date, permanent document repository that reflects all environmental cleanups at an active installation; documentation completed and updated annually.

- 90% of installations or greater = GREEN
- 80% to 89% of installations = AMBER
- Less than 80% of installations = RED

Actions

FY11 Status: Documents uploaded for the initial 203 installations.

FY12 Actions

- Installation project teams will ensure cleanup contracts contain requirements for electronic copies of all final documents. Garrisons will submit all newly developed documents to the Permanent Documentation Repository (PCDR), maintained by USAEC, within 60 days of document acceptance.
- USAEC Environmental Restoration Managers will identify data gaps in installation cleanup records; notify installations and their Program Managers.
- Provide QA/QC for uploaded documents within 30 days of receipt of uploaded documents.

FY13 and Beyond Actions

- All available documents uploaded for 100% of installations, to include all compliance-related cleanup sites brought into the program through DERP eligibility expansion.

Target

A2.4 Program Execution Managers (PEMs) have procedures in place including periodic reviews with supervisory and quality control reviewers to identify and resolve issues that may impede progress.

Actions

- Conduct quarterly reviews of program execution progress.

Target

A2.5 Maintain an inventory of Chemical Warfare Material (CWM) sites and locations on IRP and MMRP sites where CWM is known or suspected to be present. Notify DASA(ESOH) and DAIM-ISE of any potential new sites, as soon as they are identified.

Success Indicators

A2.5.1 Notify DASA(ESOH) and DAIM-ISE of any potential new sites, as soon as they are identified. Provide a summary of CWM sites in annual updates to the Program Management Plan and during semi-annual Management Reviews.

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Actions

FY11 Status: Inventory of CWM sites is being developed; initial draft is provided at Appendix J.

FY12 Actions

- Finalize Appendix J CWM site inventory by Jun 12.
- Notify DASA(ESOH) and DAIM-ISE as potential new CWM sites are identified.
- Update Appendix J CWM site inventory as necessary.

FY13 and Beyond Actions:

- Notify DASA(ESOH) and DAIM-ISE as potential new CWM sites are identified.
- Update Appendix J CWM site inventory as necessary.

Objective A3. Comply with statutes, regulations, Executive Orders, and other external requirements governing cleanup.

Target

A3.1 Meet annual planned five-year reviews as outlined in the annual PMP (Appendix H).

Success Indicators

A3.1.1 Achieve actual versus planned five-year reviews, as stated in the PMP:

- 90% or greater = GREEN
- 80% to 90% = AMBER
- Less than 80% = RED

Actions

FY12 Actions

- Execute required FY12 five year reviews/periodic reviews (23)
- Update comprehensive matrix of required (CERCLA) and discretionary (RCRA) Five-Year Reviews by Dec 11.
- Verify data in the 5-Yr Review matrix with installations – Jan 12.
- The USAEC ERM or NGB Environmental Division, as appropriate, will work with the installation to coordinate 5-Year review support and review/comment on draft Five-Year Review reports.
- Notify installations and the USACE Omaha CX of all Five-Year Review requirements that are overdue or due in the next 12-month period by Apr 12.
- Document, plan, and track follow-on actions resulting from the 5-Yr Reviews.
- Schedule FY13 5-Yr Reviews by Jun 12.

FY13 and Beyond Actions

- Establish Annual 5-Yr Review needs for subsequent fiscal year by March of each year.
- Notify installations and the USACE Omaha CX of all Five-Year Review requirements that are overdue or due in the next 12-month period by April of each year.
- Document, plan, and track follow-on actions resulting from the 5-Yr Reviews.
- Schedule next fiscal year 5-Yr Reviews by June of each year.
- The USAEC ERMs will review/comment on draft Five-Year Review reports.

Objective A4. Ensure that Army regulations, policies, and guidance are developed within the framework of the Army Environmental Cleanup Strategy.

Target

A4.1 Support future update to the Active Sites DERP Management Guidance within 180 days of changes to the DoD DERP Manual.

Success Indicators

A4.1.1 Provide input, as required, to guidance in timeframe identified:

- <180 days = Green
- 181-365 days = Amber
- > 365 days = Red

Actions

FY12 Actions

- Support ISE development of Army DERP Active Installations Environmental Restoration Program Management Guidance within 180 days of DERP Manual finalization.
- Develop implementing procedures required to address changes to the Army DERP guidance.

FY13 and Beyond Actions

- Continue FY12 actions as required.

Objective A5. Plan, program, budget and execute cleanup in accordance with DOD and Army directives and guidance using validated, auditable, and documented site-level data.

Target

A5.1 Execute annual DERP ER,A appropriation for the active installation restoration program to meet DOD obligation and expense objectives.

Success Indicators

A5.1.1 Obligation targets by quarter are 28%, 55%, 80%, and 100%, as recorded in DFAS.

- Meet quarterly target = Green
- Fail to meet quarterly target = Red

A5.1.2 Expense targets over 6 years are 22%, 67%, 89%, 95%, 98% and 100%, as recorded in DFAS.

- Meet 5 year target = Green
- Fail to meet 5 year target = Red

Actions

FY12 Actions

- Maintain Contract/Obligation Plan and conduct monthly reviews.
- Request Resource Management report on current year expenses quarterly.

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- Quarterly evaluate expenditures (outlays) for all FYs.
- Identify executors with consistently low expenditure rates and high de-obligation rates; take corrective actions as necessary.

FY13 and Beyond Actions

- Continuation of FY12 Actions.

Target

A5.2 Achieve and maintain Chief Financial Officer's Act (CFO)/Federal Financial Management Improvement Act (FFMIA) compliance for reporting environmental liabilities by asserting readiness for an audit for DERP cleanup.

Success Indicators

A5.2.1 Site-level data in FFMIA compliant database of record (AEDB-R) annually passes QA reviews:

- 100% = GREEN
- 75-99% = AMBER
- <75% = RED

Actions

FY11 Status: Passed AAA review of supporting documentation; documented in draft AAA report entitled "Examination of Supporting Documentation of Select Army Environmental Liabilities", dated 20 Aug 09.

FY12 Actions

- Continue sustainable business process to report Active Installations – IRP, MMRP and Building Demolition/Debris Removal (BD/DR)
- Continue internal control program to ensure accurate site level liability data for Active Installations - IRP, MMRP and BD/DR
- Support ASA FMC Audit Readiness activities.

FY13 and Beyond Actions

- Maintain compliant environmental liabilities process and controls.

Target

A5.3 Submit input to financial statement Note 14 (disclosures and reasons for fluctuations and abnormalities) quarterly by 5th of month following end of quarter.

Success Indicators

A5.3.1 Required report submitted:

- On time = GREEN
- Within 5 days of target date = AMBER
- Late by more than 5 days = RED

Actions

FY11 Actions

- Work with Resource Management to report environmental liabilities.
- Work with Resource Management to insure accurate information is provided in the report.

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FY13 and Beyond Actions

- Continue FY12 actions on annual basis.

Objective A6. Develop cleanup partnerships with appropriate federal, Tribal, state, local, territorial, or host-nation authorities.

Target

A6.1 Involve regulatory stakeholders in annual IAP development and revision process and incorporate Joint Execution Plan development into the IAP process.

Actions

FY12 Actions

- Develop and distribute the IAP development schedule NLT 31 Jan 12
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders. While USAEC no longer coordinates formal IAP workshops, USAEC encourages installations to continue conducting them to ensure stakeholder involvement in planning.
- Discuss the need for regulatory stakeholder involvement during Program Management training.
- Post public IAPs within one week of document finalization.

FY13 and Beyond Actions

- Develop and distribute the IAP development schedule NLT 31 Oct of each FY.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders.

Target

A6.2 Ensure installations are fulfilling their lead agent responsibilities under CERCLA 104 for notification and coordination of studies and response actions with Natural Resource Trustees.

Actions

FY12 Actions

- USAEC Restoration Managers or NGB Environmental Division, as appropriate, query installations for records of Natural Resource Trustee Notifications and NRT responses - Mar 12.
- Work with installations to complete required notifications by Sep 12.

FY13 and Beyond Actions

- Continue to monitor natural resource trustee notification and coordination by installations.

Objective A7. Promote and support public stakeholder participation in the cleanup process, as appropriate, and make site-level cleanup information available to the public.

Target

A7.1 Conduct surveys of community interest in RABs every 2 years.

Success Indicators

A7.1.1 Conduct surveys of community interest in RABs and report annually as a percentage of RAB surveys projected in the previous year's annual PMP.

- > 90% = Green
- 80-89% = Amber
- < 80% = Red

Actions

FY12 Actions

- Ensure installations without a RAB are determining interest every two years (Reported through IAP). A list of installations requiring community interest surveys is provided at Appendix I.

FY13 and Beyond Actions

- Continuation of FY12 Actions.

Target

A7.2 Involve public stakeholders in annual IAP development/revision.

Success Indicators

A7.2.1 Public stakeholders participate in IAP development.

Actions

FY12 Actions

- Develop and distribute the IAP development schedule NLT 31 Jan 12.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders. While USAEC no longer coordinates formal IAP workshops, USAEC encourages installations to continue conducting them to ensure stakeholder involvement in planning.
- Discuss the need for public stakeholder involvement during Program Management training.
- Post public IAPs within one week of document finalization.

FY13 and Beyond Actions

- Develop and distribute the IAP development schedule NLT 31 Oct each year.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders.

Target

A7.3 As required by CERCLA, the NCP, and the DERP Management Guidance, maintain an information repository so that CERCLA cleanup information is available to the public.

Success Indicators

A7.3.1 An Administrative Record at a single location on the installation and an information repository (i.e., Administrative Record file plus any other background information) available to the public at a location at or near the installation.

Actions

FY12 Actions

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- USAEC ERMs conduct annual inspections of installation Administrative Records and Information Repositories with Installation RPMs.
- USAEC ERMs provide follow-up assistance to installations as required based on the FY11 Program Strategy Reviews.

FY13 and Beyond Actions

- USAEC ERMs conduct annual inspections of installation Administrative Records and Information Repositories with Installation RPMs.

Objective A8

Support the development and use of cost-effective cleanup approaches and technologies to improve program efficiency.

Target

A8.1 Implement performance-based acquisition (PBA) for ER,A (IR, CR, MR) annually to the maximum extent practicable.

Success Indicators

A8.1.1 Percentage of overall program budget obligated on Performance-Based Acquisition (PBA) contracts annually.

- 50% or more = GREEN
- 40%-49% = AMBER
- <40% = RED

Actions

FY11 Status: Awarded 32% of ER,A on PBA. Contracts awarded using a performance-based approach were approximately 40% below cost-to-complete based estimates. A total of 32 new PBA contracts were awarded in FY11; equaling the highest number since the PBA effort was initiated.

FY12 Actions

- Screen 100% of installations for PBA application by 01 Oct 11.
- Establish FY12 PBA installation list by 1 Oct 11.
- Fund PBA prior year awards contract line item numbers (CLINs) (Total value = \$30M).
- Award \$120M on new PBA contracts (50% of \$348.9M or \$150M minus \$30M on existing PBAs).
- Continue outreach to: vendor community, stakeholders, and installations.
- Update and expand guidance and training and disseminate on an Army-wide basis.
- Develop and maintain matrix of contractor performance against performance objectives to track success of PBA initiative.
- Award new PBA Multiple Award Task Order Contract – 30 Mar 12

FY13 and Beyond Actions

- Continue annual planning and contracting actions.

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Target

A8.2 Review overall environmental cleanup acquisition strategy for all IRP/MMRP installations with AEDB-R sites annually.

Success Indicators

A8.2.1 Complete validation of 100 percent new sites and sites that change phase:

- 90% or greater = GREEN
- 80-89% = AMBER
- <80% = RED

Actions

FY12 Actions

- Review acquisition strategy prior to the IAP updates.
- Screen 100% of installations for PBA application by 01 Oct 11.

FY13 and Beyond Actions

- Continue FY12 actions.

Target

A8.3 Evaluate and implement, as appropriate, innovative and/or more efficient or effective technologies, business strategies, commercial practices, and incentives in coordination with installation environmental personnel and Army Commands to meet environmental requirement.

Actions

FY12 Actions

- Conduct optimization studies of operating cleanup systems in conjunction with scheduled 5-Year Reviews utilizing the Corps of Engineers Center of Expertise.
- Incorporate system modifications, as appropriate.
- Submit Draft Risk-Management Response Policy for MMRP to ESOH by Jun 12.
- Finalize Risk-Management Response Policy for MMRP by Aug 12.
- Gain regulatory acceptance of Risk Management Approach by Dec 12.
- Evaluate and implement, as appropriate, innovative and/or more efficient or effective technologies, business strategies, commercial practices and incentives in coordination with installation environmental personnel and Army Commands to meet environmental requirements. Support SERDP and ESTCP environmental restoration and munitions response program areas. Support involvement with ITRC and the National Association of OEW Contractors,

FY13 and Beyond Actions

- Continuation of RAO optimization efforts.

Target

A8.4 Evaluate green and sustainable remediation (GSR) approaches when preparing Feasibility Studies/Corrective Measure Studies (FS/CMS) and when reviewing any ongoing RAO/LTM requirements.

Success Indicators

A8.4.1 During annual PMP and semi-annual Management Reviews, report on progress of incorporating GSR approaches during the FS, CMS or optimization of remedies during the periodic reviews.

Actions

FY12 Actions

- Monitor EPA guidance on green remediation.
- Incorporate green remediation selection criteria into Feasibility Studies as appropriate.
- Incorporate evaluation of green approaches in remedial action operations optimization efforts.
- Report progress of incorporating GSR into remedy decisions in the annual PMP and at semi-annual Management Reviews.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Target

A8.5 Consider green remediation approaches to existing and future remedies.

Actions

FY12 Actions

- Monitor EPA guidance on green remediation.
- Incorporate green remediation selection criteria into Feasibility Studies as appropriate.
- Incorporate evaluation of green approaches in remedial action operations optimization efforts.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Objective A9. Perform semiannual program management reviews of cleanup progress against established targets, and conduct periodic reviews of sites where contamination remains in place.

Actions

FY12 Actions

- Conduct quarterly program management reviews
- Emphasize meeting schedules and review deadlines in all meeting with the installation project team (including regulatory agencies).
- Conduct 5-Year Reviews in accordance with Objective A3 of this PMP.

FY13 and Beyond Actions

- Continuation of FY12 actions.

**INSTALLATION MANAGEMENT COMMAND
COMPLIANCE-RELATED CLEANUP
PROGRAM MANAGEMENT PLAN**

Objective B1. Ensure prompt action to address imminent and substantial threats to human health, safety, and the environment.

Target

B1.1 Protect workers, the public, and the environment as hazards are identified. Provide advice and expertise to operational commanders, as required, to respond to and minimize imminent and substantial threats to human health, safety, and the environment. Make appropriate notification(s) to command, regulators and public in accordance with established plans. Ensure Emergency Response Plans result in minimal impacts to human health, safety, and the environment and all operational entities are informed of activities that may result in contamination, and are provided possible alternatives.

FY12 Actions:

- Garrisons will take prompt action to mitigate imminent and substantial threats to public safety, human health, or the environment posed by contamination located on or emanating from Army property.
- Garrisons will take initial response actions and appropriate notification(s) made to command, regulators and public in accordance with established plans.

FY13 and Beyond Actions

- Continuation of FY12 Actions.

Target

B1.2 Ongoing cleanup activities create no new threats to human health and the environment. Ensure wastes managed and removed from a cleanup site are properly tracked and accounted for.

FY12 Actions:

- Garrison staff will track wastes removed from cleanup sites to ensure proper transportation, treatment, and disposal.

FY13 and Beyond Actions

- Continuation of FY12 Actions

Objective B2. Conduct appropriate, cost effective efforts to identify, evaluate, and conduct response actions to address contamination resulting from past DoD activities. Maintain relevant cleanup information in a permanent document repository.

Target

B2.1 Ensure management activities are in place to maximize number of CC sites achieving RIP or RC by Sep 2014.

Success Indicators

B2.1.1 Percentage of CC sites achieving RIP/RC by Sep 30 of each fiscal year based on projections from the previous fall data call.

- > 90% = Green

- 80-89% = Amber
- < 80% = Red

B2.1.2 CC sites projected to miss the Sep 2014 target or the 7-year rolling average target will be reviewed and evaluated for management alternatives during semi-annual Management Reviews.

B2.1.3 Percentage of CC phases completed by Sep 30 of each fiscal year based on projections from the previous fall data call.

- > 90% = Green
- 80-89% = Amber
- < 80% = Red

Actions

FY11 Status: To date, 896 of 1173 sites have achieved RIP/RC (76%). 41 sites achieved RIP/RC in FY11.

FY12 Actions

- During the Fall 11 AEDB-CC review, require USAEC Restoration Managers to validate FY12 site RIP/RC and phase projections.
- USAEC Restoration Managers will conduct periodic program reviews with the installation project teams to focus on the program schedule and issues that may impede the schedule.
- Work with the installations to proactively address issues that threaten to delay site and phase completions (194 phase completions projected for FY12).
- List projections in individual performance standards and hold managers accountable.
- Conduct quarterly program reviews to monitor installation progress.
- Review data for opportunities to accelerate site RIP/RC.
- Coordinate FY12 projections with IMCOM HQ and IMCOM Regions to ensure projections are contained within TAPES objectives of installation RPMs.
- Coordinate FY12 projections with USACE supporting Districts to ensure executing project managers are held accountable for accomplishment.
- Conduct CTC/AEDB-CC update process to provide real-time data entry to improve reporting accuracy and consistency.
- Apply performance based contracting to drive completions.
- Achieve 125 site RIP/RCs at CC sites which equates to a cumulative site RIP/RC of 1021 sites at the end of FY12.
- Achieve 194 phase completions in FY12.

FY13 and Beyond Actions

- Continuation of FY12 actions.

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Target

B2.2 Maintain an inventory of contaminated sites, incorporate newly identified sites into AEDB-CC, and update the database semi-annually.

Actions

FY11 Status: A total of 1173 CC sites have been documented in AEDB-CC, including 17 new sites identified in FY11.

FY12 Actions

- Work with Garrisons to identify new CC sites during the annual Installation Action Plan and semi-annual AEDB-CC updates.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Target

B2.3 Populate and maintain a permanent document repository for cleanup information, regardless of funding source, so that cleanup information can be retrieved at any date in the future.

Success Indicators

B2.3.1 Provide summary of PCDR efforts in annual updates to the Program Management Plan and during semiannual Management Reviews. Provide summary of number of documents scanned and funding requirements.

Actions

FY12 Actions

- Garrisons will ensure cleanup contracts contain requirements for electronic copies of all final documents. Garrisons will submit all newly developed documents to the Permanent Documentation Repository (PCDR), maintained by USAEC, within 60 days of document acceptance.
- USAEC Environmental Restoration Managers will identify data gaps in installation cleanup records; notify installations and their Program Managers.
- Provide QA/QC for uploaded documents within 30 days of receipt of uploaded documents.

FY13 and Beyond Actions

- All available documents uploaded for 100% of installations newly discovered sites.

Target

B2.4 Maintain an inventory of CWM sites and locations on operational ranges where CWM is known or suspected to be present and notify DASA(ESOH) and ACSIM of any potential new sites, as soon as they are identified.

Success Indicators

B2.4.1 Provide a summary of CWM sites in annual updates to the Program Management Plan and during semiannual Management Reviews.

Actions

FY11 Status: Current inventory of CWM sites is provided at Appendix J.

FY12 Actions

- Notify DASA(ESOH) and DAIM-ISE as potential new CWM sites, and locations on operational ranges where CWM is known or suspected to be present, are identified.
- Update Appendix J CWM site inventory as necessary.

FY13 and Beyond Actions:

- Continuation of FY12 actions.

Target

B2.5 PEMs have procedures in place including periodic reviews with supervisory and quality control reviewers to identify and resolve issues that may impede progress.

Actions

- Conduct quarterly reviews of program execution progress.

Objective B3

Comply with statutes, regulations, Executive Orders, and other external requirements governing cleanup.

Target

B3.1 Conduct annual planned periodic reviews for CC and Operational Range Assessment (ORA) sites, as required.

Success Indicators

B3.1.1 Percentage of planned periodic reviews as projected in the previous year's annual PMP. Provide update of issues during semi-annual Management Reviews.

- > 90% = Green
- 80-89% = Amber
- < 80% = Red

Actions

FY12 Actions

- Execute required FY12 periodic reviews.
- Update comprehensive matrix of periodic reviews by Dec 11.
- Verify data in the 5-Yr Review matrix with installations – Jan 12.
- The USAEC Environmental Restoration Manager will work with the installation to coordinate review support and review/comment on draft reports.
- Notify installations of all review requirements that are overdue or due in the next 12-month period by Apr 12.
- Document, plan, and track follow-on actions resulting from the periodic reviews.
- Schedule FY13 reviews by Jun 12.

FY13 and Beyond Actions

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- Establish annual review needs for subsequent fiscal year by March of each year.
- Notify installations of all periodic review requirements that are overdue or due in the next 12-month period by April of each year.
- Document, plan, and track follow-on actions resulting from the reviews.
- Schedule next fiscal year reviews by June of each year.
- The USAEC ERMs will review/comment on draft reports.

Target

B3.2 Anticipate and promptly address compliance-related cleanup activities to maintain compliance and address stakeholder concerns, as required.

Success Indicators

B3.2.1 Number of compliance agreements, consent orders, enforcement actions, etc., received related to compliance-related cleanup:

- 0 NOV = Green
- ≥1 NOV site = Red

Actions

FY12 Actions

- Garrisons will identify the statutory/legal basis for all Compliance-related Cleanup projects prior to funding approval. This may require consultation with garrison environmental law specialists.
- IMCOM Regions will contact ASA IE&E Regional Environmental Offices for information on pending regulatory changes that may impact cleanup.
- IMCOM Regions with overseas installations will consult with the Environmental Executive Agent for each host nation country.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Objective B4. Ensure that Army regulations, policies, and guidance are developed within the framework of the Army Environmental Cleanup Strategy.

Target

B4.1 Update policy and guidance within 180 days of changes to the DoD policy and/or guidance.

Success Indicators

B4.1.1 Provide input, as required, to guidance in timeframe identified:

- <180 days = Green
- 181-365 days = Amber
- > 365 days = Red

Actions

FY12 Actions

- Incorporate appropriate policy and guidance into regulations and guidance documents within 180 days of policy issuance.
- Post new Army policies and guidance that impact cleanup on appropriate web sites within 30 days of issuance.

FY13 and Beyond Actions

- Continue FY12 actions as required.

Objective B5. Plan, program, budget and execute cleanup in accordance with DOD and Army directives and guidance using validated, auditable, and documented site-level data.

Target

B5.1 Execute annual appropriations to meet DOD obligation and expense objectives.

Success Indicators

B5.1.1 Obligation targets by quarter are 28%, 55%, 80%, and 100%, as recorded in DFAS.

- ≥90% = GREEN
- 80% – 89% = AMBER
- <80% = RED

B5.1.2 Expense targets over 6 years are 22%, 67%, 89%, 95%, 98% and 100%, as recorded in DFAS.

- ≥90% = GREEN
- 80% – 89% = AMBER
- <80% = RED

Actions

FY12 Actions

- Maintain Contract/Obligation Plan and conduct monthly reviews.
- Request Resource Management report on current year expenses quarterly.
- Quarterly evaluate expenditures (outlays) for all FYs.
- Identify executors with consistently low expenditure rates and high de-obligation rates; take corrective actions as necessary.

FY13 and Beyond Actions

- Continuation of FY12 Actions.

Target

B5.2 Maintain and report on annual Chief Financial Officers (CFO) Act / Federal Financial Management Improvement Act (FFMIA) compliance for reporting environmental liabilities by asserting readiness for an audit for cleanup.

Success Indicators

B5.2.1 Site-level data in FFMIA compliant database of record (AEDB-CC) annually passes QA reviews:

- 100% = GREEN
- 75-99% = AMBER
- <75% = RED

Actions

FY12 Actions

- Continue sustainable business process to report Compliance Cleanup requirements.
- Continue internal control program to ensure accurate site level liability data for Compliance-related Cleanup on IMCOM Installations.
- Support ASA FMC Audit Readiness activities.

FY13 and Beyond Actions

- Maintain compliant environmental liabilities process and controls.

Target

B5.3 Submit input to financial statement Note 14 (disclosures and reasons for fluctuations and abnormalities) quarterly by 5th of month following end of quarter.

Success Indicators

B5.3.1 Required report submitted:

- On time = GREEN
- Within 5 days of target date = AMBER
- Late by more than 5 days = RED

Actions

FY11 Actions

- Work with Resource Management to report liabilities on rolling 12 month basis.
- Work with Resource Management to insure accurate information is provided in the report.

FY13 and Beyond Actions

- Continue FY12 actions on annual basis.

Objective B6. Develop cleanup partnerships with appropriate federal, Tribal, state, local, territorial, or host-nation authorities.

Target

B6.1 Involve regulatory stakeholders in annual IAP development and revision process.

Actions

FY12 Actions

- Develop and distribute the IAP development schedule NLT 31 Oct 11.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders. While USAEC no longer coordinates formal IAP workshops, USAEC encourages installations to continue conducting them to ensure stakeholder involvement in planning.
- Discuss the need for regulatory stakeholder involvement during IAP training.
- Post public IAPs within one week of document finalization.

FY13 and Beyond Actions

- Develop and distribute the IAP development schedule NLT 31 Oct of each FY.

- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders.

Objective B7. Promote and support public stakeholder participation in the cleanup process, as appropriate, and make site-level cleanup information available to the public.

Target

B7.1 Involve public stakeholders in annual IAP development/revision.

Actions

FY12 Actions

- Develop and distribute the IAP development schedule NLT 31 Oct 11.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders. While USAEC no longer coordinates formal IAP workshops, USAEC encourages installations to continue conducting them to ensure stakeholder involvement in planning.
- Discuss the need for public stakeholder involvement during IAP training.
- Post public IAPs within one week of document finalization.

FY13 and Beyond Actions

- Develop and distribute the IAP development schedule NLT 31 Oct each year.
- Ensure IAP development schedule is updated and accessible to allow the installations time to coordinate with the regulatory stakeholders.

Target

B7.2 Maintain an information repository so that appropriate cleanup information is available to the public.

Actions

FY12 Actions

- USAEC ERMs conduct annual inspections of installation Information Repositories with Installation RPMs.
- USAEC ERMs provide follow-up assistance to installations as required based on the FY11 Program Strategy Reviews.

FY13 and Beyond Actions

- USAEC ERMs conduct annual inspections of installation Information Repositories with Installation RPMs.

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Objective B8. Support the development and use of cost-effective cleanup approaches and technologies to improve program efficiency.

Target

B8.1 Implement the Performance Based Acquisition (PBA) initiative annually to the maximum extent possible.

Success Indicators

B8.1.1 Percentage of overall program budget obligated on performance-based contracts annually:

- ≥25% = GREEN
- 10% – 25% = AMBER
- <10% = RED

Actions

FY12 Actions

- Screen 100% of installations for PBA application by 01 Oct 11.
- Establish FY12 PBA installation list by 1 Oct 11.
- Fund PBA prior year awards (CLINs) (Total value = \$300K).
- Award \$4,1M on new PBA contracts (25% of \$17.5M (or \$4.4M) minus \$300K on existing PBAs).
- Continue outreach to: vendor community, stakeholders, and installations.
- Update and expand guidance and training and disseminate on an Army-wide basis.
- Develop and maintain matrix of contractor performance against performance objectives to track success of PBA initiative.
- Award new PBA Multiple Award Task Order Contract – 30 Mar 12

FY13 and Beyond Actions

- Continue annual planning and contracting actions.

Target

B8.2 Evaluate green and sustainable remediation (GSR) approaches when preparing Feasibility Studies/Corrective Measure Studies (FS/CMS) and when reviewing any ongoing RAO/LTM requirements.

Success Indicators

B8.2.1 During annual PMP and semi-annual Management Reviews, report on progress of incorporating GSR approaches during the FS, CMS or optimization of remedies during the periodic reviews.

Actions

FY12 Actions

- Monitor EPA guidance on green remediation.
- Incorporate green remediation selection criteria into Feasibility Studies as appropriate.
- Incorporate evaluation of green approaches in remedial action operations optimization efforts.

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- Report progress of incorporating GSR into remedy decisions in the annual PMP and at semi-annual Management Reviews.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Objective B9. Perform semiannual program management reviews of cleanup progress against established targets, and conduct periodic reviews of sites where contamination remains in place.

Actions

FY12 Actions

- Conduct quarterly program management reviews.
- Conduct periodic reviews in accordance with Objective 3 of this PMP.

FY13 and Beyond Actions

- Continuation of FY12 actions.

Appendix A Excess Installation Restoration

NOTE - ALL OF THE OBJECTIVES, TARGETS, AND ACTIONS FOR THE ACTIVE IR PROGRAM APPLY TO THE EXCESS PROGRAM AS WELL. WE DON'T DIFFERENTIATE OUR MANAGEMENT OF THE TWO. THE ONLY THING THAT CHANGES IS THE COORDINATION WITH BRAC DIVISION. THE OBJECTIVES, TARGETS AND ACTIONS FOR THE ACTIVE IR/MR PROGRAM NEED TO BE CAPTURED FOR THE EXCESS SITES AS WELL. THE 7 JULY 2011 ARMY ENVIRONMENTAL CLEANUP STRATEGIC PLAN ADDRESSES ADDITIONAL NON-IRP CLEANUP OBJECTIVES FOR EXCESS PROPERTIES.

Action Items

FY12 Actions

- Periodic reviews (see Objective A9 Active Sites Cleanup).
- All Active Sites Cleanup objectives/actions apply to Excess installations.
- Perform Quality Control activities on the FY12 AEDB-R Data Call financial data.
- Perform Quality Assurance CTC Reviews at selected installations.
- PAO and security review of IAP Public Versions as requested by BRACD.

FY13 and Beyond Actions

- Periodic reviews (see Objective A9 of Active Sites Cleanup).
- All Active IRP and MMRP objectives/actions apply.
- Perform Quality Control activities on the annual AEDB-R Data Call financial data.
- Perform Quality Assurance CTC Reviews at selected installations.

Appendix B BRAC Cleanup Program

NOTE: USAEC'S BRAC PROGRAM MANAGEMENT AND TECHNICAL OVERSIGHT SUPPORT EFFORTS ARE COVERED HERE.

Action Items
<p>FY12 Actions</p> <ul style="list-style-type: none">• Establish a Memorandum of Agreement (MOA) between USAEC and BRAC Division detailing specific support requirements and roles/responsibilities – Mar 12 to include:<ul style="list-style-type: none">• Program management support (AEDB-R, Report to Congress, Workplan, etc - most of the program management objectives we do for Active Sites Cleanup).• Provide analysis support on program progress.• Perform Quality Assurance Cost-to-Complete Reviews at selected BRAC installations.• Assist BRAC Division in evaluating awarding, and tracking PBA initiatives.• Provide technical support at selected BRAC installations.
<p>FY13 and Beyond Actions</p> <ul style="list-style-type: none">• As detailed in the MOA.

APPENDIX C
Active Sites Site RC Schedule for FY12
(Fall 2011 Data)

INSTALLATION	SITE	PROGRAM	RC DATE
1LT CHARLES L. WAPLES USARC	CCIN001001	CR	201209
ABERDEEN PROVING GROUND	CCAPG04025	CR	201208
ABERDEEN PROVING GROUND	CCAPG04031	CR	201208
ABERDEEN PROVING GROUND	CCAPG05426	CR	201209
ABERDEEN PROVING GROUND	EABR11-A	IR	201209
ABERDEEN PROVING GROUND	EABR11-B	IR	201209
ABERDEEN PROVING GROUND	EABR11-I	IR	201209
ABERDEEN PROVING GROUND	EAOE08	IR	201202
ABERDEEN PROVING GROUND	EAOE12	IR	201208
ABERDEEN PROVING GROUND	EAOE30	IR	201208
ABERDEEN PROVING GROUND	EAOE39	IR	201208
ABERDEEN PROVING GROUND	EAOE51	IR	201202
AFRC ALBANY	SITE 4	IR	201205
AVIATION SUPPLY FACILITY, 49-A	CC-FL024	CR	201209
BADGER ARMY AMMUNITION PLANT	BAAP-001	IR	201112
BADGER ARMY AMMUNITION PLANT	BAAP-006	IR	201209
BLUE GRASS ARMY DEPOT	BLGR-001-R-01	MR	201112
BLUE GRASS ARMY DEPOT	BLGR-003-R-01	MR	201112
BLUE GRASS ARMY DEPOT	PBA@MR BLGR	MR	201112
COLD REGIONS RESEARCH AND ENGINEERING LABORATORY	CECRL-002	IR	201209
CTA CAMP MC CAIN	CMTS-004-R-01	MR	201201
DESERET CHEMICAL DEPOT	CC-004	CR	201209
DUGWAY PROVING GROUND	DPG-009	IR	201206
DUGWAY PROVING GROUND	DPG-011	IR	201209
DUGWAY PROVING GROUND	DPG-192	IR	201209
DUGWAY PROVING GROUND	DPG-204	IR	201209
FORT BELVOIR	CC-A07	CR	201209
FORT BELVOIR	CC-A26	CR	201209
FORT BELVOIR	CC-A28	CR	201209
FORT BELVOIR	CCBLDG2209	CR	201206
FORT BELVOIR	CCBLDG3161	CR	201209
FORT BELVOIR	CC-DAAF1	CR	201209
FORT BELVOIR	CC-L05	CR	201209
FORT BELVOIR	CC-MP3	CR	201202

APPENDIX C
Active Sites Site RC Schedule for FY12
(Fall 2011 Data)

INSTALLATION	SITE	PROGRAM	RC DATE
FORT BELVOIR	CC-MP4	CR	201202
FORT BELVOIR	CC-MP8	CR	201206
FORT BELVOIR	CCPBA@Belvoir	CR	201203
FORT BELVOIR	FTBL-51	IR	201209
FORT BENNING	CC-1622	CR	201209
FORT BENNING	FBSB-26	IR	201209
FORT BENNING	FBSB-64	IR	201209
FORT BENNING	FBSB-94	IR	201209
FORT BENNING	FBSB-99	IR	201206
FORT BRAGG	CCFTBR0072	CR	201209
FORT BRAGG	CCFTBR0077	CR	201209
FORT BRAGG	CCFTBR0079	CR	201209
FORT BRAGG	CCFTBR0080	CR	201209
FORT BRAGG	CCFTBR0081	CR	201209
FORT BRAGG	CCFTBR0082	CR	201209
FORT BRAGG	CCFTBR0083	CR	201209
FORT BRAGG	CCFTBR0085	CR	201209
FORT BRAGG	CCFTBR0086	CR	201209
FORT BRAGG	CCFTBR0088	CR	201209
FORT BRAGG	CCFTBR0089	CR	201209
FORT BRAGG	CCFTBR0090	CR	201209
FORT BRAGG	CCFTBR0092	CR	201209
FORT BRAGG	CCFTBR0093	CR	201209
FORT BUCHANAN	CCFB04S008	CR	201112
FORT BUCHANAN	FTB-001-R-01	MR	201208
FORT BUCHANAN	PBC@Buchanan	IR	201112
FORT CARSON	CC 106	CR	201209
FORT CARSON	CC 107	CR	201209
FORT CARSON	CC SW166	CR	201204
FORT CARSON	FTC-017	IR	201201
FORT CARSON	FTC-075	IR	201209
FORT DRUM	FTD-030B	IR	201112
FORT DRUM	FTD-030C	IR	201112
FORT DRUM	FTD-031	IR	201112

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Active Sites Site RC Schedule for FY12
(Fall 2011 Data)

INSTALLATION	SITE	PROGRAM	RC DATE
FORT DRUM	FTD-089	IR	201112
FORT GEORGE G MEADE	FGGM 03	IR	201209
FORT GEORGE G MEADE	FGGM 08	IR	201209
FORT GEORGE G MEADE	FGGM 45	IR	201209
FORT GEORGE G MEADE	FGGM 51	IR	201209
FORT GEORGE G MEADE	FGGM 75	IR	201209
FORT GORDON	CCSWMU015	CR	201208
FORT GORDON	FTGD-046	IR	201209
FORT HUACHUCA	FTHU-007-R-01	MR	201204
FORT HUNTER LIGGETT	FTHE-001-R-01	MR	201202
FORT JACKSON	CCUST 1699	CR	201203
FORT JACKSON	CCUST4522	CR	201208
FORT KNOX	CCFTK-103	CR	201201
FORT LEONARD WOOD	CCFLW-003	CR	201112
FORT LEONARD WOOD	CCFLW-004	CR	201110
FORT LEONARD WOOD	CCFLW-005	CR	201110
FORT LEONARD WOOD	CCFLW-006	CR	201208
FORT LEONARD WOOD	CCFLW-007	CR	201208
FORT LEONARD WOOD	FLW-006	IR	201204
FORT LEONARD WOOD	FLW-008	IR	201204
FORT LEONARD WOOD	FLW-010	IR	201209
FORT LEONARD WOOD	FLW-012	IR	201209
FORT LEONARD WOOD	FLW-017	IR	201209
FORT LEONARD WOOD	FLW-019	IR	201209
FORT LEONARD WOOD	FLW-028	IR	201203
FORT LEONARD WOOD	FLW-059	IR	201204
FORT LEONARD WOOD	FLW-060	IR	201204
FORT LEONARD WOOD	FTLWD-006-R-01	MR	201209
FORT LEONARD WOOD	FTLWD-008-R-01	MR	201209
FORT LEONARD WOOD	FTLWD-011-R-01	MR	201209
FORT MCCLELLAN ARNG	FTMCN-001-R-01	MR	201206
FORT MCCLELLAN ARNG	FTMCN-002-R-01	MR	201206
FORT POLK	CCBldg7016	CR	201111
FORT RUCKER	FTRU-004-R-01	MR	201209

APPENDIX C
Active Sites Site RC Schedule for FY12
(Fall 2011 Data)

INSTALLATION	SITE	PROGRAM	RC DATE
FORT SHAFTER	FTSHF-003-R-01	MR	201208
FORT WAINWRIGHT	FTWW-002-R-01	MR	201110
FORT WAINWRIGHT	FTWW-004-R-01	MR	201110
FORT WAINWRIGHT	FTWW-008-R-01	MR	201110
FORT WAINWRIGHT	FTWW-010-R-01	MR	201110
HAWTHORNE ARMY DEPOT	CCHWAAP-B21	CR	201208
HAWTHORNE ARMY DEPOT	CCHWAAP-B27B	CR	201208
HAWTHORNE ARMY DEPOT	CCHWAAP-B27C	CR	201208
HAWTHORNE ARMY DEPOT	CCHWAAP-B29	CR	201208
HAWTHORNE ARMY DEPOT	CCHWAAP-H03	CR	201208
HAWTHORNE ARMY DEPOT	CCHWAAP-I15	CR	201208
HAWTHORNE ARMY DEPOT	PBC@Hawthorne	IR	201208
HOLSTON ARMY AMMUNITION PLANT	CCHSAAP-41	CR	201209
IOWA ARMY AMMUNITION PLANT	CC-01	CR	201112
IOWA ARMY AMMUNITION PLANT	IAAP-002-R-02	MR	201205
IOWA ARMY AMMUNITION PLANT	IAAP-003-R-01	MR	201205
IOWA ARMY AMMUNITION PLANT	IAAP-005-R-01	MR	201205
IOWA ARMY AMMUNITION PLANT	IAAP-006-R-02	MR	201205
JFHQ AL ARNG	ALHQ-001-R-01	MR	201209
JFHQ AL ARNG	ALHQ-003-R-01	MR	201209
JFHQ AL ARNG	ALHQ-004-R-01	MR	201209
JFHQ AL ARNG	ALHQ-005-R-01	MR	201209
JFHQ AZ ARNG	AZHQ-002-R-01	MR	201209
JFHQ AZ ARNG	AZHQ-004-R-01	MR	201209
JFHQ AZ ARNG	AZHQ-005-R-02	MR	201209
JFHQ AZ ARNG	AZHQ-007-R-01	MR	201209
JFHQ AZ ARNG	AZHQ-009-R-01	MR	201209
JFHQ CA ARNG	CAHQ-001-R-01	MR	201209
JFHQ CA ARNG	CAHQ-002-R-01	MR	201209
JFHQ CA ARNG	CAHQ-003-R-01	MR	201209
JFHQ CA ARNG	CAHQ-004-R-01	MR	201209
JFHQ CA ARNG	CAHQ-006-R-01	MR	201209
JFHQ CA ARNG	CAHQ-007-R-01	MR	201209
JFHQ CA ARNG	CAHQ-009-R-01	MR	201209

APPENDIX C
Active Sites Site RC Schedule for FY12
(Fall 2011 Data)

INSTALLATION	SITE	PROGRAM	RC DATE
JFHQ CA ARNG	CAHQ-013-R-01	MR	201209
JFHQ CO ARNG	COHQ-003-R-01	MR	201209
JFHQ CT ARNG	CTB00-001-R-01	MR	201209
JFHQ GA ARNG	GAC95-002-R-01	MR	201209
JFHQ GA ARNG	GAHQ-001-R-01	MR	201209
JFHQ IA ARNG	IAHQ-002-R-01	MR	201209
JFHQ IA ARNG	IAHQ-003-R-01	MR	201209
JFHQ IA ARNG	IAHQ-004-R-01	MR	201209
JFHQ IA ARNG	IAHQ-005-R-01	MR	201209
JFHQ IA ARNG	IAHQ-007-R-01	MR	201209
JFHQ IA ARNG	IAHQ-009-R-01	MR	201209
JFHQ IA ARNG	IAHQ-011-R-01	MR	201209
JFHQ ID ARNG	IDHQ-002-R-01	MR	201209
JFHQ ID ARNG	IDHQ-008-R-01	MR	201209
JFHQ ID ARNG	IDHQ-009-R-01	MR	201209
JFHQ ID ARNG	IDHQ-011-R-01	MR	201209
JFHQ IL ARNG	ILHQ-001-R-01	MR	201209
JFHQ IL ARNG	ILHQ-006-R-01	MR	201209
JFHQ IL ARNG	ILHQ-010-R-01	MR	201209
JFHQ IL ARNG	ILHQ-012-R-01	MR	201209
JFHQ IL ARNG	ILHQ-013-R-01	MR	201209
JFHQ IL ARNG	ILHQ-015-R-01	MR	201209
JFHQ IL ARNG	ILHQ-016-R-01	MR	201209
JFHQ IL ARNG	ILHQ-018-R-01	MR	201209
JFHQ IL ARNG	ILHQ-019-R-01	MR	201209
JFHQ IL ARNG	ILHQ-020-R-01	MR	201209
JFHQ IN ARNG	INHQ-001-R-01	MR	201209
JFHQ KY ARNG	KYHQ-002-R-01	MR	201209
JFHQ LA ARNG	LAHQ-001-R-01	MR	201209
JFHQ MA ARNG	MAHQ-002-R-01	MR	201209
JFHQ MD ARNG	MDHQ-001-R-01	MR	201209
JFHQ ME ARNG	MEA65-001-R-01	MR	201209
JFHQ ME ARNG	MEHQ-001-R-01	MR	201209
JFHQ ME ARNG	MEHQ-006-R-01	MR	201209

**APPENDIX C
Active Sites Site RC Schedule for FY12
(Fall 2011 Data)**

INSTALLATION	SITE	PROGRAM	RC DATE
JFHQ ME ARNG	MEHQ-013-R-01	MR	201209
JFHQ ME ARNG	MEHQ-014-R-01	MR	201209
JFHQ MI ARNG	MIHQ-002-R-01	MR	201209
JFHQ MI ARNG	MIHQ-004-R-01	MR	201209
JFHQ MI ARNG	MIHQ-006-R-01	MR	201209
JFHQ MI ARNG	MIHQ-007-R-01	MR	201209
JFHQ MI ARNG	MIHQ-009-R-01	MR	201209
JFHQ MI ARNG	MIHQ-010-R-01	MR	201209
JFHQ MI ARNG	MIHQ-014-R-01	MR	201209
JFHQ MN ARNG	MNHQ-002-R-01	MR	201209
JFHQ MN ARNG	MNHQ-005-R-01	MR	201209
JFHQ MN ARNG	MNHQ-012-R-01	MR	201209
JFHQ MN ARNG	MNHQ-013-R-01	MR	201209
JFHQ MO ARNG	MOB16-001-R-01	MR	201209
JFHQ MO ARNG	MOHQ-004-R-01	MR	201209
JFHQ MO ARNG	MOHQ-005-R-01	MR	201209
JFHQ MO ARNG	MOHQ-007-R-01	MR	201209
JFHQ MO ARNG	MOHQ-011-R-01	MR	201209
JFHQ MO ARNG	MOHQ-014-R-01	MR	201209
JFHQ MT ARNG	MTHQ-019-R-01	MR	201209
JFHQ MT ARNG	MTHQ-028-R-01	MR	201209
JFHQ MT ARNG	MTHQ-031-R-01	MR	201209
JFHQ MT ARNG	MTHQ-036-R-01	MR	201209
JFHQ MT ARNG	MTHQ-038-R-01	MR	201209
JFHQ MT ARNG	MTHQ-039-R-01	MR	201209
JFHQ NC ARNG	NCHQ-001-R-01	MR	201209
JFHQ ND ARNG	NDHQ-002-R-01	MR	201209
JFHQ ND ARNG	NDHQ-007-R-01	MR	201209
JFHQ NE ARNG	NEHQ-011-R-01	MR	201209
JFHQ NJ ARNG	NJB90-001-R-01	MR	201209
JFHQ NM ARNG	NMHQ-002-R-01	MR	201209
JFHQ NM ARNG	NMHQ-003-R-01	MR	201209
JFHQ NY ARNG	NYHQ-001-R-01	MR	201209
JFHQ NY ARNG	NYHQ-005-R-01	MR	201209

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INSTALLATION	SITE	PROGRAM	RC DATE
JFHQ NY ARNG	NYHQ-006-R-01	MR	201209
JFHQ NY ARNG	NYHQ-008-R-01	MR	201209
JFHQ NY ARNG	NYHQ-009-R-01	MR	201209
JFHQ NY ARNG	NYHQ-011-R-01	MR	201209
JFHQ NY ARNG	NYHQ-013-R-01	MR	201209
JFHQ NY ARNG	NYHQ-014-R-01	MR	201209
JFHQ NY ARNG	NYHQ-017-R-01	MR	201209
JFHQ NY ARNG	NYHQ-019-R-01	MR	201209
JFHQ NY ARNG	NYHQ-020-R-01	MR	201209
JFHQ NY ARNG	NYHQ-021-R-01	MR	201209
JFHQ NY ARNG	NYHQ-022-R-01	MR	201209
JFHQ NY ARNG	NYHQ-023-R-01	MR	201209
JFHQ OH ARNG	OHHQ-001-R-01	MR	201209
JFHQ OH ARNG	OHHQ-002-R-01	MR	201209
JFHQ OK ARNG	OKHQ-002-R-01	MR	201209
JFHQ OK ARNG	OKHQ-003-R-01	MR	201209
JFHQ OR ARNG	ORHQ-001-R-01	MR	201209
JFHQ OR ARNG	ORHQ-002-R-01	MR	201209
JFHQ OR ARNG	ORHQ-003-R-01	MR	201209
JFHQ OR ARNG	ORHQ-004-R-01	MR	201209
JFHQ OR ARNG	ORHQ-006-R-01	MR	201209
JFHQ OR ARNG	ORHQ-007-R-01	MR	201209
JFHQ OR ARNG	ORHQ-008-R-01	MR	201209
JFHQ OR ARNG	ORHQ-009-R-01	MR	201209
JFHQ OR ARNG	ORHQ-010-R-01	MR	201209
JFHQ PA ARNG	PAA75-001-R-01	MR	201209
JFHQ PA ARNG	PAHQ-001-R-01	MR	201209
JFHQ PA ARNG	PAHQ-004-R-01	MR	201209
JFHQ PA ARNG	PAHQ-005-R-01	MR	201209
JFHQ PA ARNG	PAHQ-007-R-01	MR	201209
JFHQ PA ARNG	PAHQ-012-R-01	MR	201209
JFHQ RI ARNG	RIHQ-001-R-01	MR	201209
JFHQ RQ ARNG	CCRQBMF-001-01	CR	201209
JFHQ RQ ARNG	PRHQ-001-R-01	MR	201209

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INSTALLATION	SITE	PROGRAM	RC DATE
JFHQ RQ ARNG	PRHQ-002-R-01	MR	201209
JFHQ RQ ARNG	PRHQ-003-R-01	MR	201209
JFHQ RQ ARNG	PRHQ-004-R-01	MR	201209
JFHQ SD ARNG	SDHQ-003-R-01	MR	201209
JFHQ SD ARNG	SDHQ-017-R-01	MR	201209
JFHQ TN ARNG	TNHQ-002-R-01	MR	201209
JFHQ TX ARNG	TXHQ-008-R-01	MR	201209
JFHQ TX ARNG	TXHQ-011-R-01	MR	201209
JFHQ UT ARNG	UTHQ-001-R-01	MR	201209
JFHQ UT ARNG	UTHQ-003-R-01	MR	201209
JFHQ UT ARNG	UTHQ-004-R-01	MR	201209
JFHQ UT ARNG	UTHQ-011-R-01	MR	201209
JFHQ UT ARNG	UTHQ-012-R-01	MR	201209
JFHQ UT ARNG	UTHQ-014-R-01	MR	201209
JFHQ UT ARNG	UTHQ-017-R-01	MR	201209
JFHQ UT ARNG	UTHQ-019-R-01	MR	201209
JFHQ UT ARNG	UTHQ-021-R-01	MR	201209
JFHQ UT ARNG	UTHQ-023-R-01	MR	201209
JFHQ UT ARNG	UTHQ-024-R-01	MR	201209
JFHQ VA ARNG	VA419-002-R-01	MR	201209
JFHQ VA ARNG	VA419-004-R-01	MR	201209
JFHQ VA ARNG	VA419-005-R-01	MR	201209
JFHQ VA ARNG	VAHQ-001-R-01	MR	201209
JFHQ VI ARNG	VIHQ-001-R-01	MR	201209
JFHQ VT ARNG	VTHQ-004-R-01	MR	201209
JFHQ VT ARNG	VTHQ-006-R-01	MR	201209
JFHQ VT ARNG	VTHQ-010-R-01	MR	201209
JFHQ VT ARNG	VTHQ-011-R-01	MR	201209
JFHQ VT ARNG	VTHQ-012-R-01	MR	201209
JFHQ VT ARNG	VTHQ-013-R-01	MR	201209
JFHQ VT ARNG	VTHQ-014-R-01	MR	201209
JFHQ VT ARNG	VTHQ-015-R-01	MR	201209
JFHQ WI ARNG	WIHQ-001-R-01	MR	201209
JFHQ WI ARNG	WIHQ-002-R-01	MR	201209

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INSTALLATION	SITE	PROGRAM	RC DATE
JFHQ WI ARNG	WIHQ-003-R-01	MR	201209
JFHQ WI ARNG	WIHQ-005-R-01	MR	201209
JFHQ WI ARNG	WIHQ-007-R-01	MR	201209
JFHQ WI ARNG	WIHQ-008-R-01	MR	201209
JFHQ WV ARNG	WVHQ-001-R-01	MR	201209
JFHQ WV ARNG	WVHQ-003-R-01	MR	201209
JFHQ WV ARNG	WVHQ-004-R-01	MR	201209
JFHQ WV ARNG	WVHQ-005-R-01	MR	201209
JFHQ WY ARNG	WYHQ-004-R-01	MR	201209
JFHQ WY ARNG	WYHQ-012-R-01	MR	201209
JFHQ WY ARNG	WYHQ-016-R-01	MR	201209
JFHQ WY ARNG	WYHQ-019-R-01	MR	201209
JFHQ WY ARNG	WYHQ-023-R-01	MR	201209
JFHQ WY ARNG	WYHQ-029-R-01	MR	201209
JFHQ WY ARNG	WYHQ-035-R-01	MR	201209
JFHQ WY ARNG	WYHQ-036-R-01	MR	201209
JFHQ WY ARNG	WYHQ-038-R-01	MR	201209
JFHQ WY ARNG	WYHQ-039-R-01	MR	201209
JFHQ WY ARNG	WYHQ-040-R-01	MR	201209
JOINT BASE LEWIS-MCCHORD	CC FL22	CR	201209
JOINT BASE LEWIS-MCCHORD	FTLE-73	IR	201203
JOINT BASE LEWIS-MCCHORD	FTLEW-008-R-01	MR	201203
JOINT BASE LEWIS-MCCHORD	PBC@FortLewis	IR	201203
LAKE CITY ARMY AMMUNITION PLANT	LCAAP-020	IR	201209
LAKE CITY ARMY AMMUNITION PLANT	LCAAP-036	IR	201209
LETTERKENNY ARMY DEPOT	LEAD-029	IR	201208
LETTERKENNY ARMY DEPOT	LEAD-039	IR	201209
LETTERKENNY ARMY DEPOT	LEAD-050	IR	201209
LETTERKENNY ARMY DEPOT	LEAD-077	IR	201208
LETTERKENNY ARMY DEPOT	LEAD-107	IR	201208
LETTERKENNY ARMY DEPOT	LEAD-131	IR	201209
LETTERKENNY ARMY DEPOT	LEAD-PBA	IR	201206
LONGHORN ARMY AMMUNITION PLANT	LHAAP-001-R-01	MR	201209
LONGHORN ARMY AMMUNITION PLANT	LHAAP-003-R-01	MR	201209

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INSTALLATION	SITE	PROGRAM	RC DATE
MILAN ARMY AMMUNITION PLANT	MAAP-001-R-01	MR	201201
MILITARY OCEAN TERMINAL CONCORD	MOTCO-001	IR	201207
MILITARY OCEAN TERMINAL CONCORD	MOTCO-011	IR	201110
MILITARY OCEAN TERMINAL CONCORD	MOTCO-032	IR	201205
MILITARY OCEAN TERMINAL CONCORD	MOTCO-033	IR	201205
MILITARY OCEAN TERMINAL CONCORD	MOTCO-036	IR	201209
MILITARY OCEAN TERMINAL CONCORD	MOTCO-037	IR	201201
MILITARY OCEAN TERMINAL CONCORD	MOTCO-038	IR	201209
MILITARY OCEAN TERMINAL CONCORD	MOTCO-039	IR	201209
MOFFETT FIELD USARC	CCMOF-01	CR	201206
MTA-L CAMP WILLIAMS WEST FED	WILLI-003-R-01	MR	201208
MTA-L CAMP WILLIAMS WEST FED	WILLI-007-R-01	MR	201208
MTA-L CAMP WILLIAMS WEST FED	WILLI-008-R-01	MR	201208
MTC CAMP BLANDING	CCFL12156B	CR	201209
NATIONAL TRAINING CENTER AND FORT IRWIN	CCDW-05	CR	201209
NEWTOK FEDERAL SCOUT ARMORY	CCAK242931	CR	201112
NG AKIACHAK ARMORY	CCAK005941	CR	201112
PARKS RESERVE FORCES TRAINING AREA	PRFTA-02	IR	201209
RADFORD ARMY AMMUNITION PLANT	RAAP-013	IR	201209
RADFORD ARMY AMMUNITION PLANT	RFAAP-001-R-01	MR	201209
RAVENNA ARMY AMMUNITION PLANT	RVAAP-01	IR	201209
RED RIVER ARMY DEPOT	CC-006-RR	CR	201209
RED RIVER ARMY DEPOT	RRAD-99	IR	201203
REDSTONE ARSENAL	CCSWMU-246	CR	201208
REDSTONE ARSENAL	RSA-097	IR	201111
REDSTONE ARSENAL	RSA-135H	IR	201205
REDSTONE ARSENAL	RSA-138M	IR	201205
REDSTONE ARSENAL	RSA-144	IR	201206
REDSTONE ARSENAL	RSA-189	IR	201205
REDSTONE ARSENAL	RSA-190	IR	201111
REDSTONE ARSENAL	RSA-202	IR	201203
REDSTONE ARSENAL	RSA-214	IR	201111
REDSTONE ARSENAL	RSA-C	IR	201202
ROCK ISLAND ARSENAL	CC-RIA-69	CR	201209

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INSTALLATION	SITE	PROGRAM	RC DATE
ROCK ISLAND ARSENAL	RIA-001	IR	201207
ROCK ISLAND ARSENAL	RIA-001A	IR	201206
ROCKY MOUNTAIN ARSENAL	W-MP	IR	201209
SCHOFIELD BARRACKS	CCSB0004	CR	201111
SCHOFIELD BARRACKS	SCHBR-008-R-01	MR	201208
SIERRA ARMY DEPOT	CCPBA@SIAD	CR	201112
SIERRA ARMY DEPOT	SIAD-007-R-01	MR	201203
SIERRA ARMY DEPOT	SIAD-012-R-01	MR	201203
SIERRA ARMY DEPOT	SIAD-013-R-01	MR	201203
SIEVERS-SANDBERG USARC	CC Site 03	CR	201205
SOLDIER SYSTEMS CENTER	NRDEC-10	IR	201209
ST LOUIS ORDNANCE PLANT	SLOP-01	IR	201209
TOBYHANNA ARMY DEPOT	TYAD-002-R-01	MR	201209
TOOELE ARMY DEPOT	TEAD-008-R-01	MR	201205
TS AFRC LOS ALAMITOS	CCCAJFTB1	CR	201209
TS AFRC LOS ALAMITOS	PBC Los Al	IR	201209
USARC KINGS MILLS (AMSA 59)	SITE 12	IR	201205
WELDON SPRING TRAINING AREA	WSTA-002	IR	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
1LT CHARLES L. WAPLES USARC	CR	CCIN001001	UST	RA(O)	201209
ABERDEEN PROVING GROUND	MR	APG-001-R-04	Gas Identification/Detonation Area	IRA	201209
ABERDEEN PROVING GROUND	MR	APG-001-R-05	Multi-Purpose Range	IRA	201209
ABERDEEN PROVING GROUND	MR	APG-14-R-01	Aberdeen Area EUL Site	IRA	201209
ABERDEEN PROVING GROUND	CR	CCAPG04025	BUILDING 4025	RA(O)	201208
ABERDEEN PROVING GROUND	CR	CCAPG04031	BUILDING 4031	RA(O)	201208
ABERDEEN PROVING GROUND	CR	CCAPG05426	BUILDING 5426	RI/FS	201209
ABERDEEN PROVING GROUND	CR	CCAPG05426	BUILDING 5426	IRA	201209
ABERDEEN PROVING GROUND	CR	CCEACCGST	G Street RAD Site	RI/FS	201112
ABERDEEN PROVING GROUND	CR	CCEACCGST	G Street RAD Site	RD	201209
ABERDEEN PROVING GROUND	CR	CCEACCXI	CCSA Glassware Site	SI	201209
ABERDEEN PROVING GROUND	IR	EABR11-A	26TH STREET DISPOSAL SITE (1)-CLUSTER 11	RI/FS	201203
ABERDEEN PROVING GROUND	IR	EABR11-A	26TH STREET DISPOSAL SITE (1)-CLUSTER 11	RD	201205
ABERDEEN PROVING GROUND	IR	EABR11-A	26TH STREET DISPOSAL SITE (1)-CLUSTER 11	RA(C)	201209
ABERDEEN PROVING GROUND	IR	EABR11-B	26TH STREET DISPOSAL SITE (2)-CLUSTER 11	RI/FS	201203
ABERDEEN PROVING GROUND	IR	EABR11-B	26TH STREET DISPOSAL SITE (2)-CLUSTER 11	RD	201205
ABERDEEN PROVING GROUND	IR	EABR11-B	26TH STREET DISPOSAL SITE (2)-CLUSTER 11	RA(C)	201209
ABERDEEN PROVING GROUND	IR	EABR11-C	22ND STREET LANDFILL-CLUSTER 11	RI/FS	201206
ABERDEEN PROVING GROUND	IR	EABR11-I	RADIOACTIVE MATERIAL DISPOSAL FACILITY	RI/FS	201206
ABERDEEN PROVING GROUND	IR	EABR11-I	RADIOACTIVE MATERIAL DISPOSAL FACILITY	RD	201208
ABERDEEN PROVING GROUND	IR	EABR11-I	RADIOACTIVE MATERIAL DISPOSAL FACILITY	RA(C)	201209
ABERDEEN PROVING GROUND	IR	EALC05-C	CONCRETE SLAB DUMP AREA 1-CLUSTER 5	LTM	201209
ABERDEEN PROVING GROUND	IR	EAOE08	G-FIELD WASTEWATER TREATMENT AREA-CLU 8	RD	201201
ABERDEEN PROVING GROUND	IR	EAOE08	G-FIELD WASTEWATER TREATMENT AREA-CLU 8	RA(C)	201202
ABERDEEN PROVING GROUND	IR	EAOE12	H-FIELD WASH RACK AND STORAGE AREA-CL 12	RI/FS	201201
ABERDEEN PROVING GROUND	IR	EAOE12	H-FIELD WASH RACK AND STORAGE AREA-CL 12	RD	201207
ABERDEEN PROVING GROUND	IR	EAOE12	H-FIELD WASH RACK AND STORAGE AREA-CL 12	RA(C)	201208
ABERDEEN PROVING GROUND	IR	EAOE30	C-FIELD MUNITIONS BURIAL SITE CLUSTER 30	RI/FS	201201
ABERDEEN PROVING GROUND	IR	EAOE30	C-FIELD MUNITIONS BURIAL SITE CLUSTER 30	RD	201207
ABERDEEN PROVING GROUND	IR	EAOE30	C-FIELD MUNITIONS BURIAL SITE CLUSTER 30	RA(C)	201208
ABERDEEN PROVING GROUND	IR	EAOE39	C-FIELD WASTEWATER SYSTEM CLUSTER 39	RI/FS	201201
ABERDEEN PROVING GROUND	IR	EAOE39	C-FIELD WASTEWATER SYSTEM CLUSTER 39	RD	201207
ABERDEEN PROVING GROUND	IR	EAOE39	C-FIELD WASTEWATER SYSTEM CLUSTER 39	RA(C)	201208
ABERDEEN PROVING GROUND	IR	EAOE51	K-FIELD PISTOL RANGE CLUSTER 51	RD	201201
ABERDEEN PROVING GROUND	IR	EAOE51	K-FIELD PISTOL RANGE CLUSTER 51	RA(C)	201202
AFRC ALBANY	IR	SITE 4	VEHICLE WASH RACK & O/W SEP	SI	201112
AFRC ALBANY	IR	SITE 4	VEHICLE WASH RACK & O/W SEP	RI/FS	201205
AKIAK FEDERAL SCOUT ARMORY	CR	CCAK010940	Akiak Spill Remediation	RI/FS	201206
ANNISTON ARMY DEPOT	MR	ANAD-001-R-01	RECOILLESS RIFLE RANGE	RI/FS	201209
ANNISTON ARMY DEPOT	MR	ANAD-002-R-01	PISTOL RANGE	RI/FS	201209
ANNISTON ARMY DEPOT	MR	ANAD-003-R-01	Burning Ground Buffer Area	RI/FS	201209
ANNISTON ARMY DEPOT	IR	ANAD-01	SITE Z-1 TRENCHES AREA	RI/FS	201112
ANNISTON ARMY DEPOT	IR	ANAD-01	SITE Z-1 TRENCHES AREA	RD	201209
ANNISTON ARMY DEPOT	IR	ANAD-01	SITE Z-1 TRENCHES AREA	IRA	201209

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AVIATION SUPPLY FACILITY, 49-A	CR	CC-FL024	Orlando ASF	RA(O)	201209
BADGER ARMY AMMUNITION PLANT	IR	BAAP-001	SETTLING PONDS/SPOILS DISPOSAL AREA	RA(C)	201112
BADGER ARMY AMMUNITION PLANT	IR	BAAP-006	DETERRENT BURNING GROUND	RA(O)	201209
BADGER ARMY AMMUNITION PLANT	IR	BAAP-40	GRUBER'S GROVE BAY	R/IFS	201203
BADGER ARMY AMMUNITION PLANT	IR	BAAP-40	GRUBER'S GROVE BAY	RD	201208
BADGER ARMY AMMUNITION PLANT	IR	BAAP-43	Site-Wide RI	R/IFS	201202
BADGER ARMY AMMUNITION PLANT	IR	BAAP-43	Site-Wide RI	RD	201202
BLUE GRASS ARMY DEPOT	MR	BLGR-001-R-01	AREA SOUTH OF THE OD UNIT	R/IFS	201112
BLUE GRASS ARMY DEPOT	MR	BLGR-003-R-01	PROJECTILE/PROPELLANT BURN AREA	R/IFS	201112
BLUE GRASS ARMY DEPOT	MR	PBA@MR BLGR	PBA for sites located in Restricted	R/IFS	201112
CAMP FOGARTY TNG SITE	MR	CMFT-001-R-001	Firing point of rocket range	SI	201204
CHARLES MELVIN PRICE SPT CENTER	IR	CMPSC-002	BLDG 231 FRM PLTING OPS	R/IFS	201204
CHARLES MELVIN PRICE SPT CENTER	IR	CMPSC-040	Parcel A	R/IFS	201201
CHARLES MELVIN PRICE SPT CENTER	IR	CMPSC-040	Parcel A	RA(C)	201204
CLACKAMAS/CAMP WITHYCOMBE	MR	WITH-002-R-001	Impact Area of Former Firing Range	SI	201202
COLD REGIONS RESEARCH & ENG LAB	IR	CECRL-002	FORMER TCE AND FUEL OIL USTS	RA(O)	201209
CTA CAMP MC CAIN	MR	CMTS-004-R-01	RECYCLING CENTER	SI	201201
CTA CAMP MC CAIN	MR	CMTS-005-R-01	FORMER TRAINING MANEUVER AREA	SI	201209
DESERET CHEMICAL DEPOT	CR	CC-001	CAMDS Facility	RD	201209
DESERET CHEMICAL DEPOT	CR	CC-004	SWMU 37	RA(C)	201209
DESERET CHEMICAL DEPOT	IR	TEAD(S)-03	DISPOSAL PIT (SWMU 3)	RA(C)	201209
DUGWAY PROVING GROUND	IR	DPG-009	STORAGE SITE 3X SCRAP MATERIAL	RA(C)	201206
DUGWAY PROVING GROUND	IR	DPG-011	LOW LEVEL RAD Burial Pits, Granite	R/IFS	201209
DUGWAY PROVING GROUND	IR	DPG-011	LOW LEVEL RAD Burial Pits, Granite	RD	201209
DUGWAY PROVING GROUND	IR	DPG-011	LOW LEVEL RAD Burial Pits, Granite	RA(C)	201209
DUGWAY PROVING GROUND	IR	DPG-192	Disposal Pits - 63 PITS W GRANITE	RA(C)	201209
DUGWAY PROVING GROUND	IR	DPG-204	LEWISITE AREA, SIMPSON BUTTES	RA(C)	201209
FORT BELVOIR	CR	CC-A025	Suspected Sanitary/Debris Landfill A	R/IFS	201209
FORT BELVOIR	CR	CC-A06	Kingman Road Landfill	R/IFS	201209
FORT BELVOIR	CR	CC-A07	Mulligan Road Landfill	R/IFS	201209
FORT BELVOIR	CR	CC-A24	Former DPDO Storage Area- PCB Spill	RD	201204
FORT BELVOIR	CR	CC-A26	Suspected Sanitary Landfill B	R/IFS	201209
FORT BELVOIR	CR	CC-A28	Non-Authorized Debris Landfill	R/IFS	201209
FORT BELVOIR	CR	CCBLDG2209	Bldg 2209/2217- Former Military Barracks	RA(O)	201206
FORT BELVOIR	CR	CCBLDG3161	Bg 3161- Davison Army Airfield Fuel Yard	RA(O)	201209
FORT BELVOIR	CR	CC-DAAF1	DAAF Flight Tower	R/IFS	201209
FORT BELVOIR	CR	CC-L05	Bldg 307 Concrete Apron Disposal Area	R/IFS	201209
FORT BELVOIR	CR	CC-MP1	Former POL Area at Accotink Landfil	R/IFS	201204
FORT BELVOIR	CR	CC-MP3	Arts & Crafts Cntr Petroleum Cont.	SI	201202
FORT BELVOIR	CR	CC-MP4	Contaminated Soil at 9th and Gunsto	R/IFS	201202
FORT BELVOIR	CR	CC-MP8	AAFES Shoppette Project	R/IFS	201206
FORT BELVOIR	CR	CC-MPS2009	PSAs 2009, 2033, and 2034	R/IFS	201209
FORT BELVOIR	CR	CC-N23	Post Dump	R/IFS	201209
FORT BELVOIR	CR	CCPBA@Belvoir	PBA@IR and CR Belvoir	R/IFS	201203

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

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FORT BELVOIR	IR	FTBL-51	TANK FARM - BLDG 324, 325	RA(O)	201209
FORT BENNING	CR	CC-1622	Main Post AAFEEES Gas Station, BLDG 1622	RA(O)	201209
FORT BENNING	CR	CC-FBSB-102	A 70 acre former skeet range	IRA	201206
FORT BENNING	IR	FBSB-26	FIXED LAUNDRY (BLDG 2500)	RA(O)	201209
FORT BENNING	IR	FBSB-64	LANDFILL NO. 2	RA(O)	201209
FORT BENNING	IR	FBSB-94	INSTALLATION GAS STATIONS	RA(O)	201209
FORT BENNING	IR	FBSB-99	ORDNANCE SHOP	RA(O)	201206
FORT BLISS	IR	FTBL-034	HERBICIDE STG BLDG 11160/SWMU 63	LTM	201209
FORT BLISS	IR	FTBL-079	B2598 TRUCK WASH AREA	LTM	201209
FORT BRAGG	CR	CCFTBR0046	UST Investigation, 2-1549	SI	201209
FORT BRAGG	CR	CCFTBR0072	UST Investigation, 1-1242-A	SI	201209
FORT BRAGG	CR	CCFTBR0075	UST Investigation, F-3121-A	LTM	201209
FORT BRAGG	CR	CCFTBR0076	UST Investigation, C-7549	LTM	201209
FORT BRAGG	CR	CCFTBR0077	UST Investigation, 2-1361-A	SI	201209
FORT BRAGG	CR	CCFTBR0078	UST Investigation, 5-5250	LTM	201209
FORT BRAGG	CR	CCFTBR0079	UST Investigation, 2-1249	SI	201209
FORT BRAGG	CR	CCFTBR0080	UST Investigation, 4-3124-A	SI	201209
FORT BRAGG	CR	CCFTBR0081	UST Investigation, 6-4641-B	SI	201209
FORT BRAGG	CR	CCFTBR0082	UST Investigation, 6-8018-D	SI	201209
FORT BRAGG	CR	CCFTBR0083	UST Investigation, 6-8308	SI	201209
FORT BRAGG	CR	CCFTBR0085	UST Investigation, A-2207-A	SI	201209
FORT BRAGG	CR	CCFTBR0086	UST Investigation, B-3811-C	SI	201209
FORT BRAGG	CR	CCFTBR0088	UST Investigation, B-7013-C/D	SI	201209
FORT BRAGG	CR	CCFTBR0089	UST Investigation, J-1303	SI	201209
FORT BRAGG	CR	CCFTBR0090	UST Investigation, Varsity A/B	SI	201209
FORT BRAGG	CR	CCFTBR0092	UST Investigation, M-7238	SI	201209
FORT BRAGG	CR	CCFTBR0093	UST Investigation, M-7240	SI	201209
FORT BRAGG	MR	FTBR-001-R-01	Former Munitions Storage Facility	SI	201209
FORT BRAGG	MR	FTBR-001-R-01	Former Munitions Storage Facility	IRA	201209
FORT BUCHANAN	CR	CC FTB-035	SWMU 1: Old Haz Waste Cont. Storage	R/FS	201208
FORT BUCHANAN	CR	CC FTB-036	Building 541	R/FS	201208
FORT BUCHANAN	CR	CC FTB-037	Potential Haz. Mat. Burial	R/FS	201208
FORT BUCHANAN	CR	CCFB04S003	Building 380 OWS	RA(C)	201209
FORT BUCHANAN	CR	CCFB04S007	Building 390 UST Corrective Actions	RA(C)	201201
FORT BUCHANAN	CR	CCFB04S008	Building 746 UST Corrective Actions	RA(C)	201112
FORT BUCHANAN	MR	FTB-001-R-01	CAMP BUCHANAN TRAINING AREA	R/FS	201208
FORT BUCHANAN	IR	FTB-034	TCE Groundwater Investigation	R/FS	201206
FORT BUCHANAN	IR	FTB-034	TCE Groundwater Investigation	RD	201208
FORT BUCHANAN	IR	PBC@Buchanan	RCRA Sites and TCE Groundwater	R/FS	201112
FORT CAMPBELL	MR	FCPB-003-R-01	MORTAR RANGE 6/11	R/FS	201209
FORT CAMPBELL	MR	FCPB-006-R-01	TRAINING AREA 1 & 1A	R/FS	201209
FORT CARSON	CR	CC 102	Buildings 980 and 981	LTM	201209
FORT CARSON	CR	CC 106	BLDG P150	RA(C)	201209
FORT CARSON	CR	CC 106	BLDG P150	RA(O)	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
FORT CARSON	CR	CC 107	Former Booster Station PCMS	RA(C)	201209
FORT CARSON	CR	CC SW001	SWMU 1 - Landfill 1	RD	201110
FORT CARSON	CR	CC SW001	SWMU 1 - Landfill 1	RA(C)	201209
FORT CARSON	CR	CC SW021	SWMU 21 - Ind.Waste Treatment Facility	RA(C)	201209
FORT CARSON	CR	CC SW022	SWMU 22 - Sewage Treatment Plant	RA(C)	201209
FORT CARSON	CR	CC SW023	SWMU 23 - Sewage Treatment Lagoons,BAAF	RD	201209
FORT CARSON	CR	CC SW035	SWMU 35 - New Central Wash Rack	RA(C)	201209
FORT CARSON	CR	CC SW166	SWMU 166 - Building 8110, Former UST	RI/FS	201204
FORT CARSON	CR	CC SW170	SWMU 170 - Const.& Debris Landfill	RA(C)	201209
FORT CARSON	IR	FTC-006	LANDFILLS 2/3 (1960-1978)	RD	201110
FORT CARSON	IR	FTC-006	LANDFILLS 2/3 (1960-1978)	RA(C)	201209
FORT CARSON	IR	FTC-011	LANDFILL 7 (1968-1978)	RD	201111
FORT CARSON	IR	FTC-011	LANDFILL 7 (1968-1978)	RA(C)	201209
FORT CARSON	IR	FTC-017	Range 1, Open Burn Grounds	RI/FS	201201
FORT CARSON	IR	FTC-020	GRIT OIL PIT	RA(C)	201209
FORT CARSON	IR	FTC-021	ABANDONED FIRE TRAINING AREA	RD	201209
FORT CARSON	IR	FTC-026	PETE'S HILL	RD	201110
FORT CARSON	IR	FTC-026	PETE'S HILL	RA(C)	201209
FORT CARSON	IR	FTC-033	Fmr Waste Oil/Solv USTs, Bldg 8000	RD	201209
FORT CARSON	IR	FTC-033	Fmr Waste Oil/Solv USTs, Bldg 8000	RA(C)	201209
FORT CARSON	IR	FTC-058	FORMER VAPOR DEGREASER	RI/FS	201110
FORT CARSON	IR	FTC-058	FORMER VAPOR DEGREASER	RD	201209
FORT CARSON	IR	FTC-058	FORMER VAPOR DEGREASER	RA(C)	201209
FORT CARSON	IR	FTC-075	OLD CENTRAL WASH RACK	RI/FS	201209
FORT CARSON	IR	FTC-083	North Specker Avenue Plumes	RA(C)	201209
FORT CARSON	IR	PBA@Carson	PBA@Carson	RI/FS	201209
FORT CARSON	IR	PBA@Carson	PBA@Carson	RD	201209
FORT DRUM	IR	FTD-030B	GASOLINE ALLEY - AREA 1395	RA(O)	201112
FORT DRUM	IR	FTD-030C	GASOLINE ALLEY - AREA 1495	RA(O)	201112
FORT DRUM	IR	FTD-031	BUILDING T-91	RA(O)	201112
FORT DRUM	IR	FTD-089	BLDG 1245 UST	RA(O)	201112
FORT GEORGE G MEADE	IR	FGGM 03	WATER TREATMENT PLT. BLDG 8688	SI	201209
FORT GEORGE G MEADE	IR	FGGM 05	TROOP BOILER PLT (OPERABLE UNIT 2)	LTM	201209
FORT GEORGE G MEADE	IR	FGGM 08	COMP AMMO SUPPLY POINT #1	SI	201209
FORT GEORGE G MEADE	IR	FGGM 13	PEST. SHOP BLDG. 6621	RI/FS	201209
FORT GEORGE G MEADE	IR	FGGM 45	CALIBRATION LAB BUILDING 2220	SI	201209
FORT GEORGE G MEADE	IR	FGGM 51	BUILDING 2217	SI	201209
FORT GEORGE G MEADE	IR	FGGM 74	ARCHITECT OF THE CAPITAL	RI/FS	201209
FORT GEORGE G MEADE	IR	FGGM 75	USTS PRIOR TO 1984	SI	201209
FORT GEORGE G MEADE	IR	FGGM 93	MANOR VIEW DUMP SITE	IRA	201204
FORT GEORGE G MEADE	MR	FGGM-003-R-01	MORTAR RANGE	RI/FS	201209
FORT GEORGE G MEADE	MR	FGGM-003-R-02	Training Area MRS	RI/FS	201209
FORT GORDON	CR	CCSWMU015	UST SITE 15 (#1380 - 9121067)	RA(O)	201208
FORT GORDON	IR	FTGD-001	Ft Gordon GFPR Compilation Site	LTM	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
FORT GORDON	IR	FTGD-046	Fmr Recreational Skeet Shooting Rng	R/F/S	201209
FORT GORDON	IR	FTGD-046	Fmr Recreational Skeet Shooting Rng	IRA	201208
FORT GORDON	IR	FTGD-049	Fmr POL Sump Bldg 11813	R/F/S	201208
FORT GORDON	IR	FTGD-050	Fmr POL Sump Bldg 10306	R/F/S	201208
FORT GREELY	MR	FGLY-005-R-01	BRAC Site 112, Former Scrap Yard	R/F/S	201209
FORT GREELY	IR	FGLY-006	FIRE TRAINING AREA-SITE 85/94/133	IRA	201209
FORT HUACHUCA	MR	FTHU-007-R-01	MINE FIELD NEAR AIRPORT	R/F/S	201203
FORT HUNTER LIGGETT	MR	FTHE-001-R-01	ARTILLERY RANGE	R/F/S	201202
FORT INDIANTOWN GAP TRAINING SITE	MR	FTIG-003-R-01	RIICOCHET AREA	R/F/S	201209
FORT JACKSON	CR	CCUST 1699	UST Site Remediation	SI	201203
FORT JACKSON	CR	CCUST 4120	UST Site Remediation	IRA	201209
FORT JACKSON	CR	CCUST4522	UST SITE REMEDIATION	RA(C)	201208
FORT JACKSON	CR	CCUST4522	UST SITE REMEDIATION	RA(O)	201208
FORT JACKSON	MR	FTJA-006-R-01	Mortar Range 5A, 7, and 8 SF (AOC I	R/F/S	201206
FORT KNOX	CR	CCFTK-103	Multiple Heating Fuel UST Remedial	R/F/S	201201
FORT LEAVENWORTH	CR	CC FTL-75	Iowa Avenue Sanitary Landfill	R/F/S	201112
FORT LEAVENWORTH	MR	FTL-001-R-01	5TH ARTILLERY ROAD FIRING RANGE	IRA	201207
FORT LEAVENWORTH	MR	FTL-003-R-01	Kinder Grenade Range	R/F/S	201204
FORT LEAVENWORTH	MR	FTL-003-R-01	Kinder Grenade Range	IRA	201203
FORT LEAVENWORTH	IR	FTL-67	UNDERGROUND TANKS OLD PX SERVICE STATION	LTM	201205
FORT LEAVENWORTH	IR	FTL-69	DIESEL FUEL SPILL AREA	LTM	201209
FORT LEAVENWORTH	IR	FTL-70	FUEL OIL LEAK SITE AT USDB	LTM	201209
FORT LEE	CR	CCFTLE-34	Former Golf Course Maintenance Bldg	SI	201203
FORT LEE	MR	FTLE-002-R-01	1000 In Sm Bore Machine Gun Range	R/F/S	201201
FORT LEE	MR	FTLE-005-R-01	1000" .50 Caliber Machine Gun Range	R/F/S	201201
FORT LEE	MR	FTLE-005-R-01	1000" .50 Caliber Machine Gun Range	RD	201206
FORT LEE	IR	FTLE-11	CLOSED LANDFILL No.14	LTM	201209
FORT LEE	IR	FTLE-15	CLOSED LANDFILL No.7	LTM	201209
FORT LEONARD WOOD	CR	CCFLW-003	Building 2350 - Former Print Shop	SI	201112
FORT LEONARD WOOD	CR	CCFLW-004	UST Building 772	R/F/S	201110
FORT LEONARD WOOD	CR	CCFLW-005	ASTs at Building 2250	R/F/S	201110
FORT LEONARD WOOD	CR	CCFLW-006	UST - Building 745	SI	201208
FORT LEONARD WOOD	CR	CCFLW-006	UST - Building 745	IRA	201208
FORT LEONARD WOOD	CR	CCFLW-007	AST & OWS North of Bldg 2230	SI	201208
FORT LEONARD WOOD	CR	CCFLW-007	AST & OWS North of Bldg 2230	IRA	201208
FORT LEONARD WOOD	CR	CCFLW-008	UST at LORA Bldg 560	SI	201208
FORT LEONARD WOOD	IR	FLW-006	LANDFILL 4 Ballfield/Running Trail	R/F/S	201204
FORT LEONARD WOOD	IR	FLW-006	LANDFILL 4 Ballfield/Running Trail	RD	201204
FORT LEONARD WOOD	IR	FLW-006	LANDFILL 4 Ballfield/Running Trail	RA(C)	201204
FORT LEONARD WOOD	IR	FLW-008	LANDFILL 6 - Rose Bowl	R/F/S	201204
FORT LEONARD WOOD	IR	FLW-008	LANDFILL 6 - Rose Bowl	RD	201204
FORT LEONARD WOOD	IR	FLW-008	LANDFILL 6 - Rose Bowl	RA(C)	201204
FORT LEONARD WOOD	IR	FLW-010	LANDFILL 8 - Horse Stables I	RA(C)	201209
FORT LEONARD WOOD	IR	FLW-012	LANDFILL 10A	R/F/S	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
FORT LEONARD WOOD	IR	FLW-012	LANDFILL 10A	RD	201209
FORT LEONARD WOOD	IR	FLW-012	LANDFILL 10A	RA(C)	201209
FORT LEONARD WOOD	IR	FLW-017	LANDFILL 12	RI/FS	201209
FORT LEONARD WOOD	IR	FLW-017	LANDFILL 12	RA(C)	201209
FORT LEONARD WOOD	IR	FLW-019	LANDFILL 14	RI/FS	201209
FORT LEONARD WOOD	IR	FLW-019	LANDFILL 14	RD	201209
FORT LEONARD WOOD	IR	FLW-019	LANDFILL 14	RA(C)	201209
FORT LEONARD WOOD	IR	FLW-028	DPW OLD FIRE TRAINING AREA	RI/FS	201203
FORT LEONARD WOOD	IR	FLW-028	DPW OLD FIRE TRAINING AREA	RA(C)	201203
FORT LEONARD WOOD	IR	FLW-059	MUNICIPAL LANDFILL SO OF ROUBIDOUX	RI/FS	201204
FORT LEONARD WOOD	IR	FLW-059	MUNICIPAL LANDFILL SO OF ROUBIDOUX	RD	201204
FORT LEONARD WOOD	IR	FLW-059	MUNICIPAL LANDFILL SO OF ROUBIDOUX	RA(C)	201204
FORT LEONARD WOOD	IR	FLW-060	LANDFILL ON A BRANCH TO BIG PINEY	RI/FS	201204
FORT LEONARD WOOD	IR	FLW-060	LANDFILL ON A BRANCH TO BIG PINEY	RD	201204
FORT LEONARD WOOD	IR	FLW-060	LANDFILL ON A BRANCH TO BIG PINEY	RA(C)	201204
FORT LEONARD WOOD	MR	FTLWD-003-R-01	MACHINE GUN RANGE	SI	201209
FORT LEONARD WOOD	MR	FTLWD-004-R-01	NORTH GRENADE RANGE	IRA	201112
FORT LEONARD WOOD	MR	FTLWD-005-R-01	Northeast Small Arms Range Complex	IRA	201112
FORT LEONARD WOOD	MR	FTLWD-006-R-01	Northeast SAR Complex-TD	SI	201209
FORT LEONARD WOOD	MR	FTLWD-008-R-01	Ranges 20 and 21 - Close Combat	SI	201209
FORT LEONARD WOOD	MR	FTLWD-010-R-01	Range 66-Live Mine Demo and Grenade	IRA	201112
FORT LEONARD WOOD	MR	FTLWD-011-R-01	Range 68A - Squad Tactics	SI	201209
FORT LEONARD WOOD	MR	FTLWD-013-R-01	Mock Village Range (Vietnam Era)	IRA	201112
FORT MCCLELLAN ARNG	MR	FTMCN-001-R-01	600 Area Motor Pool Site	RI/FS	201206
FORT MCCLELLAN ARNG	MR	FTMCN-002-R-01	Hanna Avenue and Patriot Road Site	RI/FS	201206
FORT MCCLELLAN ARNG	IR	FTMCN-011	Former Toxic Gas/Decon Trng Area	RI/FS	201201
FORT MCCLELLAN ARNG	IR	FTMCN-011	Former Toxic Gas/Decon Trng Area	RD	201204
FORT MCCLELLAN ARNG	IR	FTMCN-011	Former Toxic Gas/Decon Trng Area	RA(C)	201208
FORT MCCLELLAN ARNG	IR	PBC @ FM-ARNG	PBC	RI/FS	201201
FORT MCCLELLAN ARNG	IR	PBC @ FM-ARNG	PBC	RD	201204
FORT MCCLELLAN ARNG	IR	PBC @ FM-ARNG	PBC	RA(C)	201208
FORT MCNAIR	IR	FTMCN-08	OLD TEMPO BOILER- FITNESS CENTER SITE	LTM	201209
FORT MCNAIR	IR	FTMCN-09	REMEDATION AAFES SERVICE STATION	LTM	201209
FORT PICKETT ARNG MTC	IR	FTPIC-01	FORMER PCB STORAGE AREA	LTM	201209
FORT POLK	CR	CC2600-2700	Motor Fuel Units 1 & 2	SI	201209
FORT POLK	CR	CC2600-2700	Motor Fuel Units 1 & 2	IRA	201209
FORT POLK	CR	CC3100-3200	Motor Fuel Unit No 4	SI	201209
FORT POLK	CR	CC3100-3200	Motor Fuel Unit No 4	IRA	201209
FORT POLK	CR	CC3500-3600	Motor Fuel Unit No. 6	SI	201209
FORT POLK	CR	CC3500-3600	Motor Fuel Unit No. 6	IRA	201209
FORT POLK	CR	CC3700	Motor Fuel Unit No. 7	SI	201209
FORT POLK	CR	CC3700	Motor Fuel Unit No. 7	IRA	201209
FORT POLK	CR	CCBldg7016	CUBIC AST	RI/FS	201111
FORT POLK	CR	CCBldg8716	NFWWTP Digester	RI/FS	201112

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
FORT POLK	CR	CCBldg8716	NFWWTP Digester	RD	201209
FORT POLK	CR	CCBldg8716	NFWWTP Digester	IRA	201209
FORT POLK	CR	CCSWMU23	2600 Block VMU - SWMU 23A	RA(C)	201209
FORT POLK	CR	CCSWMU26	Motor Fuel Unit at 2900-3100 blocks	R/FS	201112
FORT POLK	IR	POLK-07	BAYOU ZOURIE LANDFILL	LTM	201209
FORT POLK	IR	POLK-17	ORIGINAL FIREFIGHTER TRAINING AREA	LTM	201209
FORT POLK	IR	POLK-18	FORMER FIRE TRAINING PIT	LTM	201209
FORT POLK	IR	POLK-21	FORMER BURNING GROUND	LTM	201209
FORT POLK	IR	POLK-22	K AVENUE MOGAS SITE	LTM	201209
FORT POLK	IR	POLK-23	DEH, PAINT BOOTH AND PAINT WASTE SAPS	LTM	201209
FORT RILEY	MR	FTRI-001-R-02	SHSAR Impact Slope	R/FS	201208
FORT RILEY	MR	FTRI-003-R-01	Camp Forsyth Landfill Area 2 MRS	R/FS	201208
FORT RILEY	IR	FTRI-019	FORMER FIRE TRAINING AREA FFTA-MAAF	LTM	201209
FORT RILEY	IR	FTRI-056	ABANDONED GASOLINE LINE	RA(C)	201110
FORT RUCKER	IR	AOC-S	PCE in GW near SWMU 8	R/FS	201206
FORT RUCKER	MR	FTRU-001-R-01	ANTI-TANK ROCKET/GRENADE RANGE	IRA	201209
FORT RUCKER	MR	FTRU-003-R-01	INFILTRATION/GRENADE RANGE	R/FS	201209
FORT RUCKER	MR	FTRU-004-R-01	.22 CALIBER TARGET BUTT	R/FS	201209
FORT SHAFTER	MR	FTSHF-003-R-01	RIFLE RANGE 2	R/FS	201208
FORT SILL	MR	FSILL-001-R-02	SOUTHWEST CANTONMENT AREA	R/FS	201203
FORT SILL	MR	FSILL-001-R-02	SOUTHWEST CANTONMENT AREA	RD	201206
FORT SILL	MR	FSILL-002-R-01	MB2/MB3 SMALL ARMS RANGES	R/FS	201203
FORT SILL	MR	FSILL-002-R-01	MB2/MB3 SMALL ARMS RANGES	RD	201206
FORT STEWART	CR	CCHOTS-419	Heating Oil Tank, Bldg 419	SI	201203
FORT STEWART	CR	CCHOTS-419	Heating Oil Tank, Bldg 419	R/FS	201206
FORT STEWART	CR	CCUSTVICT	AAFES VICTORY SHOPPETTE	SI	201203
FORT STEWART	CR	CCUSTVICT	AAFES VICTORY SHOPPETTE	R/FS	201206
FORT STEWART	CR	CCUSTVICT	AAFES VICTORY SHOPPETTE	RA(C)	201209
FORT STEWART	MR	FTSW-006-R-01	SMALL ARMS RANGE - 2	R/FS	201207
FORT STEWART	IR	PBA@Stewart	Funding PBA at Stewart	R/FS	201206
FORT STEWART	IR	PBA@Stewart	Funding PBA at Stewart	RD	201206
FORT WAINWRIGHT	MR	FTWW-001-R-01	TA-105	R/FS	201209
FORT WAINWRIGHT	MR	FTWW-002-R-01	TA-101	R/FS	201110
FORT WAINWRIGHT	MR	FTWW-004-R-01	ARCTIC SURVIVAL AREA--SKI SLOPE	R/FS	201110
FORT WAINWRIGHT	MR	FTWW-008-R-01	BOMBING FROM WAINWRIGHT TO GREELY	R/FS	201110
FORT WAINWRIGHT	MR	FTWW-010-R-01	DTA RIFLE RANGE	R/FS	201110
FORT WAINWRIGHT	IR	FTWW-102	FORMER COMMUNICATION SITE	R/FS	201206
HAINES PIPELINE	IR	HNS-03	SEARS CREEK STATION	RA(C)	201209
HAINES PIPELINE	IR	HNS-04	TOK TERMINAL SI	R/FS	201209
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-B21	101-41/42 CATCHMENT PIT	R/FS	201207
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-B27B	103-8/10 OXDATION DITCH	R/FS	201207
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-B27C	103-20 SURFACE IMPOUNDMENT	R/FS	201207
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-B29	103-41 Unlined Ponds	R/FS	201207
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-H03	ROAD & GROUNDS WASTE OB PIT	R/FS	201207

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-115	101-42 CATCHMENT PIT	RI/FS	201207
HAWTHORNE ARMY DEPOT	CR	CCHWAAP-WADF	Western Area Demil Facility	RI/FS	201204
HAWTHORNE ARMY DEPOT	MR	HWAAP-001-R-01	WALKER LAKE WATER TEST RANGE	RI/FS	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-001-R-01	WALKER LAKE WATER TEST RANGE	RD	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-001-R-01	WALKER LAKE WATER TEST RANGE	RA(C)	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-002-R-01	WALKER LAKE LAND TEST RANGE (TD)	RI/FS	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-002-R-01	WALKER LAKE LAND TEST RANGE (TD)	RD	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-002-R-01	WALKER LAKE LAND TEST RANGE (TD)	RA(C)	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-006-R-01	OLD BOMB ROCKET FIRING RANGE-SOUTH	RI/FS	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-006-R-01	OLD BOMB ROCKET FIRING RANGE-SOUTH	RD	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-008-R-01	WALKER LAKE LAND TEST RANGE	RI/FS	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-008-R-01	WALKER LAKE LAND TEST RANGE	RD	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-009-R-01	ASROC RANGES	RI/FS	201209
HAWTHORNE ARMY DEPOT	MR	HWAAP-009-R-01	ASROC RANGES	RD	201209
HAWTHORNE ARMY DEPOT	IR	PBC@Hawthorne	PBC	RA(O)	201208
HOLSTON ARMY AMMUNITION PLANT	CR	CCHSAAP-41	Catch Basins and Aprons	SI	201209
INDIANA ARMY AMMUNITION PLANT	IR	INAAP-25	JENNY LIND POND	LTM	201209
IOWA ARMY AMMUNITION PLANT	CR	CC-001G	Line 1 Groundwater	RI/FS	201112
IOWA ARMY AMMUNITION PLANT	CR	CC-001G	Line 1 Groundwater	RD	201203
IOWA ARMY AMMUNITION PLANT	CR	CC-001G	Line 1 Groundwater	RA(C)	201203
IOWA ARMY AMMUNITION PLANT	CR	CC-01	Contaminated Clothing Laundry	RI/FS	201112
IOWA ARMY AMMUNITION PLANT	CR	CC-IAAP-001	Construction Debris Site #1	RI/FS	201112
IOWA ARMY AMMUNITION PLANT	CR	CC-IAAP-001	Construction Debris Site #1	RD	201209
IOWA ARMY AMMUNITION PLANT	CR	CC-IAAP-002	Construction Debris Site #2	RI/FS	201112
IOWA ARMY AMMUNITION PLANT	CR	CC-IAAP-002	Construction Debris Site #2	RD	201209
IOWA ARMY AMMUNITION PLANT	MR	IAAP-001-R-01	CENTRAL TEST AREA	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-001-R-01	CENTRAL TEST AREA	RD	201206
IOWA ARMY AMMUNITION PLANT	MR	IAAP-002-R-01	LINE 6 AMMO PRODUCTION	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-002-R-01	LINE 6 AMMO PRODUCTION	RD	201206
IOWA ARMY AMMUNITION PLANT	MR	IAAP-002-R-02	Line 6 - Outside Blast Radii	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-003-R-01	WEST BURN PADS	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-004-R-01	POSSIBLE DEMOLITION SITE	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-004-R-01	POSSIBLE DEMOLITION SITE	RD	201206
IOWA ARMY AMMUNITION PLANT	MR	IAAP-005-R-01	WEST BURN PADS SOUTH OF THE ROAD	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-006-R-01	INCENDIARY DISPOSAL AREA	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	MR	IAAP-006-R-01	INCENDIARY DISPOSAL AREA	RD	201206
IOWA ARMY AMMUNITION PLANT	MR	IAAP-006-R-02	MANEUVER AREA	RI/FS	201205
IOWA ARMY AMMUNITION PLANT	IR	PBC at Iowa	PBC at Iowa	RA(C)	201112
JFHQ AL ARNG	MR	ALHQ-001-R-01	NDNODS Greensboro Rifle Range	SI	201209
JFHQ AL ARNG	MR	ALHQ-002-R-01	NDNODS Lewisburg Rifle Range	SI	201209
JFHQ AL ARNG	MR	ALHQ-003-R-01	NDNODS Selma Rifle Range	SI	201209
JFHQ AL ARNG	MR	ALHQ-004-R-01	NDNODS Tuscaloosa Rifle Range	SI	201209
JFHQ AL ARNG	MR	ALHQ-005-R-01	NDNODS Hamilton Small Arms Range	SI	201209
JFHQ AR ARNG	MR	ARHQ-001-R-01	NDNODS Beebe Range	SI	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ AZ ARNG	MR	AZHQ-001-R-01	NDNODS Camp Stephen D. Little	SI	201209
JFHQ AZ ARNG	MR	AZHQ-002-R-01	NDNODS City of Phoenix Airport Rng.	SI	201209
JFHQ AZ ARNG	MR	AZHQ-003-R-01	NDNODS Coconino Sportsmans Rng Com.	SI	201209
JFHQ AZ ARNG	MR	AZHQ-004-R-01	NDNODS Flagstaff Artillery Range	SI	201209
JFHQ AZ ARNG	MR	AZHQ-005-R-01	NDNODS Fort Tuthill	SI	201209
JFHQ AZ ARNG	MR	AZHQ-005-R-02	NDNODS Fort Tuthill Artillery Range	SI	201209
JFHQ AZ ARNG	MR	AZHQ-006-R-01	NDNODS Kingman Range	SI	201209
JFHQ AZ ARNG	MR	AZHQ-007-R-01	NDNODS Mesa Range	SI	201209
JFHQ AZ ARNG	MR	AZHQ-008-R-01	NDNODS Warren-Bisbee Rifle Range	SI	201209
JFHQ AZ ARNG	MR	AZHQ-009-R-01	NDNODS Maroon Crater Artillery Rang	SI	201209
JFHQ CA ARNG	MR	CAHQ-001-R-01	NDNODS Almaden Road Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-002-R-01	NDNODS Camp McQuaide-Capitola	SI	201209
JFHQ CA ARNG	MR	CAHQ-003-R-01	NDNODS Camp Santa Monica	SI	201209
JFHQ CA ARNG	MR	CAHQ-004-R-01	NDNODS Glen Canyon Park Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-005-R-01	NDNODS Nevada City Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-006-R-01	NDNODS North Sacramento Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-007-R-01	NDNODS Ponto Park Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-008-R-01	NDNODS SF Rifle and Pistol Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-009-R-01	NDNODS Scoville Dam Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-010-R-01	NDNODS Spring Hill Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-011-R-01	NDNODS Wildcat Canyon Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-012-R-01	NDNODS Willows Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-013-R-01	Leona Heights Rifle Range	SI	201209
JFHQ CA ARNG	MR	CAHQ-014-R-01	Keystone Rifle Range	SI	201209
JFHQ CA ARNG	IR	CAHQ-015	Former FMS UST	RD	201203
JFHQ CA ARNG	IR	CAHQ-015	Former FMS UST	RA(C)	201204
JFHQ CO ARNG	MR	COA90-001-R-01	NDNODS Camp George West Rifle Range	SI	201209
JFHQ CO ARNG	MR	COA90-002-R-01	NDNODS Camp George West Artillery	SI	201206
JFHQ CO ARNG	MR	COHQ-003-R-01	NDNODS Delta Militia Target Range	SI	201209
JFHQ CO ARNG	MR	COHQ-004-R-01	NDNODS Ilder Range	SI	201209
JFHQ CO ARNG	MR	COHQ-005-R-01	NDNODS North 12th Street Range	SI	201209
JFHQ CO ARNG	MR	COHQ-006-R-01	NDNODS Cactus Park Training Area	SI	201209
JFHQ CO ARNG	MR	COHQ-007-R-01	NDNODS Montrose National Guard Targ	SI	201209
JFHQ CT ARNG	MR	CT0B0-002-R-01	NDNODS Camp Rell Art. Firing Rng TD	SI	201209
JFHQ CT ARNG	MR	CTB00-001-R-01	NDNODS Camp Rell Artillery Firing R	SI	201209
JFHQ CT ARNG	MR	CTHQ-001-R-01	NDNODS Former Willimantic Rifle Rng	SI	201209
JFHQ GA ARNG	CR	CC-CLAY-001-01	New JFHQ/Old Bulk Fuel Farm Site	R/FS	201206
JFHQ GA ARNG	CR	CC-CLAY-001-01	New JFHQ/Old Bulk Fuel Farm Site	IRA	201206
JFHQ GA ARNG	MR	GAC95-001-R-01	NDNODS Rome NG Arm. Range Cmplx Clo	SI	201209
JFHQ GA ARNG	MR	GAC95-002-R-01	NDNODS Rome NG Armory Range Com. TD	SI	201209
JFHQ GA ARNG	MR	GAHQ-001-R-01	NDNODS Avondale Rifle Range	SI	201209
JFHQ GA ARNG	MR	GAHQ-002-R-01	NDNODS Camp Northen Target Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-001-R-01	NDNODS Broken Kettle SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-002-R-01	NDNODS Centerville 1,000-yard Range	SI	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ IA ARNG	MR	IAHQ-003-R-01	NDNODS Davenport SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-004-R-01	NDNODS Le Mars SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-005-R-01	NDNODS Marshalltown SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-006-R-01	NDNODS Mount Pleasant SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-007-R-01	NDNODS Oskaloosa SA Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-008-R-01	NDNODS Ottumwa 500-yard Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-009-R-01	NDNODS Red Oak 25-meter Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-010-R-01	NDNODS Sheldon 1,000-yard Range	SI	201209
JFHQ IA ARNG	MR	IAHQ-011-R-01	NDNODS Sioux City Hill Farm Range	SI	201209
JFHQ ID ARNG	MR	IDHQ-001-R-01	NDNODS Athol Pit Training Area	SI	201209
JFHQ ID ARNG	MR	IDHQ-002-R-01	NDNODS Garwood Gravel Pit Trn. Area	SI	201209
JFHQ ID ARNG	MR	IDHQ-003-R-01	NDNODS Lewiston NGTR	SI	201209
JFHQ ID ARNG	MR	IDHQ-006-R-01	NDNODS Buhl NGTR	SI	201209
JFHQ ID ARNG	MR	IDHQ-007-R-01	NDNODS Bonners Ferry Demolition Pit	SI	201209
JFHQ ID ARNG	MR	IDHQ-008-R-01	NDNODS Grangeville North Demo Pit	SI	201209
JFHQ ID ARNG	MR	IDHQ-009-R-01	NDNODS John Day Creek Demo Pit	SI	201209
JFHQ ID ARNG	MR	IDHQ-011-R-01	Spirit Lake Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-001-R-01	NDNODS Billingsley Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-002-R-01	NDNODS Boskydell Target Range	SI	201209
JFHQ IL ARNG	MR	ILHQ-003-R-01	NDNODS Effingham Rifle Range	SI	201209
JFHQ IL ARNG	MR	ILHQ-004-R-01	NDNODS Elgin Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-005-R-01	NDNODS Gillespie Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-006-R-01	NDNODS Grape Creek Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-007-R-01	NDNODS Lawrence County Target Range	SI	201209
JFHQ IL ARNG	MR	ILHQ-008-R-01	NDNODS Lynn Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-009-R-01	NDNODS Marquette Heights Training A	SI	201209
JFHQ IL ARNG	MR	ILHQ-010-R-01	NDNODS Menard County Fair Grounds	SI	201209
JFHQ IL ARNG	MR	ILHQ-011-R-01	NDNODS Neoga Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-012-R-01	NDNODS Reader Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-013-R-01	NDNODS Rosemoore Farm Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-014-R-01	NDNODS Touch of Nature Trng. Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-015-R-01	NDNODS Ullin Target Range	SI	201209
JFHQ IL ARNG	MR	ILHQ-016-R-01	NDNODS Vermillion River Observatory	SI	201209
JFHQ IL ARNG	MR	ILHQ-017-R-01	NDNODS Winkler Farm Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-018-R-01	NDNODS Camp Bunn Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-019-R-01	NDNODS Litchfield Lake Training Are	SI	201209
JFHQ IL ARNG	MR	ILHQ-020-R-01	Carlyle Lake Training Area	SI	201209
JFHQ IL ARNG	MR	ILHQ-021-R-01	Danville Target Range	SI	201209
JFHQ IN ARNG	MR	INHQ-001-R-01	NDNODS Encampment at Richmond	SI	201209
JFHQ IN ARNG	MR	INHQ-002-R-01	NDNODS Fort Wayne Rifle Range	SI	201209
JFHQ IN ARNG	MR	INHQ-003-R-01	NDNODS La Porte Rifle Range	SI	201209
JFHQ IN ARNG	MR	INHQ-004-R-01	NDNODS Mount Vernon Rifle Range	SI	201209
JFHQ IN ARNG	MR	INHQ-005-R-01	NDNODS Spencer Target Range	SI	201209
JFHQ IN ARNG	MR	INHQ-006-R-01	NDNODS Tell City Rifle Range	SI	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ KS ARNG	MR	KSHQ-001-R-01	NDNODS Cottonwood Falls Target Rng.	SI	201209
JFHQ KS ARNG	MR	KSHQ-002-R-01	NDNODS KWNS Pratt Rifle Range	SI	201209
JFHQ KY ARNG	MR	KYHQ-001-R-01	NDNODS Ashland Range	SI	201209
JFHQ KY ARNG	MR	KYHQ-002-R-01	NDNODS Frankfort Dump Site	SI	201209
JFHQ KY ARNG	MR	KYHQ-003-R-01	NDNODS Ramey Range	SI	201209
JFHQ LA ARNG	MR	LAHQ-001-R-01	NDNODS New Orleans City Park State	SI	201209
JFHQ MA ARNG	MR	MAB35-001-R-01	NDNODS Hudson Rifle Range	SI	201209
JFHQ MA ARNG	MR	MAC35-001-R-01	NDNODS Pittsfield Rifle Range	SI	201209
JFHQ MA ARNG	MR	MAHQ-001-R-01	NDNODS Bircham Bend Range	SI	201209
JFHQ MA ARNG	MR	MAHQ-002-R-01	NDNODS Hosmer Small Arms Range	SI	201209
JFHQ MA ARNG	MR	MAHQ-003-R-01	NDNODS Shaughnessy's Farm Rifle Rng	SI	201209
JFHQ MD ARNG	MR	MDHQ-001-R-01	NDNODS Camp Saunders	SI	201209
JFHQ ME ARNG	MR	MEA65-001-R-01	NDNODS Hollis Plains TS - Demo Rng	SI	201209
JFHQ ME ARNG	MR	MEB10-001-R-01	NDNODS Lewiston Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-001-R-01	NDNODS Alton Bog-Pea Cove Art. Rng.	SI	201209
JFHQ ME ARNG	MR	MEHQ-002-R-01	NDNODS Bangor Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-003-R-01	NDNODS Belfast Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-004-R-01	NDNODS Bethel Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-005-R-01	NDNODS Camden Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-006-R-01	NDNODS Great Sidney Bog	SI	201209
JFHQ ME ARNG	MR	MEHQ-007-R-01	NDNODS Hallowell Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-008-R-01	NDNODS Livermore Falls Rifle Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-009-R-01	NDNODS North Augusta Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-010-R-01	NDNODS Oyster River Rifle Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-011-R-01	NDNODS Vinalhaven Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-012-R-01	NDNODS Woodstock Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-013-R-01	Norway Range	SI	201209
JFHQ ME ARNG	MR	MEHQ-014-R-01	Hersey Hill Range	SI	201209
JFHQ MI ARNG	MR	MIA15-001-R-01	NDNODS Alma Armory Small Arms Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-001-R-01	NDNODS Camp Black Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-002-R-01	NDNODS Carpenter Dam Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-003-R-01	NDNODS Cheboygan Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-004-R-01	NDNODS Flat Rock Training Area	SI	201209
JFHQ MI ARNG	MR	MIHQ-005-R-01	NDNODS Grand Haven Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-006-R-01	NDNODS Grosse Pointe Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-007-R-01	NDNODS Hickory Shade Farm Rifle Rng	SI	201209
JFHQ MI ARNG	MR	MIHQ-008-R-01	NDNODS Ishpeming Silver Lake Basin	SI	201209
JFHQ MI ARNG	MR	MIHQ-009-R-01	NDNODS Island Lake Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-010-R-01	NDNODS Kearsley Park Training Site	SI	201209
JFHQ MI ARNG	MR	MIHQ-011-R-01	NDNODS Kingsford-Merriman Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-012-R-01	NDNODS Manistee Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-013-R-01	NDNODS Manistique Rifle Range	SI	201209
JFHQ MI ARNG	MR	MIHQ-014-R-01	NDNODS Orchard Beach State Park Art	SI	201209
JFHQ MI ARNG	MR	MIHQ-015-R-01	NDNODS National Mine Biathlon Range	SI	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ MN ARNG	MR	MNHQ-002-R-01	NDNODS Camp Lakeview	SI	201209
JFHQ MN ARNG	MR	MNHQ-003-R-01	NDNODS Camp Lakeview Small Arms Rng	SI	201209
JFHQ MN ARNG	MR	MNHQ-004-R-01	NDNODS Madison Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-005-R-01	NDNODS Montevideo Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-006-R-01	NDNODS New Ulm Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-007-R-01	NDNODS Park Rapids Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-008-R-01	NDNODS Redwood Falls Small Arms Rng	SI	201209
JFHQ MN ARNG	MR	MNHQ-009-R-01	NDNODS Smokey Hills Training Site	SI	201209
JFHQ MN ARNG	MR	MNHQ-010-R-01	NDNODS Vogel Farm Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-011-R-01	NDNODS Zumbrota Small Arms Range	SI	201209
JFHQ MN ARNG	MR	MNHQ-012-R-01	NDNODS Fritz Winona LTA	SI	201209
JFHQ MN ARNG	MR	MNHQ-013-R-01	NDNODS Madison Small Arms Range	SI	201209
JFHQ MO ARNG	MR	MOB16-001-R-01	NDNODS Ike Skeleton Training Site R	SI	201209
JFHQ MO ARNG	MR	MOC50-001-R-01	NDNODS Raytown Military Country Clu	SI	201209
JFHQ MO ARNG	MR	MOHQ-001-R-01	NDNODS Cuivre Camp Training Area	SI	201209
JFHQ MO ARNG	MR	MOHQ-002-R-01	NDNODS Dexter Rifle Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-003-R-01	NDNODS Doniphan Rifle Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-004-R-01	NDNODS Grim Farm Training Area	SI	201209
JFHQ MO ARNG	MR	MOHQ-005-R-01	NDNODS Hannibal Training Area	SI	201209
JFHQ MO ARNG	MR	MOHQ-006-R-01	NDNODS Jefferson City Firing Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-007-R-01	NDNODS Kirksville Small Arms Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-008-R-01	NDNODS Lutesville Target Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-009-R-01	NDNODS Marshall Small Arms Range I	SI	201209
JFHQ MO ARNG	MR	MOHQ-010-R-01	NDNODS Marshall Small Arms Range II	SI	201209
JFHQ MO ARNG	MR	MOHQ-011-R-01	NDNODS Moberly Small Arms Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-012-R-01	NDNODS Pierce City Rifle Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-013-R-01	NDNODS Swope Park	SI	201209
JFHQ MO ARNG	MR	MOHQ-014-R-01	NDNODS Tarkio Rifle Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-015-R-01	NDNODS Wappapello Demolition Range	SI	201209
JFHQ MO ARNG	MR	MOHQ-016-R-01	NDNODS Cuivre Camp Grenade Court	SI	201209
JFHQ MS ARNG	MR	MSHQ-001-R-01	NDNODS Camp Williamson	SI	201209
JFHQ MS ARNG	MR	MSHQ-002-R-01	NDNODS Jackson Fairgrounds Maneuver	SI	201209
JFHQ MS ARNG	MR	MSHQ-003-R-01	NDNODS Vicksburg City Park Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-004-R-01	NDNODS Bainville Target Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-005-R-01	NDNODS Birch Creek CCC Camp	SI	201209
JFHQ MT ARNG	MR	MTHQ-006-R-01	NDNODS Culbertson LTA I	SI	201209
JFHQ MT ARNG	MR	MTHQ-007-R-01	NDNODS Chinook South Firing Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-008-R-01	NDNODS Choteau Rifle Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-009-R-01	NDNODS Culbertson CFA	SI	201209
JFHQ MT ARNG	MR	MTHQ-010-R-01	NDNODS Dawson County LTA	SI	201209
JFHQ MT ARNG	MR	MTHQ-012-R-01	Deer Lodge Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-013-R-01	NDNODS Frying Pan Basin Trng. Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-014-R-01	NDNODS Gobbs Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-015-R-01	NDNODS Harlowton Artillery Range	SI	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ MT ARNG	MR	MTHQ-016-R-01	NDNODS Helmville Artillery Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-019-R-01	NDNODS Keil-Fretheim LTA	SI	201209
JFHQ MT ARNG	MR	MTHQ-020-R-01	NDNODS Lammers Ranch Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-021-R-01	NDNODS Lane Ranch Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-022-R-01	NDNODS Culbertson LTA 2	SI	201209
JFHQ MT ARNG	MR	MTHQ-023-R-01	NDNODS Livingston Rocket Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-024-R-01	NDNODS Livingston Small Arms Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-025-R-01	NDNODS Livingston Target Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-026-R-01	NDNODS Lost Horse Rifle Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-027-R-01	NDNODS Lockett Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-028-R-01	NDNODS Marshall Farms LTA	SI	201209
JFHQ MT ARNG	MR	MTHQ-029-R-01	NDNODS McGuire Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-030-R-01	NDNODS Muir Ranch Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-031-R-01	NDNODS Noonan Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-033-R-01	NDNODS Plentywood Target Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-034-R-01	NDNODS Roundup Target Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-035-R-01	NDNODS Rumsey Target Range	SI	201209
JFHQ MT ARNG	MR	MTHQ-036-R-01	NDNODS Scratchgravel Hills Artiller	SI	201209
JFHQ MT ARNG	MR	MTHQ-037-R-01	NDNODS South Gate Meadows LTA	SI	201209
JFHQ MT ARNG	MR	MTHQ-038-R-01	NDNODS Stewart Local Training Area	SI	201209
JFHQ MT ARNG	MR	MTHQ-039-R-01	NDNODS Terry Local Training Area	SI	201209
JFHQ NC ARNG	MR	NCHQ-001-R-01	NDNODS Lincolnton Rifle Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-001-R-01	NDNODS Amenia Rifle Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-002-R-01	NDNODS Bismarck State College Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-003-R-01	NDNODS Burt Rifle Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-004-R-01	NDNODS Danzig Rifle Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-005-R-01	NDNODS Garrison Small Arms Range	SI	201209
JFHQ ND ARNG	MR	NDHQ-006-R-01	NDNODS Hettinger Training Area	SI	201209
JFHQ ND ARNG	MR	NDHQ-007-R-01	NDNODS Hillsboro State Rifle Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-001-R-01	NDNODS Cushing Local Training Area	SI	201209
JFHQ NE ARNG	MR	NEHQ-002-R-01	NDNODS Gordon Rifle Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-003-R-01	NDNODS Hartington 1,000 Inch Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-004-R-01	NDNODS Holdrege Rifle Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-005-R-01	NDNODS Nebraska City Rifle Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-007-R-01	NDNODS North Platte SAR Complex	SI	201209
JFHQ NE ARNG	MR	NEHQ-008-R-01	NDNODS Scotts Bluff Rifle Range	SI	201209
JFHQ NE ARNG	MR	NEHQ-009-R-01	NDNODS Spencer Training Site	SI	201209
JFHQ NE ARNG	MR	NEHQ-010-R-01	NDNODS Stapleton Controlled Fire TA	SI	201209
JFHQ NE ARNG	MR	NEHQ-011-R-01	NDNODS Watson Ranch Rifle Range	SI	201209
JFHQ NJ ARNG	MR	NJB90-001-R-01	NDNODS Former Atlantic Ocean Range	SI	201209
JFHQ NM ARNG	MR	NM545-001-R-01	NDNODS Roswell North Range	SI	201209
JFHQ NM ARNG	MR	NMA35-001-R-01	NDNODS Carlsbad Light Anti-tank WIA	SI	201209
JFHQ NM ARNG	MR	NMC00-001-R-01	NDNODS Tucumcari Training Area	SI	201209
JFHQ NM ARNG	MR	NMHQ-002-R-01	NDNODS Buckman Training Area	SI	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ NM ARNG	MR	NMHQ-003-R-01	NDNODS Clayton Airport Range	SI	201209
JFHQ NM ARNG	MR	NMHQ-004-R-01	NDNODS Clayton Old Gun Range	SI	201209
JFHQ NM ARNG	MR	NMHQ-006-R-01	NDNODS Hasler Valley Firing Range	SI	201209
JFHQ NM ARNG	MR	NMHQ-007-R-01	NDNODS Hicks Range	SI	201209
JFHQ NM ARNG	MR	NMHQ-009-R-01	NDNODS Springer Range	SI	201209
JFHQ NM ARNG	MR	NMHQ-010-R-01	NDNODS Walnut Road Range	SI	201209
JFHQ NV ARNG	MR	NVA50-001-R-01	NDNODS Henderson Small Arms Range	SI	201209
JFHQ NV ARNG	MR	NVHQ-001-R-01	NDNODS Yerington Training Site	SI	201209
JFHQ NY ARNG	MR	NYHQ-001-R-01	NDNODS Creedmoor Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-002-R-01	NDNODS Genesee Range (old)	SI	201209
JFHQ NY ARNG	MR	NYHQ-003-R-01	NDNODS Rensselaer Wyck Target Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-004-R-01	NDNODS Rochester Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-005-R-01	Amsterdam Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-006-R-01	Binghamton Rifle Range (new)	SI	201209
JFHQ NY ARNG	MR	NYHQ-007-R-01	Camp Blauvelt	SI	201209
JFHQ NY ARNG	MR	NYHQ-008-R-01	Camp O'Ryan	SI	201209
JFHQ NY ARNG	MR	NYHQ-009-R-01	Elmira Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-010-R-01	Geneva Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-011-R-01	Glen Falls Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-012-R-01	Hoosick Falls Range (new)	SI	201209
JFHQ NY ARNG	MR	NYHQ-013-R-01	Hornell Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-014-R-01	Jamestown Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-015-R-01	Malone LTA	SI	201209
JFHQ NY ARNG	MR	NYHQ-016-R-01	Mohawk Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-017-R-01	Olean Target Range (new)	SI	201209
JFHQ NY ARNG	MR	NYHQ-018-R-01	Oneida Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-019-R-01	Poughkeepsie Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-020-R-01	Saratoga Springs Rifle Range	SI	201209
JFHQ NY ARNG	MR	NYHQ-021-R-01	Ticonderoga Range (old)	SI	201209
JFHQ NY ARNG	MR	NYHQ-022-R-01	Ticonderoga Training Range (new)	SI	201209
JFHQ NY ARNG	MR	NYHQ-023-R-01	Walton Range (new)	SI	201209
JFHQ OH ARNG	MR	OHHQ-001-R-01	NDNODS Ashtabula Range	SI	201209
JFHQ OH ARNG	MR	OHHQ-002-R-01	NDNODS Boston Mills Training Site	SI	201209
JFHQ OH ARNG	MR	OHHQ-003-R-01	NDNODS Camp Zaleski Range	SI	201209
JFHQ OH ARNG	MR	OHHQ-004-R-01	NDNODS Shreve Range	SI	201209
JFHQ OH ARNG	MR	OHHQ-005-R-01	Lake Erie Shoreline MRS	RI/FS	201111
JFHQ OH ARNG	MR	OHHQ-005-R-01	Lake Erie Shoreline MRS	RD	201207
JFHQ OH ARNG	MR	OHHQ-005-R-01	Lake Erie Shoreline MRS	IRA	201110
JFHQ OK ARNG	MR	OKHQ-001-R-01	NDNODS Chandler State Rifle Range	SI	201209
JFHQ OK ARNG	MR	OKHQ-002-R-01	NDNODS Lake Carl Blackwell LTA	SI	201209
JFHQ OK ARNG	MR	OKHQ-003-R-01	NDNODS Lake McMurtrey LTA	SI	201209
JFHQ OR ARNG	MR	ORHQ-001-R-01	NDNODS Carter Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-002-R-01	NDNODS City of Pendleton Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-003-R-01	NDNODS Duerst Range	SI	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ OR ARNG	MR	ORHQ-004-R-01	NDNODS La Grande Armory/OMS 8	SI	201209
JFHQ OR ARNG	MR	ORHQ-005-R-01	NDNODS Starr Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-006-R-01	NDNODS Wheeler Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-007-R-01	NDNODS White Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-008-R-01	NDNODS Bend Rifle Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-009-R-01	NDNODS Albany Rifle Range	SI	201209
JFHQ OR ARNG	MR	ORHQ-010-R-01	NDNODS La Grande Rifle Range	SI	201209
JFHQ PA ARNG	MR	PAA75-001-R-01	NDNODS Carlisle Munitions Area	SI	201209
JFHQ PA ARNG	MR	PAC90-001-R-01	NDNODS Lewistown Armory	SI	201209
JFHQ PA ARNG	MR	PAHQ-001-R-01	NDNODS Bear Creek LTA	SI	201209
JFHQ PA ARNG	MR	PAHQ-002-R-01	NDNODS Camp Boal	SI	201209
JFHQ PA ARNG	MR	PAHQ-004-R-01	NDNODS Forest Route 143 LTA	SI	201209
JFHQ PA ARNG	MR	PAHQ-005-R-01	NDNODS Jenkins Small Arms Range	SI	201209
JFHQ PA ARNG	MR	PAHQ-007-R-01	NDNODS Mead Run Local Training Area	SI	201209
JFHQ PA ARNG	MR	PAHQ-008-R-01	NDNODS Mount Gretna Training Camp	SI	201209
JFHQ PA ARNG	MR	PAHQ-009-R-01	NDNODS Mt Gretna Tng C. Machine Rng	SI	201209
JFHQ PA ARNG	MR	PAHQ-010-R-01	NDNODS Mt Gretna Tng Camp Pistol Rn	SI	201209
JFHQ PA ARNG	MR	PAHQ-011-R-01	NDNODS Mt Gretna Tng Camp State Rng	SI	201209
JFHQ PA ARNG	MR	PAHQ-012-R-01	NDNODS Squaw Valley Park Dismounted	SI	201209
JFHQ RI ARNG	MR	RIHQ-001-R-01	NDNODS Sassafraz Point Rifle Range	SI	201209
JFHQ RI ARNG	MR	RIHQ-002-R-01	Rumford Rifle Range	SI	201209
JFHQ RQ ARNG	CR	CCRQBMF-001-01	Boat Maintenance Facility	RI/FS	201209
JFHQ RQ ARNG	MR	PRHQ-001-R-01	NDNODS Camp Arcibo	SI	201209
JFHQ RQ ARNG	MR	PRHQ-002-R-01	NDNODS Camp Roosevelt	SI	201209
JFHQ RQ ARNG	MR	PRHQ-003-R-01	NDNODS Polytechnic Institute Traini	SI	201209
JFHQ RQ ARNG	MR	PRHQ-004-R-01	Ponce Target Range	SI	201209
JFHQ SC ARNG	MR	SCHQ-001-R-01	NDNODS C. William W. Moore/C. Styx	SI	201209
JFHQ SD ARNG	MR	SDHQ-001-R-01	NDNODS Brookings Small Arms Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-002-R-01	NDNODS Deadman Canyon	SI	201209
JFHQ SD ARNG	MR	SDHQ-003-R-01	NDNODS Eighth Street Firing Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-004-R-01	NDNODS Flandreau Firing Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-005-R-01	NDNODS Glencoe Rifle Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-006-R-01	NDNODS Hedtke Pass Training Area	SI	201209
JFHQ SD ARNG	MR	SDHQ-007-R-01	NDNODS Hell Canyon Training Area	SI	201209
JFHQ SD ARNG	MR	SDHQ-008-R-01	NDNODS Mitchell M31 Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-009-R-01	NDNODS Plankinton Controlled FTA	SI	201209
JFHQ SD ARNG	MR	SDHQ-010-R-01	NDNODS Range Road Training Area	SI	201209
JFHQ SD ARNG	MR	SDHQ-011-R-01	NDNODS Redfield Controlled FTA	SI	201209
JFHQ SD ARNG	MR	SDHQ-012-R-01	NDNODS Salem M31 Range	SI	201209
JFHQ SD ARNG	MR	SDHQ-013-R-01	NDNODS SAR - Mitchell WWTF	SI	201209
JFHQ SD ARNG	MR	SDHQ-014-R-01	NDNODS Watertown Controlled FTA	SI	201209
JFHQ SD ARNG	MR	SDHQ-015-R-01	NDNODS Webster Controlled FTA	SI	201209
JFHQ SD ARNG	MR	SDHQ-016-R-01	NDNODS Yankton Controlled FTA	SI	201209
JFHQ SD ARNG	MR	SDHQ-017-R-01	NDNODS West Camp Rapid Rifle Range	SI	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ TN ARNG	MR	TNHQ-002-R-01	NDNODS Cleveland Range	SI	201209
JFHQ TN ARNG	MR	TNHQ-003-R-01	NDNODS Laurel Hill Training Area	SI	201209
JFHQ TX ARNG	MR	TXHQ-002-R-01	NDNODS Kerens National Guard Target	SI	201209
JFHQ TX ARNG	MR	TXHQ-008-R-01	NDNODS Lake Crook Artillery Range	SI	201209
JFHQ TX ARNG	MR	TXHQ-010-R-01	Groom Weekend Training Site	SI	201209
JFHQ TX ARNG	MR	TXHQ-011-R-01	La Reforma Training Site	SI	201209
JFHQ UT ARNG	MR	UT912-001-R-01	NDNODS St. George Armory SAR	SI	201209
JFHQ UT ARNG	MR	UTHQ-001-R-01	NDNODS Camp Dinosaur LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-002-R-01	NDNODS Cedar City Target Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-003-R-01	NDNODS Co-Op Creek LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-004-R-01	NDNODS Dutch John Airport LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-005-R-01	NDNODS Ephraim Small Arms Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-006-R-01	NDNODS Fillmore M-31 Range A	SI	201209
JFHQ UT ARNG	MR	UTHQ-007-R-01	NDNODS Fillmore M-31 Range B	SI	201209
JFHQ UT ARNG	MR	UTHQ-008-R-01	NDNODS Manti Small Arms Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-011-R-01	NDNODS Mud Creek/Dock Flats LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-012-R-01	NDNODS Mueller Park LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-013-R-01	NDNODS Nephi Small Arms Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-014-R-01	NDNODS Ogden Target Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-016-R-01	NDNODS Richfield Small Arms Range	SI	201209
JFHQ UT ARNG	MR	UTHQ-017-R-01	NDNODS Rocky Beach LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-019-R-01	NDNODS Winchester Hills	SI	201209
JFHQ UT ARNG	MR	UTHQ-020-R-01	NDNODS St. George Sunbrook SAR	SI	201209
JFHQ UT ARNG	MR	UTHQ-021-R-01	NDNODS Strawberry River Valley LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-022-R-01	NDNODS Winchester Hills UXO Site	SI	201209
JFHQ UT ARNG	MR	UTHQ-023-R-01	NDNODS St. George LTA	SI	201209
JFHQ UT ARNG	MR	UTHQ-024-R-01	Provo Encampment Artillery Range	SI	201209
JFHQ VA ARNG	MR	VA419-001-R-01	NDNODS Maneuver Areas 1 and 2	SI	201209
JFHQ VA ARNG	MR	VA419-002-R-01	NDNODS Small Arms Range	SI	201209
JFHQ VA ARNG	MR	VA419-003-R-01	NDNODS Small Arms Range Complex 1	SI	201209
JFHQ VA ARNG	MR	VA419-004-R-01	NDNODS Small Arms Range Complex 2	SI	201209
JFHQ VA ARNG	MR	VA419-005-R-01	NDNODS Small Arms Range Complex 3	SI	201209
JFHQ VA ARNG	MR	VAHQ-001-R-01	NDNODS Suffolk Armory SAFiringRange	SI	201209
JFHQ VI ARNG	MR	VIHQ-001-R-01	NDNODS Manning Bay Training Site	SI	201209
JFHQ VT ARNG	MR	VTHQ-001-R-01	NDNODS Bellows Falls Target Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-002-R-01	NDNODS Bennington Target Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-003-R-01	NDNODS Broad Brook Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-004-R-01	NDNODS Highgate Local Training Area	SI	201209
JFHQ VT ARNG	MR	VTHQ-005-R-01	NDNODS Home Guard Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-006-R-01	NDNODS Shoreham Tank Training Area	SI	201209
JFHQ VT ARNG	MR	VTHQ-007-R-01	NDNODS Shrewsbury Target Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-008-R-01	NDNODS St. Johnsbury Target Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-009-R-01	NDNODS West Brattleboro Target Rng	SI	201209
JFHQ VT ARNG	MR	VTHQ-010-R-01	Camp Colonel Webb	SI	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ VT ARNG	MR	VTHQ-011-R-01	Camp Governor Grout	SI	201209
JFHQ VT ARNG	MR	VTHQ-012-R-01	Camp Governor Holbrook	SI	201209
JFHQ VT ARNG	MR	VTHQ-013-R-01	Camp Governor Woodbury	SI	201209
JFHQ VT ARNG	MR	VTHQ-014-R-01	Northfield Target Range	SI	201209
JFHQ VT ARNG	MR	VTHQ-015-R-01	Rutland Target Range	SI	201209
JFHQ WA ARNG	MR	WAHQ-001-R-01	NDNODS Hoquiam Rifle Range	SI	201209
JFHQ WA ARNG	MR	WAHQ-002-R-01	NDNODS Pasco Armory SAR	SI	201209
JFHQ WA ARNG	MR	WAHQ-003-R-01	NDNODS Pullman Rifle Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-001-R-01	NDNODS Fond du Lac Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-002-R-01	NDNODS Oconomowoc Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-003-R-01	NDNODS Oshkosh Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-004-R-01	NDNODS Portage Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-005-R-01	NDNODS Quam Farm Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-006-R-01	NDNODS Runyards Farm	SI	201209
JFHQ WI ARNG	MR	WIHQ-007-R-01	NDNODS Sheboygan Small Arms Range	SI	201209
JFHQ WI ARNG	MR	WIHQ-008-R-01	NDNODS Wausau Rifle Range	SI	201209
JFHQ WV ARNG	MR	WVHQ-001-R-01	NDNODS Beckley Armory Range	SI	201209
JFHQ WV ARNG	MR	WVHQ-002-R-01	NDNODS Sweeneysburg Range	SI	201209
JFHQ WV ARNG	MR	WVHQ-003-R-01	NDNODS Buckhannon Range	SI	201209
JFHQ WV ARNG	MR	WVHQ-004-R-01	NDNODS Camp Kanawha Range	SI	201209
JFHQ WV ARNG	MR	WVHQ-005-R-01	NDNODS Keyser-Fort Hill	SI	201209
JFHQ WV ARNG	MR	WVHQ-006-R-01	NDNODS Parkersburg Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-001-R-01	NDNODS Afton Gravel Pit Artillery	SI	201209
JFHQ WY ARNG	MR	WYHQ-002-R-01	NDNODS Afton Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-003-R-01	NDNODS Afton West Hills Target Rng	SI	201209
JFHQ WY ARNG	MR	WYHQ-004-R-01	NDNODS Banjo Flats Maneuver TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-005-R-01	NDNODS Brown Canyon Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-006-R-01	NDNODS Casper Small Arms Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-007-R-01	NDNODS Casper Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-008-R-01	NDNODS Coal Creek Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-009-R-01	NDNODS Crazy Woman Creek TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-010-R-01	NDNODS Fairview Maneuver TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-011-R-01	NDNODS Fox Farms Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-012-R-01	NDNODS Gebo Manuever and TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-013-R-01	NDNODS Grays Gable Firing Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-014-R-01	NDNODS Green River Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-015-R-01	NDNODS Greybull Maneuver TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-016-R-01	NDNODS Grover Park Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-017-R-01	NDNODS Keyhole State Park TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-018-R-01	NDNODS Laramie Pistol Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-019-R-01	NDNODS Laramie Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-020-R-01	NDNODS Lovell Rod and Gun Club	SI	201209
JFHQ WY ARNG	MR	WYHQ-021-R-01	NDNODS Lusk Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-022-R-01	NDNODS Mallo Camp Training Area	SI	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
JFHQ WY ARNG	MR	WYHQ-023-R-01	NDNODS Newcastle Maneuver TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-024-R-01	NDNODS Newcastle Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-025-R-01	NDNODS North Red Hills Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-026-R-01	NDNODS North-East Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-027-R-01	NDNODS Owens Creek Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-028-R-01	NDNODS Powder River Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-029-R-01	NDNODS Prior Flats Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-030-R-01	NDNODS Rawlins Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-031-R-01	NDNODS Rock Springs Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-032-R-01	NDNODS South Red Hills Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-033-R-01	NDNODS Thermopolis Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-034-R-01	NDNODS Trapper Creek Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-035-R-01	NDNODS Twiford Maneuver TA	SI	201209
JFHQ WY ARNG	MR	WYHQ-036-R-01	NDNODS Upton Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-037-R-01	NDNODS Wicki-Up Canyon Target Range	SI	201209
JFHQ WY ARNG	MR	WYHQ-038-R-01	NDNODS Wood River Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-039-R-01	NDNODS Jenkins Ranch Training Area	SI	201209
JFHQ WY ARNG	MR	WYHQ-040-R-01	NDNODS Thunder Basin Ntnl Grassland	SI	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL04	Former Gas Station A1033 (AOC 9-2)	RI/FS	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL04	Former Gas Station A1033 (AOC 9-2)	RA(C)	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL05	GAAF Fuel Facility (AOC 10-8)	RI/FS	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL05	GAAF Fuel Facility (AOC 10-8)	RA(C)	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL08	Bldg 4131 Leaking Tank Site (AOC 8-2)	RI/FS	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL08	Bldg 4131 Leaking Tank Site (AOC 8-2)	RA(C)	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL10	Bldg A0111 Leaking Tank Site (AOC 8-4)	RI/FS	201209
JOINT BASE LEWIS-MCCHORD	CR	CC FL22	Non-FLAO Leaking Tank Sites	RI/FS	201209
JOINT BASE LEWIS-MCCHORD	IR	FTLE-62	LANDFILL 9	RI/FS	201203
JOINT BASE LEWIS-MCCHORD	IR	FTLE-73	MILLER HILL	RA(C)	201203
JOINT BASE LEWIS-MCCHORD	MR	FTLEW-008-R-01	FORMER SKEET RANGE	RA(C)	201203
JOINT BASE LEWIS-MCCHORD	MR	FTLEW-015-R-01	B Range	IRA	201205
JOINT BASE LEWIS-MCCHORD	IR	PBC@FortLewis	PBC at Fort Lewis	RI/FS	201203
JOINT BASE LEWIS-MCCHORD	IR	PBC@FortLewis	PBC at Fort Lewis	RA(C)	201203
LAKE CITY ARMY AMMUNITION PLANT	IR	LCAAP-020	AREA 20 - BUILDING 2 VICINITY	RA(O)	201209
LAKE CITY ARMY AMMUNITION PLANT	IR	LCAAP-036	PBC Site at LCAAP	RA(O)	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-029	ROCKY SPRING LAKE (VOC'S)	RI/FS	201208
LETTERKENNY ARMY DEPOT	IR	LEAD-039	LANDFILL 5 (64-?) (AREA G), SECURITY	RI/FS	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-050	TNT WASHOUT PLANT	RI/FS	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-053	BURNING GROUND 2 (SWMU 58)	RI/FS	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-053	BURNING GROUND 2 (SWMU 58)	RD	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-076	SE OFFPOST GROUNDWATER - IR	RI/FS	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-077	PDO OFFPOST GROUNDWATER	RI/FS	201208
LETTERKENNY ARMY DEPOT	IR	LEAD-081	SE ONPOST GROUNDWATER - IR	RI/FS	201209
LETTERKENNY ARMY DEPOT	IR	LEAD-107	ROCKY SPRING PCB SEDIMENTS	RI/FS	201208
LETTERKENNY ARMY DEPOT	IR	LEAD-131	IWTP LAGOON GROUNDWATER	RI/FS	201209

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INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
LETTERKENNY ARMY DEPOT	IR	LEAD-PBA	PBA	R/FS	201206
LETTERKENNY ARMY DEPOT	IR	LEAD-PBA	PBA	RD	201206
LETTERKENNY ARMY DEPOT	IR	LEAD-PBA	PBA	RA(C)	201206
LETTERKENNY ARMY DEPOT	IR	LEAD-PBA	PBA	RA(O)	201206
LONGHORN ARMY AMMUNITION PLANT	MR	LHAAP-001-R-01	SOUTH TEST AREA / BOMB TEST AREA	R/FS	201209
LONGHORN ARMY AMMUNITION PLANT	MR	LHAAP-003-R-01	GROUND SIGNAL TEST AREA	R/FS	201209
LONGHORN ARMY AMMUNITION PLANT	IR	LHAAP-017	NO 2 FLASHING AREA BRN GROUND(SWMU 17)	R/FS	201209
LONGHORN ARMY AMMUNITION PLANT	IR	LHAAP-029	FORMER TNT PRODUCTION AREA(SWMU 29)	RA(C)	201204
MCALESTER ARMY AMMUNITION PLANT	MR	MCAAP-001-R-01	SCRAP METAL DISPOSAL AREA	IRA	201209
MCALESTER ARMY AMMUNITION PLANT	MR	MCAAP-002-R-01	WOOD SCRAP YARD	IRA	201209
MCALESTER ARMY AMMUNITION PLANT	MR	MCAAP-003-R-01	ABANDONED LANDFILL	IRA	201209
MCALESTER ARMY AMMUNITION PLANT	MR	MCAAP-004-R-01	GROUP 41 LC LAGOON & LANDFILL AREA	IRA	201209
MCALESTER ARMY AMMUNITION PLANT	MR	MCAAP-005-R-02	Mortar Range Impact Area	IRA	201209
MCALESTER ARMY AMMUNITION PLANT	MR	PBA@MR MCAAP	PBA@MR MCAAP	IRA	201209
MILAN ARMY AMMUNITION PLANT	MR	MAAP-001-R-01	Open Burning Ground	R/FS	201112
MILAN ARMY AMMUNITION PLANT	MR	MAAP-001-R-01	Open Burning Ground	RD	201201
MILAN ARMY AMMUNITION PLANT	MR	MAAP-001-R-01	Open Burning Ground	RA(C)	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-001	Tidal Area Landfill	RA(C)	201207
MILITARY OCEAN TERMINAL CONCORD	MR	MOTCO-008-R-01	Port Chicago Tidal Area Explosions	R/FS	201209
MILITARY OCEAN TERMINAL CONCORD	MR	MOTCO-010-R-01	Suisun Bay Impact Area	R/FS	201209
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-011	Wood Hogger Site	RA(C)	201110
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-032	Unit 7 Mosquito Abatement Ditches	R/FS	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-032	Unit 7 Mosquito Abatement Ditches	RD	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-032	Unit 7 Mosquito Abatement Ditches	RA(C)	201205
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-033	Lost Slough	R/FS	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-033	Lost Slough	RD	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-033	Lost Slough	RA(C)	201205
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-036	Port Chicago Highway Site	SI	201209
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-037	TT-21 A, B and C	RA(O)	201201
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-038	Port Chicago Main Street Dump	SI	201206
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-039	Former Dry Cleaning Facility @E103	SI	201206
MILITARY OCEAN TERMINAL CONCORD	IR	MOTCO-040	Former Copper Smelter	SI	201206
MILITARY OCEAN TERMINAL CONCORD	IR	PBA@MOTCO	PBA@MOTCO IR Sites	R/FS	201206
MILITARY OCEAN TERMINAL CONCORD	IR	PBA@MOTCO	PBA@MOTCO IR Sites	RD	201209
MILITARY OCEAN TERMINAL CONCORD	IR	PBA@MOTCO	PBA@MOTCO IR Sites	RA(C)	201209
MOBILE OMS 28 & 29	CR	CCALTCE28	FMS 28 TCE Site	R/FS	201209
MOFFETT FIELD USARC	CR	CCMOF-01	Orion	SI	201206
MTA-L CAMP WILLIAMS WEST FED	MR	WILLI-003-R-01	SOUTHEAST SIMULATED ATTACK AREA	R/FS	201208
MTA-L CAMP WILLIAMS WEST FED	MR	WILLI-004-R-01	ARTILLERY IMPACT AREA BUFFER ZONE	IRA	201201
MTA-L CAMP WILLIAMS WEST FED	MR	WILLI-007-R-01	ROSE CANYON TRAINING AREA	R/FS	201208
MTA-L CAMP WILLIAMS WEST FED	MR	WILLI-008-R-01	Southwest Area	R/FS	201208
MTA-L CAMP WILLIAMS WEST FED	MR	WILLI-009-R-01	Southeast Area	R/FS	201208
MTC CAMP BLANDING	CR	CCFL12156B	CBJTC-AVENUE C SCRAPYARD	RA(O)	201209
NATIONAL TRAINING CENTER AND FORT I	CR	CCDW-05	Thunderdome FSS DW-5	R/FS	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
NEWTOK FEDERAL SCOUT ARMORY	CR	CCAK242931	Newtok Spill Remediation	RD	201112
NEWTOK FEDERAL SCOUT ARMORY	CR	CCAK242931	Newtok Spill Remediation	RA(C)	201112
NG AKIACHAK ARMORY	CR	CCAK005941	Akiachak Spill Remediation	RD	201112
NG AKIACHAK ARMORY	CR	CCAK005941	Akiachak Spill Remediation	RA(C)	201112
NG ALAKANUK ARMORY	CR	CCAK015981	Alakanuk Spill Remediation	RI/FS	201209
NG EEK ARMORY	CR	CCAK090931	Eek Spill Remediation	RI/FS	201208
NG EMMONAK ARMORY	CR	CCAK100941	Emmonak Spill Remediation	RI/FS	201209
NG FORT YUKON ARMORY	CR	CCAK110951	Fort Yukon Spill Remediation	RI/FS	201209
NG GAMBELL ARMORY	CR	CCAK120109	Gambell Spill Remediation	RI/FS	201209
NG HOOPER BAY ARMORY	CR	CCAK130981	Hooper Bay Spill Remediation	RD	201112
NG KIPNUK ARMORY	CR	CCAK175931	Kipnuk Spill Remediation	RI/FS	201209
NG KOTLIK ARMORY	CR	CCAK195941	Kotlik Spill Remediation	RI/FS	201209
NG KWETHLUK ARMORY	CR	CCAK210941	Kwethluk Spill Remediation	RI/FS	201208
NG MOUNTAIN VILLAGE ARMORY	CR	CCAK230971	Mountain Village Spill Remediation	RI/FS	201209
NG NAPAKIAK ARMORY	CR	CCAK235941	Napakiak Spill Remediation	RI/FS	201208
NG NIGHTMUTE ARMORY	CR	CCAK245971	Nightmute Spill Remediation	RI/FS	201208
NG NUNAPITCHUK ARMORY	CR	CCAK270931	Nunapitchuk Spill Remediation	RI/FS	201208
NG SAVOONGA ARMORY	CR	CCAK290941	Savoonga Spill Remediation	RI/FS	201209
NG ST MARYS ARMORY	CR	CCAK330981	St. Mary's Spill Remediation	RI/FS	201209
NG STEBBINS ARMORY	CR	CCAK340941	Stebbins Spill Remediation	RI/FS	201209
NG TUNTUTULIAK ARMORY	CR	CCAK365951	Tuntutuliak Spill Remediation	RI/FS	201209
PAPAGO MILITARY RESERVATION	MR	PMR-001-R-01	RANGE 1	RD	201203
PAPAGO MILITARY RESERVATION	MR	PMR-002-R-01	Small Arms Range Complex	RD	201203
PARKS RFTA	IR	PRFTA-02	B-109 INCINERATOR	RD	201112
PARKS RFTA	IR	PRFTA-02	B-109 INCINERATOR	RA(C)	201209
PHOENIX MILITARY RESERVATION	IR	PMR-001	FORMER SEPTIC SYSTEM	RI/FS	201209
PHOENIX MILITARY RESERVATION	IR	PMR-001	FORMER SEPTIC SYSTEM	IRA	201112
PICATINNY ARSENAL	MR	PBA@MR PICA	PBA for MR sites at Picatinny	IRA	201209
PICATINNY ARSENAL	IR	PICA-002	LOWER BURNING GROUND (SITE 34)	RD	201202
PICATINNY ARSENAL	IR	PICA-002	LOWER BURNING GROUND (SITE 34)	RA(C)	201209
PICATINNY ARSENAL	IR	PICA-204	MID-VALLEY GROUNDWATER	RI/FS	201206
PICATINNY ARSENAL	IR	PICA-204	MID-VALLEY GROUNDWATER	RD	201206
PINE BLUFF ARSENAL	MR	PBA-001-R-01	BOMBING MAT VICINITY	IRA	201205
PINE BLUFF ARSENAL	MR	PBA-002-R-01	YELLOW LAKE BORROW AREA	IRA	201205
RADFORD ARMY AMMUNITION PLANT	IR	RAAP-013	RED WATER ASH BURIAL #2 (S49)	RI/FS	201209
RADFORD ARMY AMMUNITION PLANT	MR	RFAAP-001-R-01	ARMY RESERVE SMALL ARMS RANGE	RI/FS	201209
RADFORD ARMY AMMUNITION PLANT	MR	RFAAP-001-R-01	ARMY RESERVE SMALL ARMS RANGE	RD	201209
RADFORD ARMY AMMUNITION PLANT	MR	RFAAP-001-R-01	ARMY RESERVE SMALL ARMS RANGE	RA(C)	201209
RAVENNA ARMY AMMUNITION PLANT	MR	RVAAP-008-R-01	LOAD LINE #1	RI/FS	201209
RAVENNA ARMY AMMUNITION PLANT	MR	RVAAP-008-R-01	LOAD LINE #1	RD	201209
RAVENNA ARMY AMMUNITION PLANT	IR	RVAAP-01	RAMSDELL QUARRY LANDFILL	RD	201209
RAVENNA ARMY AMMUNITION PLANT	IR	RVAAP-01	RAMSDELL QUARRY LANDFILL	RA(C)	201209
RAVENNA ARMY AMMUNITION PLANT	MR	RVAAP-019-R-01	LANDFILL NORTH OF WINKLEPECK	RI/FS	201209
RED RIVER ARMY DEPOT	CR	CC-006-RR	Fuel Station, Building 393	RI/FS	201209

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
RED RIVER ARMY DEPOT	MR	RRAD-001-R-01	VULCAN RANGE	RI/FS	201112
RED RIVER ARMY DEPOT	MR	RRAD-006-R-01	D-AREA Y-SITE D060201	RI/FS	201112
RED RIVER ARMY DEPOT	MR	RRAD-010-R-01	TRACER TEST RANGE	RI/FS	201112
RED RIVER ARMY DEPOT	IR	RRAD-99	DRMO Scrap Yard	RA(C)	201203
REDSTONE ARSENAL	CR	CCSWMU-035	IN-GROUND OIL/WATER SEPARATOR, BLDG 4812	RI/FS	201208
REDSTONE ARSENAL	CR	CCSWMU-143	POL-CONTAM. SOIL, B.3234 SOUTH of B.3240	RI/FS	201206
REDSTONE ARSENAL	CR	CCSWMU-143	POL-CONTAM. SOIL, B.3234 SOUTH of B.3240	RA(C)	201208
REDSTONE ARSENAL	CR	CCSWMU-246	SEWER EJECTOR & MOTOR POOL, BLDG 7630	RI/FS	201208
REDSTONE ARSENAL	CR	CCSWMU-246	SEWER EJECTOR & MOTOR POOL, BLDG 7630	IRA	201208
REDSTONE ARSENAL	IR	MSFC-027	INACTIVE WASTE ACCUMULATION AREA	IRA	201111
REDSTONE ARSENAL	IR	MSFC-035	INACTIVE SUMP/TILED DRAIN FIELD-EAST TA	SI	201111
REDSTONE ARSENAL	IR	RSA-005	INACTIVE WASTE ACCUMULATION AREA	IRA	201202
REDSTONE ARSENAL	IR	RSA-032	INACTIVE SCRAP METAL STORAGE AREA	RI/FS	201207
REDSTONE ARSENAL	IR	RSA-048	INACTIVE CLOSED SANITARY LANDFILL	RI/FS	201111
REDSTONE ARSENAL	IR	RSA-048	INACTIVE CLOSED SANITARY LANDFILL	RA(C)	201111
REDSTONE ARSENAL	IR	RSA-054	INACTIVE SANITARY & INDUSTRIAL LANDFILL	RI/FS	201111
REDSTONE ARSENAL	IR	RSA-054	INACTIVE SANITARY & INDUSTRIAL LANDFILL	RA(C)	201201
REDSTONE ARSENAL	IR	RSA-058	INACTIVE CLOSED RUBBLE FILL & WASTE PILE	RD	201208
REDSTONE ARSENAL	IR	RSA-059	INACTIVE CLOSED CONSTRUCTION RUBBLE FILL	RI/FS	201111
REDSTONE ARSENAL	IR	RSA-059	INACTIVE CLOSED CONSTRUCTION RUBBLE FILL	RA(C)	201111
REDSTONE ARSENAL	IR	RSA-060	INACTIVE SANITARY & INDUSTRIAL LANDFILL	RI/FS	201202
REDSTONE ARSENAL	IR	RSA-087	INACTIVE PROPELLANT WASTES STORAGE PAD	RI/FS	201208
REDSTONE ARSENAL	IR	RSA-087	INACTIVE PROPELLANT WASTES STORAGE PAD	RD	201208
REDSTONE ARSENAL	IR	RSA-087	INACTIVE PROPELLANT WASTES STORAGE PAD	IRA	201208
REDSTONE ARSENAL	IR	RSA-088	INACTIVE PROPELLANT WASTES STORAGE PAD	RI/FS	201208
REDSTONE ARSENAL	IR	RSA-088	INACTIVE PROPELLANT WASTES STORAGE PAD	RD	201208
REDSTONE ARSENAL	IR	RSA-095	CHLORINATED-SOLVENT DISTILLATION UNIT 2	RD	201209
REDSTONE ARSENAL	IR	RSA-096	CHLORINATED-SOLVENT DISTILLATION UNIT 3	RD	201207
REDSTONE ARSENAL	IR	RSA-097	CHLORINATED-SOLVENT DISTILLATION UNIT 4	RI/FS	201110
REDSTONE ARSENAL	IR	RSA-097	CHLORINATED-SOLVENT DISTILLATION UNIT 4	IRA	201111
REDSTONE ARSENAL	IR	RSA-097	CHLORINATED-SOLVENT DISTILLATION UNIT 4	RA(C)	201111
REDSTONE ARSENAL	IR	RSA-134	INACTIVE DISPOSAL TRENCH & BURN PIT	RI/FS	201111
REDSTONE ARSENAL	IR	RSA-134	INACTIVE DISPOSAL TRENCH & BURN PIT	RA(C)	201111
REDSTONE ARSENAL	IR	RSA-135H	INACTIVE SUMP FOR 1.1 PROPELLANT WASTES	RI/FS	201205
REDSTONE ARSENAL	IR	RSA-138M	INACTIVE TEMPORARY STORAGE AREA	RI/FS	201205
REDSTONE ARSENAL	IR	RSA-138M	INACTIVE TEMPORARY STORAGE AREA	IRA	201205
REDSTONE ARSENAL	IR	RSA-142	CHLORINATED-SOLVENT SPILL AREA	RD	201209
REDSTONE ARSENAL	IR	RSA-144	CHLORINATED-SOLVENT DISTILLATION UNIT 6	RI/FS	201206
REDSTONE ARSENAL	IR	RSA-183	FORMER LEWISITE PRODUCTION FACILITY	RA(C)	201111
REDSTONE ARSENAL	IR	RSA-189	MOTOR/OXIDIZER PREP FACILITIES	RI/FS	201205
REDSTONE ARSENAL	IR	RSA-190	DISPOSAL/DRAINAGE AREA WEST OF ROP	RI/FS	201111
REDSTONE ARSENAL	IR	RSA-192	TETRYL AND IGNITER PROCESSING (ROP	IRA	201209
REDSTONE ARSENAL	IR	RSA-194	PHYSICAL TEST LABORATORY & STORAGE	RI/FS	201112
REDSTONE ARSENAL	IR	RSA-194	PHYSICAL TEST LABORATORY & STORAGE	RD	201201

Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
REDSTONE ARSENAL	IR	RSA-195	THIOKOL PROPELLANT MIX FACILITY #1	R/FS	201209
REDSTONE ARSENAL	IR	RSA-198	THIOKOL EQUIPMENT/TOOL CLEANING FAC	R/FS	201112
REDSTONE ARSENAL	IR	RSA-198	THIOKOL EQUIPMENT/TOOL CLEANING FAC	RD	201201
REDSTONE ARSENAL	IR	RSA-199	THIOKOL PROPELLANT MIX FACILITY #2	IRA	201209
REDSTONE ARSENAL	IR	RSA-200	ROP LINE 5 AREA OPERATIONS FACILITY	R/FS	201208
REDSTONE ARSENAL	IR	RSA-200	ROP LINE 5 AREA OPERATIONS FACILITY	RD	201208
REDSTONE ARSENAL	IR	RSA-200	ROP LINE 5 AREA OPERATIONS FACILITY	IRA	201110
REDSTONE ARSENAL	IR	RSA-202	GRADED AREA NW OF ROP STORAGE	R/FS	201203
REDSTONE ARSENAL	IR	RSA-209	PROPELLANT CRUSHING/GRINDING & FUZE	IRA	201209
REDSTONE ARSENAL	IR	RSA-214	ROP LINE 6 AREA OPS FACILITY	SI	201111
REDSTONE ARSENAL	MR	RSA-249-R-01	INACTIVE OLD BONEYARD DISPOSAL SITE	SI	201111
REDSTONE ARSENAL	IR	RSA-250	FORMER STORAGE WAREHOUSE BLDG 778	R/FS	201205
REDSTONE ARSENAL	IR	RSA-250	FORMER STORAGE WAREHOUSE BLDG 778	IRA	201111
REDSTONE ARSENAL	IR	RSA-C	ABANDONED ARMY PROPELLANT MIXER BLDG.	R/FS	201202
ROCK ISLAND ARSENAL	CR	CC-RIA-69	BLDG 69 Production, Plating and Tinning	RA(C)	201203
ROCK ISLAND ARSENAL	IR	RIA-001	OLD LANDFILL	RA(C)	201207
ROCK ISLAND ARSENAL	IR	RIA-001A	Old Landfill - Silurian Aquifer	SI	201202
ROCK ISLAND ARSENAL	MR	RIA-001-R-01	TEST RANGE	LTM	201209
ROCKY MOUNTAIN ARSENAL	IR	W-MP	WESTERN/MOTOR POOL PLUME	RA(O)	201209
SCHOFIELD BARRACKS	CR	CCSB0004	Schofield Barracks 80-5	SI	201111
SCHOFIELD BARRACKS	MR	SCHBR-008-R-01	ER-7A	R/FS	201208
SCHOFIELD BARRACKS	MR	SCHBR-012-R-01	Garden Gulch Pistol Ranges	R/FS	201201
SCHOFIELD BARRACKS	MR	SCHBR-012-R-01	Garden Gulch Pistol Ranges	RD	201205
SIERRA ARMY DEPOT	CR	CCPBA@SIAD	CR PBC Contract Sierra AD	SI	201112
SIERRA ARMY DEPOT	CR	CCPBA@SIAD	CR PBC Contract Sierra AD	R/FS	201112
SIERRA ARMY DEPOT	MR	PBA@MR SIAD	MR PBC contract Sierra AD	R/FS	201112
SIERRA ARMY DEPOT	MR	SIAD-007-R-01	1960 DEMOLITION AREA	R/FS	201203
SIERRA ARMY DEPOT	MR	SIAD-012-R-01	LOWER BURNING GROUND	R/FS	201203
SIERRA ARMY DEPOT	MR	SIAD-013-R-01	ALPHA TEAM TRAINING AREA	R/FS	201203
SIEVERS-SANDBERG USARC	CR	CC Site 03	Lead and Arsenic in Soil and	R/FS	201205
SOLDIER SYSTEMS CENTER	IR	NRDEC-10	BLDG 5,PCB CONTAMINATION SITE & PAD	RA(C)	201209
ST LOUIS ORDNANCE PLANT	IR	SLOP-01	Former Hanley Area - SLOP	RA(C)	201209
TOBYHANNA ARMY DEPOT	MR	TYAD-002-R-01	FAR-B-1 (FP #6)	R/FS	201209
TOOELE ARMY DEPOT	MR	TEAD-004-R-01	OLD BURN AREA	R/FS	201110
TOOELE ARMY DEPOT	MR	TEAD-006-R-01	Old Burn Staging Area	R/FS	201110
TOOELE ARMY DEPOT	MR	TEAD-007-R-01	On-Post Chemical Range	R/FS	201204
TOOELE ARMY DEPOT	MR	TEAD-008-R-01	EOD Training Area	SI	201205
TS AFRC LOS ALAMITOS	CR	CCCAJTB1	Los Alamitos UST Investigation	RA(C)	201209
TS AFRC LOS ALAMITOS	CR	CCCAJTB1	Los Alamitos UST Investigation	RA(O)	201209
TS AFRC LOS ALAMITOS	IR	PBC Los Al	PBC - Sitewide Total	RA(O)	201209
TWIN CITIES ARMY AMMUNITION PLANT	IR	TCAAP-23	Bldg. 135 Primer/Tracer Area	R/FS	201209
TWIN CITIES ARMY AMMUNITION PLANT	IR	TCAAP-25	OU2 Waterbodies	R/FS	201203
TWIN CITIES ARMY AMMUNITION PLANT	IR	TCAAP-25	OU2 Waterbodies	RD	201203
TWIN CITIES ARMY AMMUNITION PLANT	IR	TCAAP-25	OU2 Waterbodies	RA(C)	201206

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Appendix D Active Sites Phase Schedule for FY12 (Fall 2011 Data)

INSTALLATION	PROGRAM	SITE	Description	PHASE	Phase End Date
UMATILLA CHEMICAL DEPOT	IR	UMAD-024	SOUTH LAGOON	RD	201203
USARC KINGS MILLS (AMSA 59)	IR	SITE 12	Kings Mills USARC	RA(O)	201205
USARC LODI	CR	CC SITE 08	TCE in groundwater	R/FS	201202
VOLKSTONE	MR	CPDW-002-R-001	Former KD Range	SI	201201
VOLKSTONE	MR	CPDW-003-R-001	Rocket Range MRS	SI	201201
VOLUNTEER ARMY AMMUNITION PLANT	IR	VAAP-35	GROUNDWATER	R/FS	201205
VOLUNTEER ARMY AMMUNITION PLANT	IR	VAAP-35	GROUNDWATER	RA(C)	201209
WELDON SPRING TRAINING AREA	IR	WSTA-002	Building S-28	R/FS	201209
WELDON SPRING TRAINING AREA	IR	WSTA-002	Building S-28	RD	201209
WELDON SPRING TRAINING AREA	IR	WSTA-002	Building S-28	RA(C)	201209
WEST POINT MIL RESERVATION	CR	CCUST1230	Golf Course UST	RA(C)	201206
WEST POINT MIL RESERVATION	MR	PBA@MR USMA	PBA for MMRP at USMA	IRA	201209
WEST POINT MIL RESERVATION	MR	WSTPT-022-R-01	MICHIE STADIUM	R/FS	201205
WHEELER ARMY AIRFIELD	MR	WAAF-006-R-01	1940s Small Arms Range	R/FS	201201
WHEELER ARMY AIRFIELD	MR	WAAF-006-R-01	1940s Small Arms Range	RD	201205
WHITE SANDS MISSILE RANGE	CR	CCWS-16	HELSTF TSA Gasoline Spill Site	LTM	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-003-R-01	Stallion Range Center Cantonment Ar	R/FS	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-004-R-01	Main Post Wastewater Treatment Plan	R/FS	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-005-R-01	CONDON FIELD	R/FS	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-006-R-01	MAIN CANTONMENT AREA	R/FS	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-007-R-01	RAMAH RANCH	R/FS	201209
WHITE SANDS MISSILE RANGE	MR	WSMR-007-R-01	RAMAH RANCH	RD	201209
WHITE SANDS MISSILE RANGE	IR	WSMR-27	FORMER ACID NEUT UNIT @ HWSF LDING	IRA	201209
WHITE SANDS MISSILE RANGE	IR	WSMR-35	TTF 25,000 GAL EVAP TANK	LTM	201206
WHITE SANDS MISSILE RANGE	IR	WSMR-67	STALLION ASPHALT TANKS	LTM	201206
WHITE SANDS MISSILE RANGE	IR	WSMR-72	ABAND DISPOSAL TRENCH AT NEW COMMIS	LTM	201206
WHITE SANDS MISSILE RANGE	IR	WSMR-74	FORMER WST OIL TANK/SUMP @ BLDG 1778	LTM	201206
YUMA PROVING GROUND	CR	CCYPG-027	INACTIVE LANDFILL 5KM SSE MAA	R/FS	201209
YUMA PROVING GROUND	CR	CCYPG-028	INACTIVE LANDFILL NW MAA SE Imperial Dam	R/FS	201209
YUMA PROVING GROUND	CR	CCYPG-029	INACTIVE LANDFILL E RT95 2KM W Kofa Ran.	R/FS	201209
YUMA PROVING GROUND	CR	CCYPG-178	INACTIVE LANDFILL 3 KM EAST OF MAIN ADMI	R/FS	201209

APPENDIX E
FY12 ER,A Active Sites Workplan
Summary
(\$000)

IRP PROJECTS	\$164,800
MMRP PROJECTS	\$138,200
AEC/IMCOM Management	\$13,200
PM Projects	\$10,900
Software/System Licences & Maintenance	\$489
e-Time Hosting	\$350
Scanning / Archiving / READ Support	\$90
USACE Salaries, Tvl, pgm mgt	\$1,250
USACE DSMOA Support	\$9,000
DAIM-ISE Program Studies	\$3,000
NGB Salaries, Tvl, pgm mgt	\$1,840
AMC Salaries, Tvl, pgm mgt	\$2,800
MEDCOM Salaries, Tvl, pgm mgt	\$90
OA22 ELD Salaries, Tvl, pgm mgt	\$630
OA22 Rocky Mtn Arsenal Salaries, Tvl, pgm mgt	\$2,300
TOTAL FY12 BUDGET	\$348,939

FY12 ER,A SPEND PLAN

BRANCH	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL
EAST	8027.0	12800.5	21758.3	6275.0	5697.0	16236.0	17298.0	14316.4	6503.0	5607.0	1094.0	0.0	115612.2
WEST	20609.0	6644.0	26027.0	20794.0	21375.0	16520.0	15916.0	1905.0	10735.0	5455.0	300.0	730.0	147010.0
ARNG	2296.0	1069.0	11057.0	2862.0	2069.0	4502.0	235.0	2025.0	5011.0	8055.0	407.0	700.0	40288.0
PM PROJECTS	785.5	1263.8	790.0	1052.0	0.0	3115.5	0.0	0.0	3402.0	130.0	442.9	0.0	10981.7
AEC/IMCOM PM	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	1100.0	13200.0
DSMOA/CA						9000.0							9000.0
OTHER PM	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	1070.0	12840.0
TOTAL	33887.5	23947.3	61802.3	33153.0	31311.0	51543.5	35619.0	20416.4	27821.0	21417.0	4413.9	3600.0	348931.9
Cummulative Total	33887.5	57834.8	119637.1	152790.1	184101.1	235644.6	271263.6	291680.0	319501.0	340918.0	345331.9	348931.9	

APPENDIX F FY12 ER,A Active Sites Workplan (Installation Budgets)

INSTALLATION	PROGRAM	2012
1LT CHARLES L. WAPLES USARC	IR	87
ABERDEEN PROVING GROUND	IR	12592
ABERDEEN PROVING GROUND	MR	2710
AFRC ALBANY	IR	543
AKIAK FEDERAL SCOUT ARMORY	IR	0
AMERICAN SAMOA LTA	MR	18
ANGOON FEDERAL SCOUT ARMORY	MR	17
ANNISTON ARMY DEPOT	IR	3807
ANNISTON ARMY DEPOT	MR	117
ATCHISON CAVES STORAGE FACILITY	IR	17
BADGER ARMY AMMUNITION PLANT	IR	8036
BLOSSOM POINT RESEARCH FACILITY	MR	0
BLUE GRASS ARMY DEPOT	IR	113
CAMP EDWARDS	IR	4285
CAMP FOGARTY TNG SITE	MR	1005
CAMP GRAYLING ARMY AIRFIELD	IR	194
CAMP MURRAY	MR	10
CAMP NAVAJO	IR	0
CHARLES MELVIN PRICE SUPPORT CENTER	IR	42
CLACKAMAS/CAMP WITHYCOMBE	MR	3994
COLD REGIONS RESEARCH AND ENGINEERING LABORATORY	IR	272
CORNHUSKER ARMY AMMUNITION PLANT	IR	2106
CORNHUSKER ARMY AMMUNITION PLANT	MR	2660
CRAIG ARMORY	MR	6
CRANE ARMY AMMUNITION ACTIVITY	IR	16
CTA CAMP MC CAIN	MR	0
DESERET CHEMICAL DEPOT	IR	905
DESERET CHEMICAL DEPOT	MR	15594
DUGWAY PROVING GROUND	IR	3349
DUGWAY PROVING GROUND	MR	2282
FIRESTONE CSMS	MR	86
FOREST GLEN	IR	1268
FORT A P HILL	MR	107
FORT BELVOIR	IR	19266
FORT BELVOIR	MR	3695
FORT BENNING	IR	1648
FORT BENNING	MR	709
FORT BLISS	MR	6205
FORT BRAGG	IR	1160

**APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)**

INSTALLATION	PROGRAM	2012
FORT BUCHANAN	IR	1704
FORT BUCHANAN	MR	26
FORT CAMPBELL	IR	385
FORT CAMPBELL	MR	111
FORT CARSON	IR	4434
FORT DETRICK	IR	944
FORT DRUM	IR	1204
FORT GEORGE G MEADE	IR	849
FORT GEORGE G MEADE	MR	4
FORT GORDON	IR	581
FORT GREELY	IR	1705
FORT GREELY	MR	0
FORT HAMILTON	IR	311
FORT HUACHUCA	IR	105
FORT HUACHUCA	MR	321
FORT HUNTER LIGGETT	IR	2252
FORT INDIANTOWN GAP TRAINING SITE	MR	0
FORT JACKSON	IR	635
FORT JACKSON	MR	1835
FORT KNOX	IR	175
FORT LEAVENWORTH	IR	2448
FORT LEAVENWORTH	MR	348
FORT LEE	IR	756
FORT LEE	MR	2271
FORT LEONARD WOOD	IR	1676
FORT LEONARD WOOD	MR	833
FORT MCCLELLAN ARNG	IR	345
FORT MCCOY	IR	17
FORT MISSOULA ARNG	MR	48
FORT POLK	IR	3834
FORT POLK	MR	0
FORT RILEY	IR	1230
FORT RILEY	MR	550
FORT RUCKER	IR	467
FORT RUCKER	MR	6
FORT SHAFTER	IR	50
FORT SILL	IR	146
FORT SILL	MR	854
FORT STEWART	IR	1313

**APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)**

INSTALLATION	PROGRAM	2012
FORT STEWART	MR	682
FORT WAINWRIGHT	IR	2275
FORT WAINWRIGHT	MR	155
FORT WILLIAM HENRY HARRISON	MR	23
HAINES PIPELINE	IR	550
HAWTHORNE ARMY DEPOT	IR	6845
HAWTHORNE ARMY DEPOT	MR	7445
HOLSTON ARMY AMMUNITION PLANT	IR	230
HOLY CROSS ARMORY	MR	15
HUNTER ARMY AIRFIELD	IR	2359
HUSLIA FEDERAL SCOUT ARMORY	MR	6
INDIANA ARMY AMMUNITION PLANT	IR	82
IOWA ARMY AMMUNITION PLANT	IR	884
IOWA ARMY AMMUNITION PLANT	MR	131
JFHQ AK ARNG	MR	17
JFHQ AL ARNG	MR	15
JFHQ AR ARNG	MR	8
JFHQ AZ ARNG	MR	36
JFHQ CA ARNG	IR	272
JFHQ CA ARNG	MR	52
JFHQ CO ARNG	MR	39
JFHQ CT ARNG	MR	33
JFHQ DE ARNG	MR	18
JFHQ GA ARNG	IR	209
JFHQ GA ARNG	MR	38
JFHQ HI ARNG	MR	36
JFHQ IA ARNG	MR	45
JFHQ ID ARNG	MR	32
JFHQ IL ARNG	MR	75
JFHQ IN ARNG	MR	78
JFHQ KS ARNG	MR	14
JFHQ KY ARNG	MR	33
JFHQ LA ARNG	MR	6
JFHQ MA ARNG	MR	67
JFHQ MD ARNG	MR	6
JFHQ ME ARNG	MR	191
JFHQ MI ARNG	MR	165
JFHQ MN ARNG	MR	57
JFHQ MO ARNG	MR	72

**APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)**

INSTALLATION	PROGRAM	2012
JFHQ MS ARNG	MR	21
JFHQ MT ARNG	MR	7668
JFHQ NC ARNG	MR	6
JFHQ ND ARNG	MR	36
JFHQ NE ARNG	MR	57
JFHQ NJ ARNG	MR	6
JFHQ NM ARNG	MR	54
JFHQ NV ARNG	MR	12
JFHQ NY ARNG	MR	177
JFHQ OH ARNG	MR	14864
JFHQ OK ARNG	MR	12
JFHQ OR ARNG	MR	18
JFHQ PA ARNG	MR	111
JFHQ RI ARNG	MR	20
JFHQ RQ ARNG	MR	12
JFHQ SC ARNG	MR	19
JFHQ SD ARNG	MR	77
JFHQ TN ARNG	MR	20
JFHQ TX ARNG	MR	18
JFHQ UT ARNG	MR	82
JFHQ VA ARNG	MR	42
JFHQ VT ARNG	MR	136
JFHQ WA ARNG	MR	18
JFHQ WI ARNG	MR	30
JFHQ WV ARNG	MR	42
JFHQ WY ARNG	MR	196
JOINT BASE LEWIS-MCCHORD	IR	1976
JOINT BASE LEWIS-MCCHORD	MR	545
JOLIET AAP	IR	841
JOLIET AAP	MR	274
KALTAG FEDERAL SCOUT ARMORY	MR	6
KIMAMA TS RUPERT	MR	15
KIVALINA FEDERAL SCOUT ARMORY	MR	6
KUNIA FIELD STATION	IR	23
LAKE CITY ARMY AMMUNITION PLANT	IR	1652
LEESBURG TRAINING SITE	IR	0
LETTERKENNY ARMY DEPOT	IR	43
LINCOLN AMSA 68	IR	30
LONGHORN ARMY AMMUNITION PLANT	IR	649

**APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)**

INSTALLATION	PROGRAM	2012
LONGHORN ARMY AMMUNITION PLANT	MR	72
LOUISIANA ARMY AMMUNITION PLANT	IR	839
LTA - MARION ENGR DEPOT EAST	IR	10
MAKUA MILITARY RESERVATION	MR	13476
MCALESTER ARMY AMMUNITION PLANT	IR	31
MCALESTER ARMY AMMUNITION PLANT	MR	729
MILAN ARMY AMMUNITION PLANT	IR	4100
MILAN ARMY AMMUNITION PLANT	MR	0
MILITARY OCEAN TERMINAL CONCORD	IR	2050
MILITARY OCEAN TERMINAL CONCORD	MR	795
MOBILE OMS 28 & 29	IR	0
MTA-L CAMP WILLIAMS WEST FED	MR	279
MTC CAMP BLANDING	IR	0
MTC-H CAMP ROBERTS	IR	711
NATIONAL TRAINING CENTER AND FORT IRWIN	IR	1996
NATIONAL TRAINING CENTER AND FORT IRWIN	MR	156
NG ALAKANUK ARMORY	IR	0
NG EEK ARMORY	IR	0
NG EMMONAK ARMORY	IR	0
NG FORT YUKON ARMORY	IR	0
NG GAMBELL ARMORY	IR	0
NG KASIGLUK ARMORY	IR	0
NG KIPNUK ARMORY	IR	0
NG KOTLIK ARMORY	IR	0
NG KWETHLUK ARMORY	IR	0
NG MOUNTAIN VILLAGE ARMORY	IR	0
NG NAPAKIAK ARMORY	IR	0
NG NAPASKIAK ARMORY	IR	0
NG NIGHTMUTE ARMORY	IR	0
NG NUNAPITCHUK ARMORY	IR	0
NG SAVOONGA ARMORY	IR	0
NG ST MARYS ARMORY	IR	0
NG STEBBINS ARMORY	IR	0
NG TOKSOOK BAY ARMORY	IR	0
NG TUNTUTULIAK ARMORY	IR	0
NG TUNUNAK ARMORY	IR	0
PAPAGO MILITARY RESERVATION	IR	25
PARKS RESERVE FORCES TRAINING AREA	IR	201
PARKS RESERVE FORCES TRAINING AREA	MR	83

**APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)**

INSTALLATION	PROGRAM	2012
PHOENIX MILITARY RESERVATION	IR	44
PICATINNY ARSENAL	IR	1174
PICATINNY ARSENAL	MR	3995
PINE BLUFF ARSENAL	IR	595
PINE BLUFF ARSENAL	MR	3143
POHAKULOA TRAINING AREA	IR	250
POHAKULOA TRAINING AREA	MR	0
PRESIDIO OF MONTEREY	IR	51
RADFORD ARMY AMMUNITION PLANT	IR	647
RAVENNA ARMY AMMUNITION PLANT	IR	6824
RAVENNA ARMY AMMUNITION PLANT	MR	1147
RED RIVER ARMY DEPOT	IR	230
RED RIVER ARMY DEPOT	MR	5928
REDSTONE ARSENAL	IR	13330
REDSTONE ARSENAL	MR	875
RIVER ROAD TRAINING SITE	MR	0
ROCK ISLAND ARSENAL	IR	174
ROCK ISLAND ARSENAL	MR	19
ROCKY MOUNTAIN ARSENAL	IR	10000
SAGINAW	IR	0
SCHOFIELD BARRACKS	IR	737
SCHOFIELD BARRACKS	MR	0
SELAWIK SCOUT ARMORY	MR	6
SIERRA ARMY DEPOT	IR	871
SIERRA ARMY DEPOT	MR	0
SIEVERS-SANDBERG USARC	IR	104
SOLDIER SYSTEMS CENTER	IR	277
ST LOUIS ORDNANCE PLANT	IR	318
TOBYHANNA ARMY DEPOT	IR	113
TOBYHANNA ARMY DEPOT	MR	0
TOOELE ARMY DEPOT	IR	1722
TOOELE ARMY DEPOT	MR	300
TRIPLER ARMY MEDICAL CENTER	IR	74
TS AFRC LOS ALAMITOS	IR	915
TWIN CITIES ARMY AMMUNITION PLANT	IR	1195
UMATILLA CHEMICAL DEPOT	IR	3474
UMATILLA CHEMICAL DEPOT	MR	2252
US ARMY GARRISON-DETROIT ARSENAL	IR	199
USARC KINGS MILLS (AMSA 59)	IR	0

APPENDIX F
FY12 ER,A Active Sites Workplan
(Installation Budgets)

INSTALLATION	PROGRAM	2012
USARC LODI	IR	104
VOLKSTONE	MR	2724
VOLUNTEER ARMY AMMUNITION PLANT	IR	679
WAIKAKALAU AMMO STORAGE TUNNELS	MR	5863
WATERVLIET ARSENAL	IR	118
WELDON SPRING TRAINING AREA	IR	157
WEST POINT MIL RESERVATION	IR	1842
WEST POINT MIL RESERVATION	MR	332
WHEELER ARMY AIRFIELD	MR	6185
WHITE SANDS MISSILE RANGE	IR	2299
WHITE SANDS MISSILE RANGE	MR	3819
YAKIMA TRAINING CENTER	IR	7
YUMA PROVING GROUND	IR	760
YUMA PROVING GROUND	MR	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
1LT CHARLES L. WAPLES USARC	IR	0	0	0	0	0	0	0	0	0	0
ABERDEEN PROVING GROUND	IR	14198	8682	7966	7690	6336	4883	3593	3992	3659	60388
ABERDEEN PROVING GROUND	MR	265	1821	1247	59	0	881	0	0	0	882
AFRC ALBANY	IR	0	0	0	0	0	0	0	0	0	0
AKIAK FEDERAL SCOUT ARMORY	IR	483	0	0	0	0	0	0	0	0	0
AMERICAN SAMOA LTA	MR	0	0	0	0	0	0	0	0	0	0
ANGOON FEDERAL SCOUT ARMORY	MR	0	0	0	0	0	0	0	0	0	0
ANNISTON ARMY DEPOT	IR	10722	6521	2556	2334	2334	2334	2334	2334	2334	19656
ANNISTON ARMY DEPOT	MR	1976	77	0	0	0	0	77	0	0	0
ATCHISON CAVES STORAGE FACILITY	IR	17	18	18	18	18	0	0	0	0	271
BADGER ARMY AMMUNITION PLANT	IR	3678	3804	3559	3559	3559	3576	3559	3559	3559	42250
BLOSSOM POINT RESEARCH FACILITY	MR	0	102	0	138	5218	0	0	0	0	504
BLUE GRASS ARMY DEPOT	IR	39	64	15	9	65	0	0	0	0	0
CAMP EDWARDS	IR	3476	4129	3498	3711	2882	3277	2930	2930	2930	35995
CAMP FOGARTY TNG SITE	MR	0	10	0	56	0	0	0	0	0	0
CAMP GRAYLING ARMY AIRFIELD	IR	0	0	0	0	0	0	0	0	0	0
CAMP MURRAY	MR	137	0	0	0	0	0	0	0	0	0
CAMP NAVAJO	IR	0	0	12	96	96	96	96	108	0	0
CHARLES MELVIN PRICE SPT CENTER	IR	42	42	42	42	42	42	42	42	42	760
CLACKAMAS/CAMP WITHYCOMBE	MR	4163	588	0	16760	0	0	207	155	155	780
COLD REGIONS RESEARCH & ENG LAB	IR	272	296	272	272	272	272	641	247	247	1235
CORNHUSKER AAP	IR	2245	2310	2245	2285	2540	2520	2614	3720	3720	3720
CORNHUSKER AAP	MR	0	0	0	0	0	0	0	0	0	0
CRAIG ARMORY	MR	0	0	0	0	0	0	0	0	0	0
CRANE ARMY AMMUNITION ACTIVITY	IR	16	35	0	0	0	0	0	0	0	0
CTA CAMP MC CAIN	MR	0	527	0	0	13	0	98	0	0	0
DESERET CHEMICAL DEPOT	IR	2475	3000	0	0	0	62	0	0	0	0
DESERET CHEMICAL DEPOT	MR	6000	14205	12000	22733	32301	0	0	0	0	0
DUGWAY PROVING GROUND	IR	1187	946	1325	1101	1163	839	899	839	839	17592

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
DUGWAY PROVING GROUND	MR	2281	50	14216	14216	7108	0	0	0	89	88
FIRESTONE CSMS	MR	162	6475	0	0	0	0	0	0	0	114
FOREST GLEN	IR	64	5543	300	299	313	299	319	303	259	769
FORT A P HILL	MR	33	1309	0	0	0	0	81	0	0	80
FORT BELVOIR	IR	5128	3052	2467	2044	1938	1958	2088	1915	1921	41680
FORT BELVOIR	MR	1390	1334	269	238	261	306	746	226	226	3437
FORT BENNING	IR	2091	990	860	472	400	303	216	85	0	0
FORT BENNING	MR	14	652	0	0	0	0	0	0	0	0
FORT BLISS	MR	100	0	4417	20500	20207	24615	27244	0	0	401
FORT BRAGG	IR	585	346	330	310	256	208	256	166	256	3791
FORT BUCHANAN	IR	622	100	100	100	153	0	0	0	0	0
FORT BUCHANAN	MR	26	26	26	26	80	26	26	26	27	0
FORT CAMPBELL	IR	576	284	233	251	246	233	233	233	233	609
FORT CAMPBELL	MR	50	3876	17	17	17	17	17	17	17	48
FORT CARSON	IR	3846	2929	2234	413	413	413	410	410	138	545
FORT DETRICK	IR	5255	359	1264	73	14141	316	455	114	114	1076
FORT DRUM	IR	130	130	130	358	157	461	157	1526	157	1997
FORT GEORGE G MEADE	IR	854	883	850	846	651	731	671	671	651	11225
FORT GEORGE G MEADE	MR	4	4	4	38	58	38	38	38	38	55
FORT GORDON	IR	138	139	39	52	155	155	153	153	107	2
FORT GREELY	IR	2404	1099	1254	592	592	87	87	440	0	289
FORT GREELY	MR	504	0	53	0	0	0	0	53	0	0
FORT HAMILTON	IR	299	160	50	50	50	50	50	1	1	83
FORT HUACHUCA	IR	0	0	0	0	0	0	0	0	0	0
FORT HUACHUCA	MR	1856	0	0	0	0	0	0	0	0	0
FORT HUNTER LIGGETT	IR	1483	1483	1170	1170	1169	1170	1170	893	1353	4640
FORT INDIANTOWN GAP TRAINING SITE	MR	50	0	10265	10265	0	0	0	0	0	172
FORT IRWIN	IR	899	9694	12708	948	948	948	998	979	948	20526
FORT IRWIN	MR	40	0	0	0	0	0	0	0	0	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
FORT JACKSON	IR	160	215	206	310	204	364	127	128	140	345
FORT JACKSON	MR	56	2425	228	225	0	0	0	0	0	0
FORT KNOX	IR	171	214	187	187	187	187	214	187	187	370
FORT LEAVENWORTH	IR	3043	28	451	253	42	91	63	472	344	2458
FORT LEAVENWORTH	MR	0	0	0	0	0	0	0	0	0	0
FORT LEE	IR	447	301	383	207	24	22	0	0	0	0
FORT LEE	MR	525	4964	243	130	0	0	0	0	0	0
FORT LEONARD WOOD	IR	3913	1375	1015	1056	1015	1015	1015	1015	1056	0
FORT LEONARD WOOD	MR	372	201	5459	94	64	64	64	64	64	1536
FORT MCCLELLAN ARNG	IR	461	202	90	202	202	0	255	0	202	1671
FORT MCCOY	IR	17	17	17	17	7	7	7	7	0	0
FORT MISSOULA ARNG	MR	200	1383	1382	1382	0	0	0	0	85	84
FORT POLK	IR	1306	408	313	812	269	274	313	274	269	3619
FORT POLK	MR	570	0	0	0	0	0	0	0	0	0
FORT RILEY	IR	1274	428	537	140	314	920	50	66	0	100
FORT RILEY	MR	197	0	0	0	0	0	0	0	0	0
FORT RUCKER	IR	317	259	316	234	234	234	234	263	0	0
FORT RUCKER	MR	100	1454	0	32	32	32	32	32	32	126
FORT SHAFTER	IR	22	23	21	48	21	21	21	50	0	0
FORT SILL	IR	72	74	48	60	60	120	48	0	0	0
FORT SILL	MR	5611	76	76	0	0	0	0	0	0	0
FORT STEWART	IR	408	194	202	40	40	40	40	42	27	0
FORT STEWART	MR	3100	16	16	16	16	16	16	16	16	30
FORT WAINWRIGHT	IR	3087	2251	4771	568	595	460	515	889	309	11312
FORT WAINWRIGHT	MR	0	0	50	0	0	0	0	50	0	0
FORT WILLIAM HENRY HARRISON	MR	0	50	162	0	0	0	0	0	0	0
HAINES PIPELINE	IR	548	393	394	234	187	187	187	47	0	0
HAWTHORNE ARMY DEPOT	IR	2983	115	149	30	0	0	0	0	0	0
HAWTHORNE ARMY DEPOT	MR	14726	18663	25759	14244	50	10000	10304	57	0	231054

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
HOLSTON AAP	IR	273	217	260	217	217	217	217	217	260	0
HOLY CROSS ARMORY	MR	0	0	0	0	0	0	0	0	0	0
HUNTER ARMY AIRFIELD	IR	799	292	198	121	0	0	0	0	0	0
HUSLIA FEDERAL SCOUT ARMORY	MR	0	0	0	0	0	0	0	0	0	0
INDIANA AAP	IR	0	0	0	0	0	0	0	0	0	0
IOWA AAP	IR	531	158	639	591	511	511	511	511	591	11920
IOWA AAP	MR	5042	468	140	140	140	140	472	140	140	284
JFHQ AK ARNG	MR	0	0	966	0	0	813	0	0	0	0
JFHQ AL ARNG	MR	0	478	0	0	5	0	132	0	0	0
JFHQ AR ARNG	MR	0	478	0	0	1	31	0	0	0	0
JFHQ AZ ARNG	MR	3306	0	0	115	2278	1816	0	0	0	0
JFHQ CA ARNG	IR	120	168	0	0	0	0	0	0	0	0
JFHQ CA ARNG	MR	0	1410	3319	50	262	112	4176	0	0	196
JFHQ CO ARNG	MR	9492	16	6240	2075	0	0	68	68	0	103
JFHQ CT ARNG	MR	0	1631	0	0	10	0	32	0	0	0
JFHQ DE ARNG	MR	0	0	0	517	0	0	0	0	0	0
JFHQ GA ARNG	IR	400	78	78	78	78	76	39	39	36	0
JFHQ GA ARNG	MR	0	983	0	0	5	0	128	0	0	0
JFHQ HI ARNG	MR	24	1737	0	0	29	1094	0	0	0	0
JFHQ IA ARNG	MR	0	2113	0	0	26	741	0	0	0	0
JFHQ ID ARNG	MR	0	1009	0	0	1075	739	0	0	0	0
JFHQ IL ARNG	MR	6242	0	0	651	1290	2	88	0	0	48
JFHQ IN ARNG	MR	0	2054	0	0	59	1839	0	0	0	0
JFHQ KS ARNG	MR	0	489	0	0	4	504	105	0	0	0
JFHQ KY ARNG	MR	0	489	0	0	2	479	61	0	0	0
JFHQ LA ARNG	MR	0	0	0	0	0	0	0	0	0	0
JFHQ MA ARNG	MR	0	1752	0	0	1245	282	0	0	0	123
JFHQ MD ARNG	MR	0	0	0	0	0	0	0	0	0	0
JFHQ ME ARNG	MR	1960	0	0	13	326	3348	0	0	0	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
JFHQ MI ARNG	MR	3936	0	0	46	2146	0	0	0	0	0
JFHQ MN ARNG	MR	1188	0	0	21	3985	0	0	0	0	0
JFHQ MO ARNG	MR	2226	866	2876	100	2764	21	578	257	0	85
JFHQ MS ARNG	MR	0	1019	0	0	6	526	166	0	0	0
JFHQ MT ARNG	MR	25383	14435	11376	13567	24346	11283	11329	111	105	940
JFHQ NC ARNG	MR	0	0	0	0	0	0	0	0	0	0
JFHQ ND ARNG	MR	530	1059	0	0	12	1366	0	0	0	0
JFHQ NE ARNG	MR	2783	0	0	22	1296	1574	0	17	0	16
JFHQ NJ ARNG	MR	0	0	0	0	0	0	0	0	0	0
JFHQ NM ARNG	MR	4633	0	0	88	2280	0	0	107	105	0
JFHQ NV ARNG	MR	0	613	0	0	845	0	39	0	0	0
JFHQ NY ARNG	MR	0	1196	0	3531	595	10	558	0	0	0
JFHQ OH ARNG	MR	2316	1254	192	17	23	17	191	17	17	32
JFHQ OK ARNG	MR	0	465	0	0	1	0	20	0	0	0
JFHQ OR ARNG	MR	0	0	0	0	609	0	0	0	0	0
JFHQ PA ARNG	MR	1981	0	2671	5958	590	30	937	89	0	0
JFHQ RI ARNG	MR	0	0	0	587	0	2	38	0	0	0
JFHQ RQ ARNG	MR	0	0	0	0	0	0	0	0	0	0
JFHQ SC ARNG	MR	0	462	0	0	2	0	42	0	0	0
JFHQ SD ARNG	MR	7083	515	1418	1497	1635	1305	352	0	0	445
JFHQ TN ARNG	MR	0	455	0	0	2	0	49	0	0	0
JFHQ TX ARNG	MR	0	495	0	643	5	0	131	0	0	0
JFHQ UT ARNG	MR	6662	0	0	88	6727	0	0	110	108	0
JFHQ VA ARNG	MR	0	511	0	0	628	0	225	0	0	0
JFHQ VT ARNG	MR	0	1822	0	0	581	1090	0	0	0	0
JFHQ WA ARNG	MR	0	1162	0	0	587	0	515	0	0	0
JFHQ WI ARNG	MR	0	1143	0	0	595	973	0	0	0	0
JFHQ WV ARNG	MR	0	521	0	0	1	535	25	0	0	0
JFHQ WY ARNG	MR	2074	3054	8554	1885	539	2195	2059	12	12	84

**APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)**

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
JOINT BASE LEWIS-MCCHORD	IR	1306	1355	1119	1214	1114	463	429	648	0	0
JOINT BASE LEWIS-MCCHORD	MR	545	545	545	545	0	0	0	0	0	0
JOLIET AAP	IR	641	639	594	595	594	0	0	0	0	13590
JOLIET AAP	MR	225	5316	30	30	0	0	0	0	0	0
KALTAG FEDERAL SCOUT ARMORY	MR	0	0	0	0	0	0	0	0	0	0
KIMAMA TS RUPERT	MR	78	2926	0	0	0	161	0	0	0	0
KIVALINA FEDERAL SCOUT ARMORY	MR	0	0	0	0	0	0	0	0	0	0
KUNIA FIELD STATION	IR	23	24	24	24	24	24	0	0	0	0
LAKE CITY AAP	IR	2931	2889	2889	2889	2889	2814	2814	2814	2814	52617
LEESBURG TRAINING SITE	IR	0	0	15	15	15	30	15	15	15	135
LETTERKENNY ARMY DEPOT	IR	330	218	232	241	194	0	0	0	0	0
LINCOLN AMSA 68	IR	0	0	0	10	0	0	0	0	0	10
LONGHORN AAP	IR	586	100	80	524	530	524	524	524	524	9387
LONGHORN AAP	MR	0	0	0	0	72	0	0	0	0	0
LOUISIANA AAP	IR	0	79	31	79	0	79	0	108	0	0
LTA - MARION ENGR DEPOT EAST	IR	0	0	0	0	10	0	0	0	0	0
MAKUA MILITARY RESERVATION	MR	0	0	0	130	24	128	24	24	24	150
MCALESTER AAP	IR	29	27	451	379	379	379	379	451	321	6088
MCALESTER AAP	MR	127	4697	0	62	153	90	0	0	0	0
MILAN AAP	IR	3285	2345	1814	1774	1774	1774	1773	1816	1558	20003
MILAN AAP	MR	0	0	15	15	15	15	15	14	0	0
MILITARY OCEAN TERMINAL CONCORD	IR	2919	1207	1646	7785	1460	1460	1460	1460	62	306
MILITARY OCEAN TERMINAL CONCORD	MR	320	771	20007	15218	471	342	99	0	0	99
MOBILE OMS 28 & 29	IR	484	75	74	0	0	0	0	0	0	0
MTA-L CAMP WILLIAMS WEST FED	MR	150	4489	0	309	0	0	0	0	0	0
MTC CAMP BLANDING	IR	802	209	209	209	209	209	244	209	209	4733
MTC-H CAMP ROBERTS	IR	218	218	242	150	150	149	290	136	0	0
NG ALAKANUK ARMORY	IR	0	800	0	0	0	0	0	0	0	0
NG EEK ARMORY	IR	914	0	0	0	0	0	0	0	0	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
NG EMMONAK ARMORY	IR	0	434	0	0	0	0	0	0	0	0
NG FORT YUKON ARMORY	IR	0	742	0	0	0	0	0	0	0	0
NG GAMBELL ARMORY	IR	0	434	0	0	0	0	0	0	0	0
NG KASIGLUK ARMORY	IR	177	0	0	0	0	0	0	0	0	0
NG KIPNUK ARMORY	IR	0	262	0	0	0	0	0	0	0	0
NG KOTLIK ARMORY	IR	0	154	0	0	0	0	0	0	0	0
NG KWETHLUK ARMORY	IR	154	0	0	0	0	0	0	0	0	0
NG MOUNTAIN VILLAGE ARMORY	IR	0	374	0	0	0	0	0	0	0	0
NG NAPAKIAK ARMORY	IR	1130	0	0	0	0	0	0	0	0	0
NG NAPASKIAK ARMORY	IR	804	0	0	0	0	0	0	0	0	0
NG NIGHTMUTE ARMORY	IR	285	0	0	0	0	0	0	0	0	0
NG NUNAPITCHUK ARMORY	IR	443	0	0	0	0	0	0	0	0	0
NG SAVOONGA ARMORY	IR	0	2681	0	0	0	0	0	0	0	0
NG ST MARYS ARMORY	IR	0	857	0	0	0	0	0	0	0	0
NG STEBBINS ARMORY	IR	0	1077	0	0	0	0	0	0	0	0
NG TOKSOOK BAY ARMORY	IR	1146	0	0	0	0	0	0	0	0	0
NG TUNTUTULIAK ARMORY	IR	378	0	0	0	0	0	0	0	0	0
NG TUNUNAK ARMORY	IR	262	0	0	0	0	0	0	0	0	0
PAPAGO MILITARY RESERVATION	IR	25	0	0	17	0	0	0	0	0	0
PARKS RFTA	IR	78	45	45	45	0	0	0	0	0	0
PARKS RFTA	MR	0	0	0	0	0	0	0	0	0	0
PHOENIX MILITARY RESERVATION	IR	38	38	38	38	58	38	38	38	38	352
PICATINNY ARSENAL	IR	2450	631	536	915	714	722	707	682	691	1018
PICATINNY ARSENAL	MR	2626	2261	17082	19742	172	200	90	60	190	868
PINE BLUFF ARSENAL	IR	595	643	595	595	595	595	643	169	169	0
PINE BLUFF ARSENAL	MR	77	940	180	67	67	0	0	0	0	658
POHAKULOA TRAINING AREA	IR	78	23	24	49	24	24	24	78	0	0
POHAKULOA TRAINING AREA	MR	0	0	1545	17000	27235	20,000	20,000	20,000	20,000	169662
PRESIDIO OF MONTEREY	IR	22	22	22	22	51	0	0	0	0	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
RADFORD AAP	IR	639	639	639	639	639	639	639	623	616	0
RAVENNA AAP	IR	5419	6618	3727	4521	1214	2771	10594	957	1903	1752
RAVENNA AAP	MR	707	5738	336	2105	219	168	168	259	168	1015
RED RIVER ARMY DEPOT	IR	205	206	317	311	206	206	242	180	258	3034
RED RIVER ARMY DEPOT	MR	0	166	6881	88	88	115	98	98	98	2059
REDSTONE ARSENAL	IR	11278	25918	4485	1577	2499	1157	1080	1008	1057	6111
REDSTONE ARSENAL	MR	7946	8088	284	133	270	101	100	98	98	334
RIVER ROAD TRAINING SITE	MR	0	0	0	33	1353	0	0	0	0	0
ROCK ISLAND ARSENAL	IR	86	33	262	173	153	167	153	175	195	772
ROCK ISLAND ARSENAL	MR	0	0	0	0	0	0	0	0	0	0
ROCKY MOUNTAIN ARSENAL	IR	10000	8714	7146	6994	6828	6876	6769	6748	6273	99773
SAGINAW	IR	0	0	23	10	10	10	10	33	10	62
SCHOFIELD BARRACKS	IR	669	677	564	851	737	0	0	0	0	0
SCHOFIELD BARRACKS	MR	0	0	16	16	47	15	15	15	15	47
SELAWIK SCOUT ARMORY	MR	0	0	0	0	0	0	0	0	0	0
SIERRA ARMY DEPOT	IR	194	476	604	838	505	504	420	527	352	3990
SIERRA ARMY DEPOT	MR	168	1080	168	930	390	930	168	1080	168	1002
SIEVERS-SANDBERG USARC	IR	0	0	0	0	0	0	0	0	0	0
SOLDIER SYSTEMS CENTER	IR	192	410	265	647	647	647	647	647	707	4218
ST LOUIS ORDNANCE PLANT	IR	318	318	318	375	318	0	0	0	27	957
TOBYHANNA ARMY DEPOT	IR	99	101	101	101	113	0	0	0	0	0
TOBYHANNA ARMY DEPOT	MR	77	0	0	76	0	0	0	0	0	0
TOOELE ARMY DEPOT	IR	1642	1295	4647	736	816	0	0	0	0	0
TOOELE ARMY DEPOT	MR	155	12022	0	0	0	0	178	89	267	528
TRIPLER ARMY MEDICAL CENTER	IR	182	183	185	235	185	185	185	0	0	0
TS AFRC LOS ALAMITOS	IR	8245	367	517	367	366	366	366	830	0	0
TWIN CITIES AAP	IR	1365	1185	1272	5585	1272	5612	1272	5585	1272	55193
UMATILLA CHEMICAL DEPOT	IR	915	895	793	656	656	568	0	0	65	0
UMATILLA CHEMICAL DEPOT	MR	3000	3000	6166	0	52	0	0	0	0	0

APPENDIX G
OUTYEAR PLANNING FORECAST
(\$000)

INSTALLATION	PROGRAM	2013	2014	2015	2016	2017	2018	2019	2020	2021	Out Years
US ARMY GARRISON-DETROIT ARSENAL	IR	340	218	218	53	91	0	0	0	0	0
USARC KINGS MILLS (AMSA 59)	IR	0	0	0	0	21	0	0	0	0	0
USARC LODI	IR	10	32	32	32	32	32	32	32	32	694
VOLKSTONE	MR	0	0	47	1556	0	166	0	0	0	164
VOLUNTEER AAP	IR	617	543	530	635	560	543	586	475	567	9324
WAIKAKALAUUA AMMO STORAGE TUNNELS	MR	4168	5000	5459	130	24	128	24	24	24	150
WATERVLIET ARSENAL	IR	118	118	118	118	118	118	0	0	0	0
WELDON SPRING TRAINING AREA	IR	83	140	83	83	83	0	0	0	0	2189
WEST POINT MIL RESERVATION	IR	369	1133	226	828	866	1086	100	101	1819	0
WEST POINT MIL RESERVATION	MR	76	55	27	4047	923	20014	1378	1378	0	0
WHEELER ARMY AIRFIELD	MR	0	0	33	33	33	129	33	33	33	161
WHITE SANDS MISSILE RANGE	IR	368	1783	1765	2102	1446	1446	1429	1429	1429	7207
WHITE SANDS MISSILE RANGE	MR	4000	4200	10339	0	0	0	0	0	0	174
YAKIMA TRAINING CENTER	IR	7	7	7	7	61	0	0	0	0	0
YUMA PROVING GROUND	IR	4668	8769	1105	516	363	254	228	228	228	200
YUMA PROVING GROUND	MR	0	50	3094	1547	1500	47	263	200	62	0
TOTAL PROJECT REQUIREMENTS		326055	327726	298416	293779	248911	190205	162190	99787	88651	1023427

**APPENDIX H
FY12 FIVE-YEAR REVIEWS**

Dugway Proving Ground
East Windsor Reserves
Fort Belvoir
Fort Campbell
Fort Knox
Fort Leavenworth
Fort Leonard Wood
Fort Pickett ARNG
Fort Riley
Joint Base Lewis-McChord
Lincoln AMSA 68
Longhorn AAP
LTA Marion Engineering Depot East
Presidio of Monterey
Ravenna AAP
Redstone Arsenal
Schofield Barracks
Sierra Army Depot
Soldier Systems Center
Tobyhanna Army Depot
Tooele Army Depot
USARC Kings Mills
Yakima

APPENDIX I
FY12 Public Interest Solicitation

Blossom Point
Camp Crowder
Camp Murray
Clackamas/Camp Withycombe
Cold Regions Research and Engineering Laboratory
Dugway PG
Forest Glen
Fort AP Hill
Fort Bragg
Fort Huachuca
Fort Hunter Liggett
Fort Indiantown GAP TS
Fort Leavenworth
Fort Lee
Fort McClellan
Fort Missoula ARNG
Fort Rucker
Fort Stewart
Hawthorne AAP
Hunter AAF
Iowa AAP
Kimama
McAlester AAP
MTA-L Camp Williams Fed
MTC Camp Blanding
NTC & Fort Irwin
Papago Military Reservation
Parks RFTA
Redstone Arsenal
River Road Training Site
Rock Island Arsenal
St Louis Ordnance
USARC Lodi
Weldon Springs TA
West Point Military Reservation

APPENDIX J Potential Chemical Warfare Material Sites

Installation	Site	Site Name	Program
Gerstle River Test Site	GRTS-001	Operation Cleanup Disposal Pits	ER,A
Fort McClellan	FTMCN-011	Former Toxic Gas/Decon Trng Area	ER,A
Redstone Arsenal	MSFC-003-R-01	Inactive Old Bone Yard Disposal Sit	ER,A
Redstone Arsenal	MSFC-035	INACTIVE SUMP/TILED DRAIN FIELD-EAST TA	ER,A
Redstone Arsenal	RSA-112	FORMER DEMILITARIZATION & DISPOSAL SITE	ER,A
Redstone Arsenal	RSA-113	INACTIVE DISPOSAL TRENCHES & BURN PITS	ER,A
Redstone Arsenal	RSA-114	INACTIVE MADKIN MOUNTAIN ROCK QUARRY	ER,A
Redstone Arsenal	RSA-257	Rock Pond	CC
Redstone Arsenal	RSA-264	RR Spring	CC
Redstone Arsenal	RSA-281	Disposal Trenches at RSA-046 Range	CC
Redstone Arsenal	RSA-052	Inactive Disposal Site N	CC
Redstone Arsenal	RSA-061	Inactive Munitions Demil/Disposal Area P	CC
Redstone Arsenal	RSA-064	Inactive Munitions Demil/Disposal Area BB	CC
Redstone Arsenal	RSA-051	INACTIVE MUNITIONS DEMIL & DISPOSAL AREA	CC
Redstone Arsenal	RSA-063	Inactive Chemical Munitions Disposal Area M	CC
Redstone Arsenal	RSA-110	Former Drum Storage/Construction Debris, Area Y	CC
Redstone Arsenal	RSA-066	inactive Ash Disposal Site, Area X-1	CC
Redstone Arsenal	RSA-068	inactive Chemical Disposal, Area Z	CC
Redstone Arsenal	RSA-188	Northern Burial Area/Burning Ground #3	CC
Pine Bluff Arsenal	PBA-001-R-01	Bombing Mat Vicinity	ER,A
Pine Bluff Arsenal	PBA-002-R-01	Mortar Range (Yellow Lake Borrow Area)	ER,A
Aberdeen Proving Ground - EA	APG-003-R-06	King's Creek - Kings Crk disposal area	ER,A
Aberdeen Proving Ground - EA	APG-003-R-02	King's Creek - 30th Street Landfill	ER,A
Aberdeen Proving Ground - EA	APG-003-R-03	King's Creek - Bush River Dock (Operational Range)	CC
Aberdeen Proving Ground - EA	EAOF02	Old O-Field	ER,A
Aberdeen Proving Ground - EA	EAOF04	New O-Field	ER,A
Deseret Chemical Depot	DCD-002-R-01	East Demil Area/Disposal Pits (SWMU 1)	ER,A
Deseret Chemical Depot	DCD-006-R-01	West Demil Area/Disposal Pits (SWMU 25)	ER,A
Fort Stewart	FTSW-008-R-1	Hero Road Trench Area	ER,A
Hawthorne AAP	HWAAP-A06E	Old Bomb Disposal Area 5 (Operational Range)	CC
Ravenna AAP	RVAAP-28	Mustard Agent Burial Site	ER,A
Dugway Proving Ground	DPG-192	Disposal Pits - 63 Pits W Granite (capping underway)	ER,A
Dugway Proving Ground	DPG-204	Lewisite Area - Simpson Buttes (capping underway)	ER,A

**APPENDIX K
IMCOM Compliance Cleanup
Site RIP/RC Schedule for FY12**

INSTALLATION	SITE	RIP/RC DATE
CAMP ZAMA	CC-CZ-380	31-Jul-12
CAMP ZAMA	CC-CZ-606	31-Jul-12
FORT BELVOIR	CC-A13	31-Oct-11
FORT BENNING	CCFTBN-34J	30-Jun-12
FORT BENNING	CCFTBN-34W	30-Jun-12
FORT BENNING	CCFTBN34AH	30-Jun-12
FORT BENNING	CCFTBN34AJ	30-Jun-12
FORT BENNING	CCFTBN-030	30-Sep-12
FORT BENNING	CCFTBN-064	30-Sep-12
FORT CARSON	CC SW001	30-Sep-12
FORT DRUM	CCFDOASIS	29-Feb-12
FORT DRUM	CCFDWT02	31-Jul-12
FORT GREELY	CCFGLY001	30-Sep-12
FORT GREELY	CCFGLY003	30-Sep-12
FORT GREELY	CCFGLY005	30-Sep-12
FORT GREELY	CCFGLY006	30-Sep-12
FORT GREELY	CCFGLY007	30-Sep-12
JOINT BASE LEWIS-MCCHORD	CC FL09	31-Dec-11
MAKUA MILITARY RESERVATION	CCMAKU0003	30-Sep-12
MAKUA MILITARY RESERVATION	CCMAKU0004	30-Sep-12
MAKUA MILITARY RESERVATION	CCMAKU0005	30-Sep-12
MAKUA MILITARY RESERVATION	CCMAKU0006	30-Sep-12
MAKUA MILITARY RESERVATION	CCMAKU0007	30-Sep-12
NATIONAL TRAINING CENTER AND FORT IRWIN	CCFTIR002	31-Jan-12
NATIONAL TRAINING CENTER AND FORT IRWIN	CC-HWMUs	30-Jun-12
NATIONAL TRAINING CENTER AND FORT IRWIN	CCDW-01	30-Sep-12
NATIONAL TRAINING CENTER AND FORT IRWIN	CCHS-02	30-Sep-12
REDSTONE ARSENAL	CCSWMU-216	31-Jan-12
REDSTONE ARSENAL	CCSWMU-222	31-Jan-12
REDSTONE ARSENAL	CCSWMU-242	31-Aug-12
REDSTONE ARSENAL	CCSWMU-243	31-Aug-12
SAGAMI GENERAL DEPOT	CC-SGD-114	31-Oct-11
SAGAMI GENERAL DEPOT	CC-SGD-142	31-Dec-11
SAGAMI GENERAL DEPOT	CC-SGD-167	31-Jul-12

APPENDIX K
IMCOM Compliance Cleanup
Site RIP/RC Schedule for FY12

INSTALLATION	SITE	RIP/RC DATE
SCHOFIELD BARRACKS	CCSB0032	30-Sep-12
USAG ANSBACH	CCAN119	31-Oct-11
USAG ANSBACH	CCAN120	31-Dec-11
USAG ANSBACH	CCAN002	31-Mar-12
USAG ANSBACH	CCAN118	30-Sep-12
USAG ANSBACH	CCAN122	30-Sep-12
USAG ANSBACH	CCAN124	30-Sep-12
USAG BAMBERG	CCBA110	30-Sep-12
USAG BAUMHOLDER	CCBH116	31-Oct-11
USAG BAUMHOLDER	CCBH114	31-Oct-11
USAG BAUMHOLDER	CCBH105	31-Dec-11
USAG BAUMHOLDER	CCBH031	31-Mar-12
USAG BAUMHOLDER	CCBH104	31-Mar-12
USAG BAUMHOLDER	CCBH110	30-Jun-12
USAG BAUMHOLDER	CCBH035	30-Sep-12
USAG BENELUX	CCNS011	31-Oct-11
USAG BENELUX	CCNS110	31-Mar-12
USAG BENELUX	CCNS010	30-Apr-12
USAG BENELUX	CCNS002	30-Jun-12
USAG BENELUX	CCNS108	30-Sep-12
USAG GRAFENWOEHR	CCGF134	30-Nov-11
USAG GRAFENWOEHR	CCGF133	31-Dec-11
USAG GRAFENWOEHR	CCGF136	31-Dec-11
USAG GRAFENWOEHR	CCGF140	31-Dec-11
USAG GRAFENWOEHR	CCGF142	31-Dec-11
USAG GRAFENWOEHR	CCGF156	31-Dec-11
USAG GRAFENWOEHR	CCGF143	31-Mar-12
USAG GRAFENWOEHR	CCVK111	31-Mar-12
USAG GRAFENWOEHR	CCGF139	30-Jun-12
USAG GRAFENWOEHR	CCGF153	30-Jun-12
USAG GRAFENWOEHR	CCGF135	31-Jul-12
USAG HUMPHREYS	CCHUMP004	31-Aug-12
USAG KAISERSLAUTERN	CCKL159	31-Oct-11
USAG KAISERSLAUTERN	CCKL171	31-Oct-11

APPENDIX K
IMCOM Compliance Cleanup
Site RIP/RC Schedule for FY12

INSTALLATION	SITE	RIP/RC DATE
USAG KAISERSLAUTERN	CCKL176	31-Oct-11
USAG KAISERSLAUTERN	CCKL177	31-Oct-11
USAG KAISERSLAUTERN	CCKL178	31-Oct-11
USAG KAISERSLAUTERN	CCKL166	31-Dec-11
USAG KAISERSLAUTERN	CCKL162	31-Dec-11
USAG KAISERSLAUTERN	CCKL164	31-Mar-12
USAG KAISERSLAUTERN	CCKL170	31-Mar-12
USAG KAISERSLAUTERN	CCKL172	31-Mar-12
USAG KAISERSLAUTERN	CCKL174	31-Mar-12
USAG KAISERSLAUTERN	CCKL175	30-Sep-12
USAG KAISERSLAUTERN	CCKL173	30-Sep-12
USAG STUTTGART	CCST115	30-Sep-12
USAG STUTTGART	CCST114	30-Sep-12
USAG VICENZA	CCVI018	29-Feb-12
USAG VICENZA	CCVI030	31-Mar-12
USAG VICENZA	CCVI200	30-Sep-12
USAG WIESBADEN	CCWB102	31-Oct-11
USAG YONGSAN	CCMAR001	30-Nov-11
USAG YONGSAN	CCMAR003	30-Nov-11
USAG YONGSAN	CCFED001	30-Nov-11
USAG YONGSAN	CCYS003	30-Nov-11
USAG YONGSAN	CCYS004	30-Nov-11
USAG YONGSAN	CCYS006	30-Nov-11
USAG YONGSAN	CCYS012	30-Nov-11
USAG YONGSAN	CCYS013	30-Nov-11
USAG YONGSAN	CCYS015	30-Nov-11
USAG YONGSAN	CCYS021	30-Nov-11
USAG YONGSAN	CCMAR002	31-Dec-11
USAG YONGSAN	CCYS011	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-18	31-Oct-11
WHITE SANDS MISSILE RANGE	CCWS-27	31-Oct-11
WHITE SANDS MISSILE RANGE	CCWS-29	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-30	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-31	31-Dec-11

APPENDIX K
IMCOM Compliance Cleanup
Site RIP/RC Schedule for FY12

INSTALLATION	SITE	RIP/RC DATE
WHITE SANDS MISSILE RANGE	CCWS-32	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-34	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-35	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-36	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-37	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-38	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-39	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-42	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-43	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-53	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-65	31-Dec-11
WHITE SANDS MISSILE RANGE	CCWS-71	30-Jun-12
WHITE SANDS MISSILE RANGE	CCWS-11	31-Jul-12
WHITE SANDS MISSILE RANGE	CCWS-62	31-Jul-12
WHITE SANDS MISSILE RANGE	CCWS-01	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-02	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-03	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-05	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-73	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-75	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-76	30-Sep-12
WHITE SANDS MISSILE RANGE	CCWS-78	30-Sep-12
YUMA PROVING GROUND	CCYPG-143	31-Dec-11

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
ANSB ARMY HELIP	CCAN018	RI	30-SEP-2012
ANSB ARMY HELIP	CCAN118	RAC	30-SEP-2012
ANSB ARMY HELIP	CCAN119	RAC	31-OCT-2011
ANSB ARMY HELIP	CCAN121	RD	31-MAY-2012
ANSB ARMY HELIP	CCAN121	RAC	30-SEP-2012
BAUMHOLDER QM AREA	CCBH014	RD	30-SEP-2012
BOEBLINGEN TNG AREA	CCST109	RAO	31-OCT-2011
BOEBLINGEN TNG AREA	CCST115	IRA	30-SEP-2012
CAMP DARBY	CCPL106	RD	31-MAR-2012
CAMP ZAMA	CC-CZ-380	SI	31-JUL-2012
CAMP ZAMA	CC-CZ-606	SI	31-JUL-2012
CASERMA EDERLE	CCVI008	RAC	30-SEP-2012
CASERMA EDERLE	CCVI016	LTM	30-SEP-2012
CASERMA EDERLE	CCVI017	LTM	30-SEP-2012
CHIEVRES AIRBASE	CCNS002	RI	31-OCT-2011
CHIEVRES AIRBASE	CCNS002	RAC	30-JUN-2012
CHIEVRES AIRBASE	CCNS010	RAC	30-APR-2012
CHIEVRES AIRBASE	CCNS015	RD	30-SEP-2012
CHIEVRES AIRBASE	CCNS102	RI	30-SEP-2012
CHIEVRES AIRBASE	CCNS108	RD	31-MAR-2012
CHIEVRES AIRBASE	CCNS108	RAC	30-SEP-2012
DAL MOLIN AIRFIELD	CCVI018	RAC	29-FEB-2012
DAL MOLIN AIRFIELD	CCVI200	IRA	30-SEP-2012
EAST CAMP GRAFENWOEHR	CCGF003	RI	31-AUG-2012
EAST CAMP GRAFENWOEHR	CCGF134	RAC	30-NOV-2011
EAST CAMP GRAFENWOEHR	CCGF135	RI	31-JAN-2012
EAST CAMP GRAFENWOEHR	CCGF135	RAC	31-JUL-2012
EAST CAMP GRAFENWOEHR	CCGF138	RI	30-SEP-2012
EAST CAMP GRAFENWOEHR	CCGF142	RAC	31-DEC-2011
EAST CAMP GRAFENWOEHR	CCGF143	RAC	31-MAR-2012
EAST CAMP GRAFENWOEHR	CCGF153	RI	30-JUN-2012
FORT BELVOIR	CC-A13	SI	31-OCT-2011
FORT BENNING	CCFTBN-030	RI	30-SEP-2012
FORT BENNING	CCFTBN-064	RI	30-SEP-2012

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
FORT BENNING	CCFTBN34AH	RI	30-JUN-2012
FORT BENNING	CCFTBN34AJ	RI	30-JUN-2012
FORT BENNING	CCFTBN-34J	RI	30-JUN-2012
FORT BENNING	CCFTBN-34W	RI	30-JUN-2012
FORT CARSON	CC SW001	RAC	30-SEP-2012
FORT DRUM	CCFDOASIS	RI	29-FEB-2012
FORT DRUM	CCFDWT02	RI	31-JUL-2012
FORT DRUM	CCFDWT02	RI	30-NOV-2011
FORT DRUM	CCFDWT02	IRA	31-JUL-2012
FORT GREELY	CCFGLY001	SI	30-SEP-2012
FORT GREELY	CCFGLY003	SI	30-SEP-2012
FORT GREELY	CCFGLY005	SI	30-SEP-2012
FORT GREELY	CCFGLY006	SI	30-SEP-2012
FORT GREELY	CCFGLY007	SI	30-SEP-2012
GIESSEN GENERAL DEPOT	CCGI104	RAO	31-MAR-2012
GRAFENWOEHR TNG AREA	CCGF123	RI	31-JUL-2012
GRAFENWOEHR TNG AREA	CCGF156	SI	31-DEC-2011
JOINT BASE LEWIS-MCCHORD	CC FL09	RI	31-DEC-2011
KAD & DEH REAL PROPERTY AREAS	CCKL070	RI	30-SEP-2012
KAD & DEH REAL PROPERTY AREAS	CCKL140	RD	30-SEP-2012
KAD & DEH REAL PROPERTY AREAS	CCKL140	RI	30-SEP-2012
KAD & DEH REAL PROPERTY AREAS	CCKL159	RI	31-OCT-2011
KAD & DEH REAL PROPERTY AREAS	CCKL164	RI	31-MAR-2012
KAD & DEH REAL PROPERTY AREAS	CCKL166	IRA	31-DEC-2011
KAD & DEH REAL PROPERTY AREAS	CCKL168	RI	31-OCT-2011
KAD & DEH REAL PROPERTY AREAS	CCKL175	SI	31-MAR-2012
LANDSTUHL HOSPITAL	CCKL174	SI	31-MAR-2012
LIVORNO SUPPLY & MAINT AREA	CCPL003	LTM	30-SEP-2012
LIVORNO SUPPLY & MAINT AREA	CCPL111	LTM	31-OCT-2011
LIVORNO SUPPLY & MAINT AREA	CCPL112	LTM	30-SEP-2012
LIVORNO SUPPLY & MAINT AREA	CCPL113	LTM	30-SEP-2012
LIVORNO SUPPLY & MAINT AREA	CCPL114	LTM	30-SEP-2012
MAKUA MILITARY RESERVATION	CCMAKU0003	RI	30-SEP-2012
MAKUA MILITARY RESERVATION	CCMAKU0004	RI	30-SEP-2012

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
MAKUA MILITARY RESERVATION	CCMAKU0005	RI	30-SEP-2012
MAKUA MILITARY RESERVATION	CCMAKU0006	RI	30-SEP-2012
MAKUA MILITARY RESERVATION	CCMAKU0007	RI	30-SEP-2012
MIESAU AMMO DEPOT	CCKL173	RI	30-SEP-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CCDW-01	RI	30-SEP-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CCFTIR002	SI	31-JAN-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CCFTIR-03	RI	30-JUN-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CCFTIR-04	RI	30-JUN-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CCHS-02	RI	30-SEP-2012
NATIONAL TRAINING CENTER AND FORT IRWIN	CC-HWMUs	RI	30-JUN-2012
PULASKI BARRACKS	CCKL162	RAC	31-DEC-2011
REDSTONE ARSENAL	CCSWMU-216	RI	31-JAN-2012
REDSTONE ARSENAL	CCSWMU-222	RI	31-JAN-2012
REDSTONE ARSENAL	CCSWMU-242	RI	31-AUG-2012
REDSTONE ARSENAL	CCSWMU-243	RI	31-AUG-2012
SAGAMI GENERAL DEPOT	CC-SGD-114	RAC	31-OCT-2011
SAGAMI GENERAL DEPOT	CC-SGD-142	RI	31-DEC-2011
SAGAMI GENERAL DEPOT	CC-SGD-167	RI	31-JUL-2012
SCHOFIELD BARRACKS	CCSB0032	RAC	30-SEP-2012
SEMBACH KASERNE	CCKL176	RAC	31-OCT-2011
SEMBACH KASERNE	CCKL177	RAC	31-OCT-2011
SMITH BARRACKS	CCBH035	RAC	30-SEP-2012
SMITH BARRACKS	CCBH117	RD	30-SEP-2012
SOUTH CAMP VILSECK	CCVK003A	RI	30-SEP-2012
SOUTH CAMP VILSECK	CCVK111	SI	31-MAR-2012
STORCK BARRACKS	CCAN002	RAC	31-MAR-2012
STORCK BARRACKS	CCAN120	SI	31-DEC-2011
STORCK BARRACKS	CCAN122	SI	30-SEP-2012
URLAS TRAIN. AREA	CCAN124	SI	30-SEP-2012
USAG ANSBACH	CCAN002	RAC	31-MAR-2012
USAG ANSBACH	CCAN118	RAC	30-SEP-2012
USAG ANSBACH	CCAN119	RAC	31-OCT-2011
USAG ANSBACH	CCAN120	SI	31-DEC-2011
USAG ANSBACH	CCAN122	SI	30-SEP-2012

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
USAG ANSBACH	CCAN124	SI	30-SEP-2012
USAG BAMBERG	CCBA110	RAC	30-SEP-2012
USAG BAUMHOLDER	CCBH031	RI	31-MAR-2012
USAG BAUMHOLDER	CCBH035	RAC	30-SEP-2012
USAG BAUMHOLDER	CCBH104	RAC	31-MAR-2012
USAG BAUMHOLDER	CCBH105	RAC	31-DEC-2011
USAG BAUMHOLDER	CCBH110	RAC	30-JUN-2012
USAG BAUMHOLDER	CCBH114	RAC	31-OCT-2011
USAG BAUMHOLDER	CCBH116	RAC	31-OCT-2011
USAG BENELUX	CCNS002	RAC	30-JUN-2012
USAG BENELUX	CCNS010	RAC	30-APR-2012
USAG BENELUX	CCNS011	RAC	31-OCT-2011
USAG BENELUX	CCNS108	RAC	30-SEP-2012
USAG BENELUX	CCNS110	RI	31-MAR-2012
USAG GRAFENWOEHR	CCGF133	RAC	31-DEC-2011
USAG GRAFENWOEHR	CCGF134	RAC	30-NOV-2011
USAG GRAFENWOEHR	CCGF135	RAC	31-JUL-2012
USAG GRAFENWOEHR	CCGF136	RAC	31-DEC-2011
USAG GRAFENWOEHR	CCGF139	RAC	30-JUN-2012
USAG GRAFENWOEHR	CCGF140	RAC	31-DEC-2011
USAG GRAFENWOEHR	CCGF142	RAC	31-DEC-2011
USAG GRAFENWOEHR	CCGF143	RAC	31-MAR-2012
USAG GRAFENWOEHR	CCGF153	RI	30-JUN-2012
USAG GRAFENWOEHR	CCGF156	SI	31-DEC-2011
USAG GRAFENWOEHR	CCVK111	SI	31-MAR-2012
USAG HUMPHREYS	CCHUMP004	RI	31-AUG-2012
USAG KAISERSLAUTERN	CCKL159	RI	31-OCT-2011
USAG KAISERSLAUTERN	CCKL162	RAC	31-DEC-2011
USAG KAISERSLAUTERN	CCKL164	RI	31-MAR-2012
USAG KAISERSLAUTERN	CCKL166	RI	31-DEC-2011
USAG KAISERSLAUTERN	CCKL170	RI	31-MAR-2012
USAG KAISERSLAUTERN	CCKL171	RAC	31-OCT-2011
USAG KAISERSLAUTERN	CCKL172	RI	31-MAR-2012
USAG KAISERSLAUTERN	CCKL173	RI	30-SEP-2012

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
USAG KAISERSLAUTERN	CCKL174	SI	31-MAR-2012
USAG KAISERSLAUTERN	CCKL175	SI	30-SEP-2012
USAG KAISERSLAUTERN	CCKL176	RAC	31-OCT-2011
USAG KAISERSLAUTERN	CCKL177	RAC	31-OCT-2011
USAG KAISERSLAUTERN	CCKL178	SI	31-OCT-2011
USAG STUTTGART	CCST114	SI	30-SEP-2012
USAG STUTTGART	CCST115	SI	30-SEP-2012
USAG VICENZA	CCVI018	RAC	29-Feb-12
USAG VICENZA	CCVI030	SI	31-MAR-2012
USAG VICENZA	CCVI200	RI	30-SEP-2012
USAG WIESBADEN	CCWB102	SI	31-OCT-2011
USAG YONGSAN	CCFED001	RI	30-NOV-2011
USAG YONGSAN	CCMAR001	RI	30-NOV-2011
USAG YONGSAN	CCMAR002	RI	31-DEC-2011
USAG YONGSAN	CCMAR003	RI	30-NOV-2011
USAG YONGSAN	CCYS003	RI	30-NOV-2011
USAG YONGSAN	CCYS004	RI	30-NOV-2011
USAG YONGSAN	CCYS006	RI	30-NOV-2011
USAG YONGSAN	CCYS011	RI	31-DEC-2011
USAG YONGSAN	CCYS012	RI	30-NOV-2011
USAG YONGSAN	CCYS013	RI	30-NOV-2011
USAG YONGSAN	CCYS015	RI	30-NOV-2011
USAG YONGSAN	CCYS021	SI	30-NOV-2011
WARNER BARRACKS	CCBA110	RAC	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-01	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-02	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-03	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-05	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-11	RI	31-MAY-2012
WHITE SANDS MISSILE RANGE	CCWS-11	RAC	30-JUN-2012
WHITE SANDS MISSILE RANGE	CCWS-18	RAC	31-OCT-2011
WHITE SANDS MISSILE RANGE	CCWS-27	RAC	31-OCT-2011
WHITE SANDS MISSILE RANGE	CCWS-29	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-30	RAC	31-DEC-2011

APPENDIX L
IMCOM Compliance Cleanup
Phase Completion Schedule for FY12

INSTALLATION	SITE	PHASE	PHASE END DATE
WHITE SANDS MISSILE RANGE	CCWS-31	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-32	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-34	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-35	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-36	RI	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-37	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-38	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-39	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-42	RI	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-43	RI	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-53	RI	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-62	RI	31-MAY-2012
WHITE SANDS MISSILE RANGE	CCWS-62	RAC	30-JUN-2012
WHITE SANDS MISSILE RANGE	CCWS-65	RAC	31-DEC-2011
WHITE SANDS MISSILE RANGE	CCWS-71	RAC	30-JUN-2012
WHITE SANDS MISSILE RANGE	CCWS-73	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-75	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-76	RAC	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-76	RI	30-SEP-2012
WHITE SANDS MISSILE RANGE	CCWS-78	RI	30-SEP-2012
WIESBADEN AB	CCWB016	LTM	30-SEP-2012
WIESBADEN AB	CCWB020	RI	31-DEC-2011
WIESBADEN AB	CCWB020	RD	30-SEP-2012
WIESBADEN AB	CCWB102	SI	31-OCT-2011
YUMA PROVING GROUND	CCYPG-143	RI	31-DEC-2011

**APPENDIX M
IMCOM Compliance Cleanup
FY12 Work Plan Summary**

FY12 IMCOM CC FUNDING DISTRIBUTION (\$K)	
Europe	\$5,953
East	\$4,908
Hawaii	\$3,200
West	\$1,826
Japan	\$412
Korea	\$250

FY12 Compliance Cleanup Spend Plan											
OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
\$0	\$2,147	\$767	\$8,487	\$2,402	\$1,567	\$614	\$306	\$602	\$573	\$0	\$0

APPENDIX N
IMCOM CC
OUTYEAR PLANNING FORECAST
(\$000)

REGION	GARRISON	2013	2014	2015	2016	2017	2018	2019	Out Years
EUROPE	USAG ANSBACH	273	152	152	1767	109	109	94	124
EUROPE	USAG BADEN-WUERTEMBERG	639	75	47	47	47	47	47	799
EUROPE	USAG KAISERSLAUTERN	2166	4306	7243	4108	815	1651	2010	2156
EUROPE	USAG BAMBERG	19	20	19	19	19	19	19	285
EUROPE	USAG BENELUX	1341	408	1135	217	115	37	37	185
EUROPE	USAG GRAFENWOEHR	5428	6524	2646	4889	1399	1417	1337	5346
EUROPE	USAG HOHENFELS	357	351	351	357	351	351	357	5232
EUROPE	USAG SCHWEINFURT	66	66	66	66	33	0	0	0
EUROPE	USAG STUTTGART	911	0	61	0	61	0	61	671
EUROPE	USAG LIVORNO	49	14	0	0	0	0	0	0
EUROPE	USAG VICENZA	522	521	246	104	30	30	30	60
EUROPE	USAG BAUMHOLDER	392	49	49	49	45	45	45	460
EUROPE	USAG WIESBADEN	440	111	111	111	111	111	111	120
PACIFIC	USAG CASEY	0	871	4918	4859	3560	5080	2720	29900
PACIFIC	USAG RED CLOUD	0	418	1595	2904	5349	5346	3180	523
PACIFIC	HUMPHREY	732	3882	1012	616	1044	628	628	0
PACIFIC	USAG DAEGU	943	871	2570	1720	548	441	246	0
PACIFIC	USAG YONGSAN	390	0	83	626	356	357	413	0
PACIFIC	USAG JAPAN	256	256	256	256	256	256	256	256
PACIFIC	USAG HAWAII	4647	100	100	100	100	100	100	0
ATLANTIC	FORT A P HILL	100	100	100	100	100	100	100	100
ATLANTIC	FORT BELVOIR	129	129	129	129	129	129	129	2838
ATLANTIC	FORT DRUM	0	0	0	0	0	0	0	0
ATLANTIC	PICATINNY ARSENAL	59	108	108	108	108	108	108	1023
ATLANTIC	ROCK ISLAND ARSENAL	84	84	84	84	84	42	42	124
ATLANTIC	FORT CAMPBELL	38	64	92	64	48	70	42	1384
ATLANTIC	REDSTONE ARSENAL	165	20813	51932	2683	10399	9209	13093	123
CENTRAL	FORT CARSON	0	0	0	0	0	0	232	237
CENTRAL	FORT LEAVENWORTH	0	54	0	0	54	0	0	54
CENTRAL	FORT RILEY	89	17	89	17	89	17	89	17
CENTRAL	JOINT BASE LEWIS-MCCHORD	14	14	14	14	14	14	14	170
CENTRAL	FORT IRWIN	821	0	0	0	0	0	0	0
CENTRAL	WHITE SANDS MISSILE RANGE	576	4459	3252	815	819	819	819	5790
CENTRAL	YUMA PROVING GROUND	337	3583	194	47	268	47	268	1107
	TOTAL	21983	48420	78654	26876	26460	26580	26627	59084

Appendix O Acronyms

AAA	Army Audit Agency
AAP	Army Ammunition Plant
AAR	After-Action Report
ACSIM	Assistant Chief of Staff for Installation Management
AEDB-R	Army Environmental Database for Restoration
AEDB-CC	Army Environmental Database for Compliance Cleanup
AECS	Army Environmental Cleanup Strategy
AELC	Architect and Engineers Legislative Council
AMC	Army Materiel Command
AMSA	Army Medical Surveillance Activity
ASA (I&E)	Assistant Secretary of the Army for Installations and Environment
ATSDR	Agency for Toxic Substances and Disease Registry
BRAC	Base Realignment and Closure
CC	Compliance-related Cleanup
CERCLA	Comprehensive Environment Response, Compensation and Liability Act
CFO	Chief Financial Officer
CHPPM	Center for Health Promotion and Preventive Medicine
CONUS	Continental United States
COR	Close-Out Report
CR	Compliance Restoration
CTC	Cost to Complete
CWM	Chemical Warfare Material
CX	Center of Expertise
DA	Defense Agency or Department of Army
DENIX	Defense Environmental Network Information Exchange
DERP	Defense Environmental Restoration Program
DFAS	Defense Finance and Accounting Service
DOD	Department of Defense
DSMOA	Defense and State Memorandum of Agreement
ECP	Engineering Change Proposal
EMS	Environmental Management System
EO	Executive Order
EOFY	End of Fiscal Year
EOY	Executive Order Year
EPA	Environmental Protection Agency
EPAS	Environmental Performance Assessment System
ER,A	Environmental Restoration, Army
ERD	Environmental Restoration Division
ERIS	Environmental Restoration Information System
FHRD	Financial and Human Resources Division
FMR	Financial Management Regulation
FY	Fiscal Year
GIS	Geographic Information System
GWETER	Groundwater Extraction and Treatment Effectiveness Review
HQDA	Headquarters, Department of Army
IAP	Installation Action Plan
IAW	In Accordance With
ID/IQ	Indefinite Delivery/Indefinite Quantity

Appendix O Acronyms (Continued)

IMCOM	Installation Management Command
IRP	Installation Restoration Program
ISO	International Standards Organization
ITR	Independent Technical Review
LSAAP	Lone Star Army Ammunition Plant
LTA	Long Term Action
LTM	Long Term Management (to include monitoring)
LUC	Land Use Controls
MC	Munitions Constituents
MMRP	Military Munitions Response Program
MOT	Military Ocean Terminal
MOU	Memorandum of Understanding
MSC	Major Subordinate Command
NCP	National Contingency Plan
NGB	National Guard Bureau
NPL	National Priorities List
NLT	No Later Than
OACSIM	Office of the Assistant Chief of Staff for Installation Management
OCONUS	Outside Continental United States
ODUSD (I&E)	Office of the Deputy Under Secretary of Defense for Installations and Environment
OMA	Operations and Maintenance Account
PBA	Performance Based Acquisition
PCOR	Preliminary Close-Out Report
PEM	Program Execution Manager
PER	Principles of Environmental Restoration
PMP	Program Management Plan
POC	Point of Contact
POM	Program Objective Memorandum
QA/QC	Quality Assurance/Quality Control
RAB	Restoration Advisory Board
RACER	Remedial Action Cost Evaluation and Requirements
RAO	Remedial Action Operations
RC	Response Complete
RCRA	Resource Conservation Recovery Act
RCWM	Recovered Chemical Warfare Material
RIP	Remedy In Place
RM	Restoration Manager
RMA	Rocky Mountain Arsenal
SARA	Superfund Amendments and Reauthorization Act
SI	Site Investigation
SRS	Strategic Readiness System
TA	Technical Assistance
TAPP	Technical Assistance for Public Participation
USACE	United States Army Corps of Engineers

**Appendix O
Acronyms
(Continued)**

USAEC	US Army Environmental Command
USARC	United States Army Reserve Command
USC	United States Code
UXO	Unexploded Ordnance

Appendix P Coordination

Organization	Reviewer(s)	Telephone	e-mail	Response
USAEC Legal	LTC Mark Eichelmann	(210) 466-1654	mark.e.eichelman.ml@us.army.mil	Concur
USAEC Resource Management	Ms. Marilyn Freeman	(210) 466-1664	marilyn.p.freeman.civ@us.army.mil	Comments received and addressed
IMCOM Public Affairs	Ms. Laurie Decker	(210) 466-1588	laurie.j.decker.civ@us.army.mil	Concur
Army Materiel Command	Ms. Bridgett Lyons	(256) 450-7145	bridgett.e.lyons.civ@us.army.mil	No comments received
Army Corps of Engineers	Ms. Kelly Koontz	(202) 713-6173	Kelly.J.Koontz@usace.army.mil	No comments received
Army National Guard	Ms. Ann Wood	(703) 607-7199	ann.m.wood.civ@us.army.mil	No comments received
US Army Reserves	Mr. Alan Waite		alan.waite@usar.army.mil	Comments received and addressed
ACSIM ISE	Mr. Mike Kelly	(571) 256-9734	michael.j.kelly329.civ@us.army.mil	Comments received and addressed
IMCOM	Mr. Dave Giffin	(210) 466-0562	david.p.giffin.civ@us.army.mil	No comments received
IMCOM Pacific Region	Mr. Mike Harada	(808) 438-9333	michael.a.harada.civ@us.army.mil	Comments received and addressed
IMCOM Europe Region	Ms. Debra Dale	(314) 370-7328	debra.a.dale.civ@us.army.mil	No comments received
IMCOM Atlantic Region	Mr. Dan Musel	(757) 501-8123	daniel.s.musel.civ@us.army.mil	Comments received and addressed
IMCOM Central Region	Ms. Mary Olivier	(210) 295-2767	mary.m.olivier2.civ@us.army.mil	No comments received